

NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS



BOARD OF DIRECTORS WINTER QUARTERLY MEETING

January 20, 2021

Virtual Meeting via Zoom

Streamed at www.facebook.com/NWNMCOG

AGENDA

TIME	TOPIC	PRESENTER
10:00 am	I. PRELIMINARY BUSINESS A. Call to Order/Introductions: ESTABLISH QUORUM B. Agenda & Minutes: REVIEW & APPROVAL C. Resolution 2020-01: Open Meetings Act REVIEW & APPROVAL D. Resolution 2020-02: Emeritus Board Member REVIEW & APPROVAL	<i>Billy Moore</i> Chair
10:15 am	II. SPECIAL PRESENTATION Tri-State Generation & Transmission Association	<i>Vincent Martinez</i> Senior Governmental Affairs Advisor for NM
10:40 am	III. REGIONAL PLANS A. Regional Transportation Plan REVIEW & ADOPTION	<i>Bob Kuipers</i> RTPO Program Manager
11:30 am	IV. EXECUTIVE/STAFF REPORT A. Staff Summary Report, 2 nd Quarter (October – December 2020) FYI B. Connecting the Dots Newsletter C. Legislative Session Preview D. Member Survey Results	<i>Evan Williams</i> Executive Director
11:45 pm	V. FINANCIAL REPORT A. FY 2021 Financial Report, Q2: REVIEW & APPROVAL B. FY 2021 Budget Revision #3: REVIEW & APPROVAL C. FY2020 Audit Status	<i>Evan Williams</i> <i>Armando Sanchez</i> CPA, Loftis Group
12:00 pm	VI. ANNOUNCEMENTS; OTHER BUSINESS A. Standing Partner Spotlights (Legislators, EDA, NMDOT, LGD, NMEDD, etc.) B. FY2021 Board Meeting Calendar C. Announcements & General Comments	<i>Evan Williams</i>
12:15 pm	VII. ADJOURNMENT	<i>Chair</i>

I. PRELIMINARY BUSINESS





NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

MINUTES

BOARD OF DIRECTORS REGULAR BUSINESS MEETING

October 21, 2020

Virtual Meeting

Held via ZOOM | Streamed & Recorded to [Facebook](#)

I. PRELIMINARY BUSINESS

A. CALL TO ORDER/INTRODUCTIONS/QUORUM.

Chairman *Billy Moore* [McKinley County] convened the meeting of the Board of Directors at 10:01AM. Roll call proceeded in the form of introductions around the table. In attendance were 15 Board Representatives/Alternatives, representing a quorum 9 of the 9 voting entities of the Board (100%), along with all COG staff and their CPA.

BOARD MEMBERS IN ATTENDANCE:

CIBOLA COUNTY: Judy Horacek; Martha Garcia
MCKINLEY COUNTY: Billy Moore; Anthony Dimas, Jr.;
SAN JUAN COUNTY: GloJean Todacheene
CITY OF AZTEC: Steve Mueller
CITY OF BLOOMFIELD: Jason Thomas
CITY OF FARMINGTON: Linda Rodgers; Julie Baird
CITY OF GALLUP: Fran Palochak; Louie Bonaguidi; Michael Schaaf;
CITY OF GRANTS: Laura Jaramillo; Erik Garcia
VILLAGE OF MILAN: Roseanne Lopez

GUESTS IN ATTENDANCE:

Representative Patty Lundstrom
Armando Sanchez, CPA

STAFF IN ATTENDANCE:

EXECUTIVE DIRECTOR: Evan Williams
ADMINISTRATIVE ASSISTANT: Martina Whitmore
PLANNING TEAM: Michael Sage, Brandon Howe, Angelina Howe, Carrie House,
Martina Whitmore, Robert Kuipers

B. AGENDA ADOPTION.

Chairman *Moore* provided an overview of the day's agenda topics.

ACTION: *Louie Bonaguidi* (Gallup) moved and *GloJean Todacheene* (San Juan County) seconded adoption of the agenda. Motion carried – see voting sheet.

C. MINUTES OF APRIL 15, 2020.

Chairman *Moore* introduced the minutes of April 15, 2020 for review and approval.

ACTION: *GloJean Todacheene* (San Juan County) moved and *Fran Palochak* (Gallup) seconded, to approve the Minutes of April 15, 2020 as presented. Motion carried – see voting sheet.

II. SPECIAL PRESENTATION

Representative Patty Lundstrom provided a preview of the Legislative Session in terms of how it likely will be conducted, budget perspective, and other major issues for this upcoming Session. We would invite you to watch this full presentation at: www.facebook.com/NWNMCOG

It was confirmed at this meeting that Brandon Howe will be taking over and leading COG's Legislative services including staffing the Session in Santa Fe and be predominantly focused on capital outlay. Representative Lundstrom did provide her perspective on this and reinforced the value that COG provides for its members in this regard.

III. REGIONAL PLAN PRESENTATIONS

Evan Williams asked his planning team to provide high-level overviews of several plans and updates underway at the COG, so the Board could understand their purpose, status, major components, and ways COG Board and stakeholders can get involved or provide input into these planning processes.

All plans, comment forms, presentations, and surveys are available on COG website at: <http://www.nwnmcog.com/current-plan-updates.html>

The Plans presented were as follows:

- Regional Transportation Plan, presented and lead by Robert Kuipers, RTPO Program Manager
- Regional Comprehensive Economic Strategy (CEDS) Plan presented and lead by Michael Sage, Regional Economic Development Program Manager
- COVID-19 Regional Recovery Plan, presented and lead by Evan Williams, Executive Director
- Zuni Mountains Trail & Conservation Master Plan, presented and lead by Carrie House, Associate Planner

IV. EXECUTIVE/STAFF REPORT

- Staff Summary Report:** Executive Director Williams provided a summary of the past quarter's key activities and issues. Mr. Williams noted that the COG had a great year as reported in our [Annual Report](#) and historic first quarter of activity captured in our [Connecting the Dots newsletter](#). Since there was an incredible amount of highlights and impact this quarter instead of reporting it all, he asked each COG staff to provide one major highlight that resulted from their work with the team.
- Annual Report/CTD Newsletter:** Same as Item #A.
- Resolution:** Infrastructure Capital Improvement Plan (ICIP): This item was to ratify the submission and resolution for the COG's annual ICIP.

