*LETTERHEAD*

October 18, 2021

Evan Williams, Executive Director  
Northwest New Mexico Council of Governments  
106 West Aztec Avenue   
Gallup, NM 87301

RE: Northwest New Mexico and Four Corners Build Back Better Application  
Equity Partners Letter of Commitment

Dear Mr. Williams:

This letter is to verify our commitment to the regional proposal aimed at advancing and investing in infrastructure projects and workforce programs to grow the sustainable energy, logistics, and manufacturing clusters in the Northwest New Mexico and greater Four Corners region.

Our entity is dedicated to helping the Build Back Better Partnership in preparing and implementing an Equity Plan that includes those citizens and clients we serve and to make sure everyone is involved and included in opportunities stemming from this grant and the regional partnership.

We see our role as follows:

Our entity as an Equity Partner has been provided a copy of the draft equity plan, encouraged to submit inclusion and outreach strategies, and will have a seat at the table to ensure that benefits and opportunities of this grant are shared equitable in all affected communities and populations including historically excluded populations, racial minorities, and women.

We stand strong together with our industry and community partners to build back better and make our economy more sustainable, equitable, and prosperous for all for the generations.

Sincerely,

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  
*Name, Title*