ACTION: *GloJean Todacheene* (San Juan County) moved and *Fran Palochak* (Gallup) seconded, to ratify the Resolution as submitted. Motion carried by acclamation.

V. FINANCIAL REPORT

- FY2020 Financial Report:** Armando Sanchez, CPA provided a brief overview of the fiscal year-end financial reports provided in the Board packet. The Board had directed staff to send these out at the last meeting, but due to the fact that there were being audited Mr. Williams decided

to wait until we had audited financials. Mr. Sanchez explained a couple of key items:

- The COG had moved some revenue into deferred revenue as it will be drawn down based on activity in this year and next.
- The COG's financial reports are in full accrual and not modified accrual, so they show non-cash items which is the reason for the -\$52,000 in the income statement. In actuality, the COG ended up with about \$35,000 to the positive. Mr. Sanchez will be working with the COG team to transition back to modified accrual to more accurately depict our financials and cash position starting FY2021.

- B. FY2021 Financial Report, Q1:** Armando Sanchez, CPA provided a brief overview of the first quarter financial reports provided in the Board packet, which reported about a \$17,000+ balance due to cost savings related to COVID-19.

ACTION: *Louie Bonaguidi* (Gallup) moved and *Martha Garcia* (Cibola County) seconded, to accept the FY2021 Financial Report, Quarter #1 as presented. Motion carried – see voting sheet.

- C. FY2021 Budget, Revision #2:** Mr. Williams presented the FY21 budget and explained new contracts and funding added to this budget. He explained pending contracts and the need to have some funding held in reserve. He also explained that member funds were down \$15,000 year over year and how important these funds are to meet Federal and State match requirements as well as retain COG staff and their capacity.

ACTION: *Louie Bonaguidi* (Gallup) moved and *Anthony Dimas, Jr.* (McKinley County) seconded, to accept the FY2021 Budget, Revision #2 as presented. Motion carried – see voting sheet.

- D. FY2020 Audit Status:** Mr. Williams reported that the audit was submitted on October 5, 2020 and is awaiting release by the State Auditor's office.

VI. ANNOUNCEMENTS; OTHER BUSINESS

- A. 2021 Board Meeting Calendar.** Mr. Williams presented the COG Board 12-month Master Calendar. Next meeting will be January 20, 2020, which will be held virtually.

ACTION: *Louie Bonaguidi* (Gallup) moved and *Martha Garcia* (Cibola County) seconded, to accept the FY2021 Board Meeting calendar as presented. Motion carried – see voting sheet.

- B. FY2021 COG Holiday Calendar.** Mr. Williams presented the COG Holiday Calendar and recommended approval.

ACTION: *Linda Rodgers* (Farmington) moved and *Anthony Dimas, Jr.* (McKinley County), to accept the FY2021 Holiday calendar as presented. Motion carried – see voting sheet.

- C. Announcements & General Comments:** Mr. Williams mentioned two items, the first with regards to COG staffing in Santa Fe and second that a member survey will be sent out for COG Board Member feedback.

VII. ADJOURNMENT

ACTION: *Fran Palochak* (Gallup) moved and *Linda Rodgers* (Farmington) seconded, to adjourn. Motion carried. Chairman Moore again thanked all Board members for their participate and patience for this virtual meeting and adjourned the meeting of the Board of Directors at 12:11PM. Motion carried by acclamation.

Respectfully submitted,

Evan J. Williams
Board Secretary and Executive Director

ATTEST: _____
Billy W. Moore
Board Chair



RESOLUTION #2021-001

ADOPTING AN OPEN MEETINGS ACT RESOLUTION AND PROTOCOL FOR THE NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

WHEREAS, it is the desire of the Board of the Northwest New Mexico Council of Governments (COG) that the meetings of said Council be held in accordance with the terms and spirit of the New Mexico Open Meetings Act (NMSA 10-15-4 and according to procedures adopted by the Board of Directors); and

WHEREAS, such meetings should be publicized to the fullest extent in order to encourage the best participation of the citizens of the area;

WHEREAS, Section 10-15-1(B) of the *Open Meetings Act* (1978, Sections 10-15-1 to 10-15-4 NMSA 1978) states that, except as may be otherwise provided in the *Constitution* or the provisions of the *Open Meetings Act*, all meetings of a quorum of members of any board, council, commission, administrative adjudicatory body or other policymaking body of any state or local public agency held for the purpose of formulating public policy, discussing public business, or for the purpose of taking any action within the authority of such body, are declared to be public meetings open to the public at all times; and

WHEREAS, any meetings held by COG at which the discussion or adoption of any proposed resolution, rule, regulation, or formal motion occurs will be held only after reasonable notice to the public; and

WHEREAS, the COG will determine annually what constitutes reasonable notice of the public in accordance with its Bylaws;

NOW, THEREFORE, BE IT RESOLVED THAT:

1. All meetings of the Board of Directors of the COG shall be held in accordance with our Bylaws as duly adopted and with the *Open Meetings Act* as applicable.
2. The agenda for each regular meeting shall be made available by COG staff at least seven days prior to the meeting by email and by request in a hard copy form. The agenda will also be available to the public at least twenty-four hours before a special meeting is held.
3. The COG staff shall notify the public by newspaper advertisement of the time and place of Regular meetings at least ten days in advance, Special meetings three days in advance, and Emergency meetings as far in advance as possible. Emergency meetings will be called only under unforeseen circumstances that demand immediate action to protect the health, safety and property of citizens or to protect the public body from substantial financial loss. Emergency and Special meetings may be called by the Chairperson or a majority of the voting members. Local government entities shall post public notices for special or emergency meetings within

their communities at their respective municipal and county offices. Meeting information will also be made available on the COG website.

4. COG voting members may close a meeting to the public only if the subject matter of such discussion or motion is exempted from the open meeting requirement under Section 10-15-1(H) of the *Open Meetings Act*.
5. COG staff shall keep written minutes of all open meetings. The minutes shall include the date, time and place of the meeting, names of the members in attendance and those absent, the substance of proposals or actions considered and a record of any decisions and votes taken. Draft minutes shall be prepared at least 7 days in advance of the next regular meeting and shall be approved, amended or disapproved at the next meeting where a quorum of COG voting members are present. Draft Minutes from special or emergency meetings shall be prepared within 10 days following such meetings for COG Member review. Minutes shall not become official until approved by the COG voting members. Recordings of open meetings may be made by COG staff but only for the purpose of preparing the official minutes. COG meeting minutes shall be made available to the public on the COG website and upon written request.

PASSED, APPROVED AND ADOPTED by the Board of Directors of the Northwest New Mexico Council of Governments at a duly called regular meeting of the Board held virtually in New Mexico on January 20, 2021.

SIGNED:

Billy W. Moore, Chairman
Northwest NM Council of Governments

ATTEST:

Evan Williams, Executive Director
Northwest New Mexico Council of Governments



NWNMCOG | NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

RESOLUTION 2021-02

Creating an Emeritus Position on the NWNMCOG Board of Directors

WHEREAS, the Northwest New Mexico Council of Governments (NWNMCOG) was established by its Articles of Agreement which defines the membership of the Board of Directors;

WHEREAS, members of the governing body and/or past NWNMCOG staff have made significant contributions to NWNMCOG over many years of public service;

WHEREAS, the Articles of Agreement lacks a mechanism to recognize such significant contributions made to the organization by members of the governing body.

NOW THEREFORE BE IT RESOLVED:

1. The NWNMCOG Board of Directors establishes an Emeritus position, which applies to the NWNMCOG Board of Directors;
2. The Emeritus member may not vote but may participate fully in any and all meeting discussions of the governing body, at his or her discretion, with the exception of meetings closed to discuss matters that are exceptions to the New Mexico Open Meetings Act;
3. Members of the governing body or NWNMCOG staff may submit nominations for the Emeritus position to the Chairperson of the Board of Directors, who will entertain a motion on the nomination at the next regular meeting or concurrently with adoption of this resolution by the NWNMCOG Board of Directors;
4. Nominees for the Emeritus position shall:
 - a) Have made significant contributions to NWNMCOG during his or her years or term of service;
 - b) Have served as an officer of the governing body or been a past Executive Director; or
 - c) Have completed 10 years or more of service to NWNMCOG; and
5. The Emeritus position may be called on to attend conferences and trainings to represent the organization and report on connections and opportunities back to the organization.

PASSED, APPROVED AND ADOPTED BY THE BOARD OF DIRECTORS OF NWNMCOG AT ITS MEETING OF JANUARY 20, 2021.

Billy Moore, Chairman

ATTEST: Evan Williams, Executive Director

II. SPECIAL PRESENTATION





Tri-State contributes \$5 million to support economic transition following Escalante Station retirement

- Contributions made to four economic development organizations.
- Power plant removed from service in August 2020.

(January 7, 2021 – McKinley County, N.M.) – Tri-State Generation and Transmission Association today announced contributions of \$5 million, as it had previously committed to do through a resolution of the power supplier's board of directors, to four organizations that will support communities affected by the retirement of Escalante Station in McKinley County, N.M.

"Grounded in our cooperative principles, Tri-State has worked tirelessly to support both our Escalante Station employees and the communities affected by this transition," said Duane Highley, Tri-State CEO. "We are pleased to help provide resources that forward-thinking local leaders can utilize to sustain the region's economy for years to come."

The four organizations to receive contributions are:

- Cibola Communities Economic Development Foundation, \$1.25 million;
- Greater Gallup Economic Development Corporation, \$1.25 million;
- Northwest New Mexico Council of Governments, \$250,000; and
- McKinley County Electric Generating Facility Economic District, \$2.23 million. Tri-State has also contributed \$20,000 for legal fees related to the initial formation of the district.

The Cibola Communities Economic Development Foundation (CCEDF) is a not-for-profit organization that promotes economic development across Cibola County, N.M., including the cities of Grants and Milan.

"We are profoundly grateful for the investment given by Tri-State G&T to CCEDF," said Eileen Chavez Yarborough, CCEDF's executive director. "We intend to use this investment to move pending projects forward, and expand our efforts to replace and create new economic based jobs for Cibola County. This investment will enhance CCEDF's ability to leverage state and federal resources to fund projects that will positively impact our local communities, and most of all our families who depend on these jobs for a sustainable lifestyle."

The Greater Gallup Economic Development Corporation (GGEDC) is a not-for-profit organization that provides economic development servicers in New Mexico in the City of Gallup, the Prewitt area and McKinley County.

"GGEDC has long maintained a working relationship with Tri-State, beginning with our business retention and expansion program and most recently, the collaborative work on House Bill 8 (HB8) legislation that paved the way for the creation of a development authority to lead redevelopment efforts in the Prewitt area," said GGEDC Board President Tommy Haws. "It is a special privilege to stand with a company like Tri-State over the years and through the difficult decision of closure. We appreciate their confidence in us to continue the charge of industrial development in this new environment."

"Tri-State has been a good corporate citizen," said GGEDC Executive Director Patty Lundstrom. "By providing a generous donation to further economic development, it speaks to their commitment to create good paying replacement jobs to help build a stronger local economy in McKinley County."

The McKinley County Electric Generating Facility Economic District (EDFED) is one of three Economic Districts in the state, and was established in 2020. The authority may establish long-term development plans for the district, manage lands and properties associated with the authority within

the district. The authority may apply for public or private sources of financial assistance to include issuing bonds for infrastructure within the district.

"It has been a struggle to get the McKinley County Electric Generating Facility Economic Development District stood up during a global pandemic, but we did it with support from Tri-State Generation and Transmission and our many partners," said Anthony Dimas, Jr., McKinley County manager and district secretary/treasurer. "This investment provides this new district an opportunity to take efforts to the next level to produce long-term benefits for the bi-county area and its people."

The Northwest New Mexico Council of Governments (NWNMCOG) assists with local and regional planning and development initiatives in Northwest New Mexico.

"We appreciate Tri-State for being a pillar of the community for close to 40 years," said Billy Moore, Chairman of NWNMCOG. "Many of my relatives and neighbors have benefitted from their employment at Escalante Station, and while we are sad to see it go, we know that it has made a positive impact on many lives and families. This generous donation to our area will cement Tri-State's legacy and provide a foundation for our future."

"This funding provides a lifeline to sustain the region's future," said Evan Williams, NWNMCOG executive director. "We are extremely grateful and aim to create opportunities so that families can prosper where they are rooted."

Tri-State has entered into a power purchase agreement for a new 200-megawatt solar project near the Escalante Station site to be operational by 2024 and representing a \$200 million investment. Tri-State also is working with McKinley Paper Company, which purchases steam and water from Escalante Station, to help continue its operations.

Escalante Station, a former 253-megawatt, coal-fired power plant near Prewitt, N.M., operated by Tri-State, came offline for the last time on Aug. 31, 2020, as the plant exhausted its remaining on-site fuel supply. The power plant was constructed by Plains Electric Generation and Transmission Cooperative and began operations in 1984. Plains Electric merged with Tri-State in 2000. Tri-State announced the closure of the facility, as part of its Responsible Energy Plan, in January 2020.

Editor's Note: *Photos of the check presentations to the various organizations are available for the news media from Tri-State, upon request.*

About Tri-State

Tri-State is a not-for-profit cooperative of 45 members, including 42 utility electric distribution cooperative and public power district members in four states that together deliver reliable, affordable and responsible power to more than a million electricity consumers across nearly 200,000 square miles of the West. For more information about Tri-State, visit www.tristate.coop.

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Contact:

- Cibola Communities Economic Development Foundation
 - Eileen Chavez Yarborough, (505) 658-2911, (817) 564-3884, eileen@cibolaedc.com
- Greater Gallup Economic Development Corporation
 - Michael Sage, CECD, (505) 722-2980, (505) 240-3264 (cell), michael@gallupedc.com
- Northwest New Mexico Council of Governments
 - Evan Williams, (505) 722-4327, (505) 409-7955 (cell), ewilliams@nwnmcog.org
- McKinley County Electric Generating Facility Economic District
 - Anthony Dimas, Jr., (505) 722-4248, Anthony.dimas@co.McKinley.nm.us
- Tri-State Generation and Transmission Association
 - Mark Stutz, (303) 254-3183, mstutz@tristategt.org



NWNMCOG | NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

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US Economic Development District #1
NM State Planning District #1
www.nwnmcog.com
Executive Director | Evan Williams

FOR IMMEDIATE RELEASE:

January 8, 2021

A Lifeline and Lasting Gift

Tri-State Generation & Transmission Invests in Region's Future

Prewitt, N.M. – Yesterday, Tri-State Generation & Transmission (Tri-State) issued a press release outlining their investments to support the community with economic transition in light of the closure of the Escalante Generating Station. First and foremost, the Northwest New Mexico Council of Governments (COG) would like to showcase its appreciation and highlight how these investments aim to provide an opportunity and on-ramp for new industry, base employers, and quality jobs. It is not reported very often that a company goes beyond what is required and even what is responsible – to the point that you would say that they truly care about the people, its place, and the legacy left behind.

"We appreciate Tri-State Generation and Transmission Association for being a pillar of the community for close to 40 years. Many of my relatives and neighbors have benefitted from their employment at Escalante Generating Station, and while we are sad to see it go, know that it has made an impact in many lives and families. This generous donation to our area will cement Tri-State's legacy and provide a foundation for our future. -- Billy Moore, Chairman of the Northwest New Mexico Council of Governments

The powerplant built by Plains Electric Generation and Transmission went operational in 1984. At that time, our region was deep in the throes of the bust of the uranium industry, and this economic anchor was a welcomed addition. This powerplant provided a mine-to-mouth market for nearby coal mines, produced affordable power for the region, and its waste stream would eventually propel McKinley Paper to produce the recycled cardboard that many of us are still cleaning up from Christmas. For nearly 40 years, this cluster of businesses has provided paychecks, taxes, and opportunities to work for both Cibola and McKinley County. Again, our region finds itself in period of economic decline with the potential of a new wave of energy production on the horizon.

This investment gives the community a chance to shape our own future and to position our region for jobs and prosperity that will perpetuate for generations. Many communities around the country are struggling with economic disruptions and global energy market changes that they have no control over but effect their ability to put food on the table and remain in the communities they are rooted.

The goal is simple – provide working people opportunities to make a living and take care of their families while sustaining a tax base for critical services like schools, public safety, and infrastructure. The plans have been in the works for several years, strategies are in place and the targets are set, now it just takes partnership, timing, and hard work to see it through.

The COG believes that the collective investments that Tri-State provided should work hand-in-glove to provide a regional, local, and site-specific approach that covers immediate, short-term, and long-term investment needs of the area. For example:

- **Local Economic Development Organizations**, who have traditionally been under resourced in comparison to their counterparts, will likely focus on workforce development strategies, capacity building, and short-term, criteria-based investment that leverages other private and public funds to act as a development fund to attract companies to locate into the bi-county area.
- **Northwest New Mexico Council of Governments** will utilize funds to provide foundational support, strengthen its regional efforts, and provide regional investments that help with implementing economic transition strategies.
- **Electric Generating Facility Economic District and Authority** will steward longer-term investment, lead on asset repurposing, and focus on driving development of the Prewitt Opportunity Zone.

The COG was completely caught off guard and taken aback to receive \$250,000. We typically put our hands in and not out and advocate from the background on behalf of others, so this truly is a surprise. Our stance has been to support the two counties that are losing the tax base as they are facing the double whammy of economic collapse coupled with the untallied tolls of the COVID-19 pandemic. And we have also supported our local economic development organizations in mobilizing action as they are challenged to perform retention, re-purposing, recruitment, and recovery all at the same time.

The COG will finalize a plan with our Board of Directors on January 20, 2021, but some critical pieces are:

- Provide a required match to pull down \$120,000 in New Mexico Department of Transportation grant funds to complete the Prewitt-Milan Transportation Master Plan to build on our transportation, mobility, and logistics assets, and identify transportation improvements needed to attract and accommodate growth.
- Continued project support for designing and building-out the national awarded and internationally known Prewitt Industrial Park as well as readying other shovel-ready sites in our region.
- Standing up several programs that provide regional tools and resources for economic development and community capacity-building including a revolving loan fund, Americorps*VISTA program, and bolster other COVID-19 Economic Recovery programs in development.

The COG applauds both the Obama and Trump Administrations, our partner US Economic Development Administration, and its Regional Director Jorge Ayala as they have provided over \$6M in investments through their Assistance to Coal Communities and other programs in the last five years. Also, the COG appreciates Governor Michelle Lujan Grisham, our Legislative Delegation, and several State agencies for mobilizing about \$13M in direct appropriations including \$5M in local economic development act support to keep McKinley Paper operational, retain its 100 employees, and focus on growing its future in Prewitt, New Mexico.

As a regional agency, our organizing principle is to bring the region together in the belief that what is good for one is good for all. We believe that we are stronger together and only united can we transform our economy from boom-bust to robust.

About Northwest New Mexico Council of Governments

Northwest New Mexico Council of Governments (NWNMCOG) is 50-year-old regional development organization (RDO) recognized and empowered by the State of New Mexico and the US Economic Development Administration. We serve the entire three-county region of Cibola, McKinley, and San Juan counties and the communities therewithin to improve community and economy for the region and its people. The NWNMCOG is association of nine local governments governed by a Board of Directors unified by the belief that we are stronger together and only united can we advance on regional opportunities and tackle regional challenges from sustainable water supply, to behavior health, to strategic infrastructure, and to regional economic development. For more information about NWNMCOG, visit www.nwnmcog.com.

Contact:

Northwest New Mexico Council of Governments

- Evan Williams, (505) 722-4327, (505) 409-7955 (cell), ewilliams@nwnmcog.org

III. REGIONAL PLANS





New Mexico Transportation Plan

Northwest Regional Transportation Plan



New Mexico Department of Transportation

Photo: Greater Gallup Economic Development Corporation

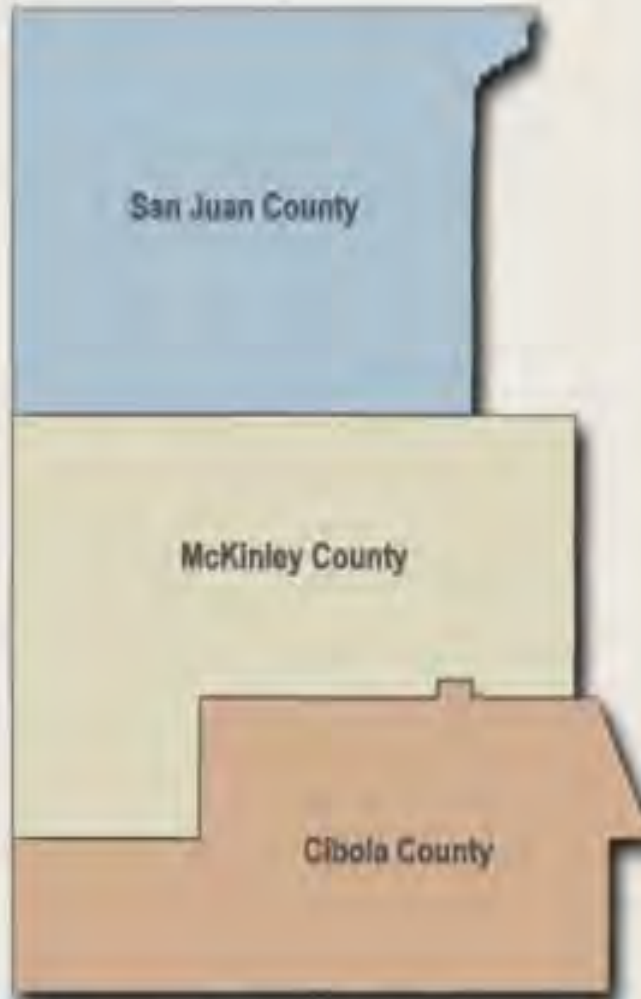
Adopted: October 2015,
Updated: 6/17, 8/18, and 9/20

2020 REGIONAL TRANSPORTATION PLAN

NORTHWEST NEW MEXICO
REGIONAL TRANSPORTATION
PLANNING ORGANIZATION
(NWRTPO)

NWRTPO FUNCTION

- ❖ Representatives from each T/LPA in the 3-county area
 - 1 Member & 1 Alternate
 - Counties, Municipalities, Tribes
 - Except Aztec, Bloomfield, Farmington (MPO)
- ❖ Meet on a monthly basis at alternating locations
 - NMDOT District 5 & District 6 offices
 - Central NMDOT Administration
- ❖ Policy & Technical Committees combined Nov 2011
- ❖ Collaborate & coordinate on multi-modal projects
- ❖ Development & maintenance of transportation infrastructure shared between various T/LPA
- ❖ Meetings are open to public and multi-modal transportation providers and users



ENTITY	MEMBER
Acoma Pueblo	David Deutsawe, Chair
Laguna Pueblo	Gaylord Slow
Zuni Pueblo	Royce Gchachu
Navajo Nation	TBD(Eastern) Larry Joe (Northern)
Cibola County	Judy Horacek
McKinley County	Rodney Skersick
San Juan County	Scott Martin
City of Gallup	Stan Henderson
City of Grants	Don Jaramillo, Vice-Chair
Village of Milan	Jack Moleres
Ramah Navajo	Shane Lewis



RTPO Orientation

NWNMCOG • 20 views • 3 months ago

An introduction and overview of the Northwest New Mexico Regional Transportation Planning Organization (RTPO). This acts as ...

21:05

<https://www.youtube.com/watch?v=g1KZSUxkJU>

PURPOSE

Aggregates local official, transportation professionals and stakeholders input to outline current and future trends, needs, and plans in transportation

Develops recommended Goals, Strategies, and Actions at the Regional level

Informs policy officials, stakeholders, and RTPO staff on priorities to focus on and guides projects, programs, and investments.

Provides guidance on implementation and evaluation metrics to track progress annually.

Plan will roll-up into the State's Transportation Plan 2045

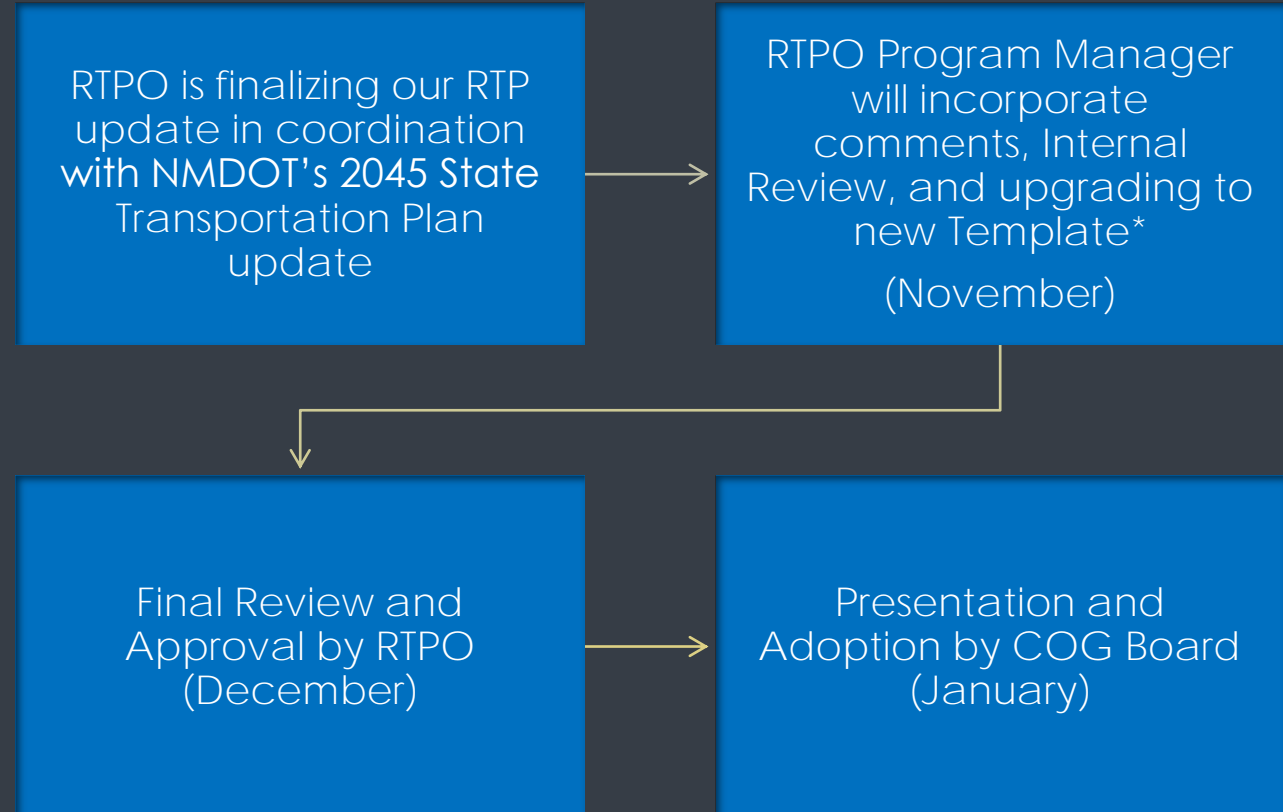
VISION & GOALS



UPDATES

- IT TOOK STAFF SOME TIME TO UPDATE OUR THREE COUNTY STAKEHOLDER LIST FOR THIS RTP UPDATE DUE TO LEADERSHIP TURN-AROUND FOR 70 POSITIONS FROM 18 ORGANIZATIONAL STAKEHOLDER CATEGORIES.
- THE COAL AVENUE COMMONS PROJECT IS BUILDING A MORE INVITING AND RESILIENT DOWNTOWN ENVIRONMENT IN GALLUP, NEW MEXICO.
- THE NWRTPO WAS FUNDED \$120,000 TO HELP DEVELOP A PREWITT / MILAN AREA TRANSPORTATION MASTER PLAN FOR DEVELOPMENT WITHIN THE PREWITT AND MILAN INDUSTRIAL PARKS ALONG WITH THE THOREAU TO MILAN REGION; DUE IN PART TO THE 2020 CLOSURE OF THE ESCALANTE ELECTRIC GENERATION PLANT.
- THE NEW MEXICO PORTION OF THE FOUR CORNERS STATES' TRAIL OF THE ANCIENTS SCENIC BYWAY HAS APPLIED FOR NATIONAL SCENIC BYWAY DESIGNATION, WHICH COULD HAVE A SIGNIFICANT BENEFIT FOR TOURISM TO OUR REGION IF SO DESIGNATED.
- ONGOING DEVELOPMENT OF OVER 60 MILES OF RECREATIONAL TRAILS IN THE ZUNI MOUNTAINS OF MCKINLEY AND CIBOLA COUNTIES ALONG WITH THE GRANTS / MT. TAYLOR RANGE. THE PUEBLO OF LAGUNA IS ALSO DEVELOPING BIKE & PEDESTRIAN TRAILS CONNECTING ALL SEVEN VILLAGES.
- UPDATED REGIONAL ACCIDENT / CRASH STATISTICS TO 2018 DATA.
- ADDED OPPORTUNITY ZONES (POTENTIAL PROJECT FUNDING) FROM THE E.D.A., FOR OUR THREE COUNTY REGION AS THESE INVOLVE TRANSPORTATION INFRASTRUCTURE AS WELL.
- ADDED A SECTION ON CLIMATE CHANGE IMPACTS UPON DEVELOPMENT AND MAINTENANCE FOR TRANSPORTATION INFRASTRUCTURE TO ADDRESS PLANNING FOR LONGER TERM RESILIENCE.
- LOCAL GOVT. TRANSPORTATION PROJECT FUND FROM THE STATE OF NEW MEXICO (2019 – 2020) PROVIDED \$12.2 MILLION FOR 14 PROJECTS ON BEHALF OF ELEVEN GOVERNMENTS IN OUR REGION.
- THERE ARE EMERGING FREIGHT OPPORTUNITIES IN OUR REGION INCLUDING TRUCKING AND RAIL AROUND INDUSTRIAL PARKS AND POTENTIAL TRANSLOADING FACILITIES, TAKING ADVANTAGE OF THE EAST – WEST I-40 AND BNSF RAIL CORRIDORS, ALONG WITH THE NORTH NM371 CORRIDOR FROM THOREAU TO FARMINGTON THRU THE NAPI AGRICULTURAL FIELDS, AND THE NORTH – NOW FOUR-LANED US491 CORRIDOR FROM GALLUP TO SHIPROCK AND FARMINGTON.

NEXT STEPS



- Implementation Tracker
- Annual Update (once NMTP is completed)



NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

106 West Aztec Avenue
Gallup, NM 87301
Phone: [505] 722-4327
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US Economic Development District #1
NM State Planning District #1
www.nwnmcog.com
Executive Director | Evan Williams

RESOLUTION NO. 2021-03
of the NWNM Council of Governments Board of Directors
Supporting the Northwest RTPO Regional Transportation Plan

Adopting and Approving a Regional Transportation Plan (RTP)
for the Northwestern New Mexico

WHEREAS, the New Mexico Department of Transportation (NMDOT) is finalizing the New Mexico Transportation Plan (NMTP) for the State of New Mexico; and

WHEREAS, the NMDOT requested that the Northwest New Mexico Regional Transportation Planning Organization (RTPO) staffed by the Northwest New Mexico Council of Governments (NWNMCOG) develop a Regional Transportation Plan (RTP) for the area covered by the RTPO; and

WHEREAS, the RTP developed by NWRTPO for our region and its communities will be incorporated into and as part of the overall NMTP; and

WHEREAS, Northwest COG staff coordinated its RTP update planning process to align with the NMTP, both of which were updated in FFY2021 according to federal policy and guidance; and

WHEREAS, the RTP provides a basis for planning and programming transportation projects within the NWRTPO area; and

WHEREAS, the NWRTPO Joint Technical & Policy Committee and Northwest Regional Working Group has worked with NWRTPO staff to develop goals, objectives, and performance measures for our Regional Transportation Plan; and

WHEREAS, a draft RTP was released for public review on September 15th for a 60-day comment period and an opportunity for direct public comment was provided as part of a NWRTPO monthly public meeting; and

WHEREAS, stakeholder and public comments were compiled and recommendations were made by NWRTPO to the NWRTPO Joint Technical & Policy Committee on September 9, based on consensus NWRTPO staff finalized the RTP; and

WHEREAS, on January 13th, the Northwest New Mexico Regional Transportation Planning Organization (NWRTPO) passed a resolution in support of the Northwest Regional Transportation Plan; and



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NOW, THEREFORE, BE IT RESOLVED by the Northwest New Mexico Council of Governments Board of Directors that the Northwest New Mexico Regional Transportation Plan is approved, adopted, and recommended to the New Mexico Department of Transportation for inclusion in the New Mexico Transportation Plan for the State of New Mexico and use by the NWRTPO staff and its members for implementation.

PASSED, APPROVED AND ADOPTED by the Northwest New Mexico Council of Governments Board of Directors at a duly called meeting held on January 20, 2021.

SIGNED:

Billy Moore., Chairman
Board of Directors

ATTEST:

Evan Williams, Executive Director
Northwest New Mexico Council of Governments

IV. EXECUTIVE / STAFF REPORT





NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS
STATE PLANNING DISTRICT #1

STAFF SUMMARY REPORT
FY 2021/ 2ND QUARTER

FOR THE PERIOD: October 1, 2020 – December 31, 2020

The State Grant-in-Aid (SGIA) work program is utilized by the State Planning Districts to develop a dynamic framework of integrated general services to support planning, development, and technical assistance activities as a regional service to local and state government. This report reflects functions and tasks in the approved FY2021 Work Program and Budget. The following are functions and tasks completed by the Northwest New Mexico Council of Governments during the second quarter of FY2021:

Function 1:	<u>Organizational Management.</u> Provide for general administration and development of the Planning District organization, including management of the State Grant-in-Aid in conjunction with other grants and programs, building organizational capacity, sustainability, and networking with other Planning Districts and with a multi-sector variety of public and private institutions in service to the regional development mission.
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QUARTERLY ACTIVITY HIGHLIGHTS & RECAP

- (1) **Resource Development:** This quarter, staff continued to work on diversifying and expanding services:
 - **EDA CARES Act:** COG has successfully hired an Economic Recovery Coordinator that will oversee EDA Cares Act fund and activities outlined in the awarded.
 - **EDA Assistance to Coal Communities Grant:** Secured a \$988,400 grant from EDA under its Assistance to Coal Communities for several initiatives but primarily for advancing the Milan Industrial Park's design.
 - **Revolving Loan Fund:** Under the competitive CARES Act program, an application was submitted for \$990,000 to develop a COVID-19/CARES Act Revolving Loan Fund. (Pending)
 - **Tri-State Generation & Transmission:** The COG anticipates a \$250,000 investment from Tri-State.
 - **AmeriCoprs VISTA:** Developed and submitted a VISTA application to establish the Northwest New Mexico VISTA program aimed at providing economic development assistance to agencies across the region. (Pending)
- (2) **Professional Development Plans:** Due to new normal, COG has asked each staff member to develop their own career plans. Since COG is reinvesting saved travel costs into talent development of our team.
- (3) **Online & Virtual Resources and Training:** During this quarter, the COG has made a concerted effort to move orientations and training online, virtual, and available on-demand via YouTube.com.

TASK TRACKING		
TASK	DUE DATE	STATUS
1.1 Professional Development Provide ongoing professional development training or continuing education classes for staff, i.e. training, webinars, professional conferences.		<ul style="list-style-type: none"> ✓ COG staff participated in a series of trainings hosted by the Special Projects Bureau of NM Department of Finance and Administration. Trainings included the following: ICIP 101, Capital Outlay, Projecteering, Cost Estimating, Fund It, and CPMS ✓ Angelina Grey participated in annual ESRI Conference, NMAPA annual conference and board meeting, National Tribal Airport Association webinar, APA Planning webinar, APA Texas Mini Conference, Intro into Cooperatives webinar, NM Pivotal Communications Training. ✓ Brandon Howe participated in IEDC Tourism and Covid Recovery webinar, NM Outdoor recreation Fund grant Training ✓ Evan Williams and Martina Whitmore participated in several Leadership trainings, IEDC certification, and HR/Benefits training. ✓ Bob Kuipers started an online webinar regarding Statewide Transportation Planning. ✓ Carrie House: Participated in annual ESRI conference
		<ul style="list-style-type: none"> ✓ COG staff participated in a series of trainings hosted by the Special Projects Bureau of NM Department of Finance and Administration. Trainings included the following: ICIP and Capital Outlay. ✓ Angelina Grey participated in National Transportation In Indian Country Conference, Water Trust Board Application training, ADA Webinar, Intro into Cooperatives Webinar, NM Pivotal Communications Training Webinar, Outdoor Economic Fall Forum, ICIP 101 Training, Rural Prosperity Summit, TAP's Climate Resilience Webinar Series, APA Webinars, ITEP Data Academy & Conference, Grant Writing 101 webinar, Kansas State University Indigenous Planning, Congresswoman Deb Haaland virtual grants funding workshop, Southwest Climate Adaptation Center, Capital outlay webinar, Kansas State University Phase II Environmental Assessment, NDN Collective Grant Writing 101 Series, America Walks – Inclusive planning with tribal communities. ✓ Brandon Howe participated in the NM Outdoor Conference, Capital Outlay Training. ✓ Evan Williams participated in LTAPs "Leadership in changing times, "ABCs of employment engagement" - Water Trust Board Training, CDBG de-briefs and implementation training, and IEDC Trainings. ✓ Bob Kuipers started an online webinar regarding Statewide Transportation Planning. ✓ Carrie House: Participated in the Capital Outlay training, BBER Data Users Conference, etc.
	Q3	✓
	Q4	✓

1.2 Board Training & Support Provide workshops and training as needed to COG boards and committees, i.e. annual workshop, handbook for board members.		Q1	✓ Annual Board Meeting (July 15th) was hosted via video conference due to COVID-19. ✓ COG Executive Committee Meeting (July 31) ✓ RTPD Orientation made available via YouTube
		Q2	✓ Board Meeting (October 21 st) was hosted via video conference due to COVID-19. ✓ COG Executive Committee Meeting (October 21st) was held before Board Meeting. ✓ COG Orientation made available via YouTube. ✓ COG Weekly News Briefing made available via YouTube.
		Q3	✓
		Q4	✓
1.3 Networking Facilitate & strengthen working relationships with local, tribal, state, federal, nonprofit and private sector agencies and partners.		Q1	✓ NewMARC: NWNMCOG set up weekly virtual calls with all COGs and EDA due to COVID-19 Recovery Plan and Implementation. ✓ ICIP: COG conducted outreach and provided technical assistance to special districts regarding ICIP
		Q2	✓ As part of the upcoming Legislative Session, the COG has conducted extensive outreach to member governments, special districts and tribal agencies. ✓ The COG hosted the Cibola Legislative Forum on December 21 st which include Cibola area governments, special districts, educational institutions, and hospitals.
		Q3	✓
		Q4	✓
1.4 SGIA Administration Submit Annual Work Program/Certification, audit, reports, and invoices to the Local Government Division.			
1.4.1 AWP & Certification Submit annual work program packet including certification by the end of each State fiscal year in compliance with DFA requirements.	Annual		✓ Annual work program and certification was submitted and approved
1.4.2 Audit Submit audit report to Local Government Division upon release by State Auditor.	Q2		✓ Executive Director Evan Williams and Finance Administrator Martina Whitmore worked closely with hired Certified Public Accountant and the audit firm to conduct and finalize audit activities. Audit activities have been completed and the audit has been posted publicly on the NM Office of State Auditor.
1.4.3 Reporting & Invoicing	Quarterly		✓ FY2020 Annual Report: Completed ✓ FY2020 Q4: Completed ✓ FY2021 Q1: Completed

Function 2:	Local Government Support. Provide a range of technical assistance services and guidance to local governments and to other public entities in the region, focused on identifying, cultivating, financing and implementing investable community development projects.
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QUARTERLY ACTIVITY HIGHLIGHTS & RECAP

- (1) **Recreation Economy for Rural Communities:** COG participated in the RERC initiative and attended several steering committee meetings and participated in the 3-day workshop to help identify and priorities actions that aim to improve the recreational economy of Grants and Cibola County.
- (2) **Cibola Legislative Forum:** This quarter, COG hosted and facilitated the Cibola Area Legislative Forum. The forum provided local governments, special districts, tribal entities and other organizations with the opportunity to present capital projects to area legislators prior to the Legislative Session.
- (3) **Community Development Block Grant (CDBG):** This quarter, COG staff has conducted three public participation processes for Cibola and McKinley Counties and the Village of Milan.

TASK TRACKING

TASK	DUE DATE	STATUS	
2.1 General Technical Assistance			
2.1.1 Policy Assistance Identify and develop policy needs and issues that are viable legislative initiatives and assist in promoting and tracking these initiatives throughout the legislative process.	Ongoing	Q1	✓ COG staff monitored and provided guidance to local governments regarding CARES Act funding and other COVID-19 related programs at the Federal and State Level.
		Q2	✓ COG continued to monitor and provide guidance to local governments regarding CARES Act funding and other COVID-19 related programs. The COG also monitored legislation at the state level that impacts the region.
		Q3	
		Q4	
2.1.2 Funding Provide guidance to local governments to help meet basic eligibility requirements for receiving government funding for community and economic development activities.	Ongoing	Q1	✓ COG continued to email #GrantOps, and provide a filter, funnel, and follow-up approach to COVID-19 opportunities and other annual state programs such as CDBG, NMFA Water Trust Board, Local Government Planning Fund, Youth Conservation Corps.
		Q2	✓ COG continued to email #GrantOps, and provide a filter, funnel, and follow-up approach to COVID-19 opportunities and other annual state programs such as CDBG, NMFA Water Trust Board, Local Government Planning Fund, Youth Conservation Corps.
		Q3	
		Q4	

2.1.3 Fiscal Agency Provide fiscal agent services as mutually agreed upon with member governments in connection with Executive Order 2013-006. i.e. including capital outlay appropriations, Community Development Block Grant, and Water Trust Board funding.	Ongoing	✓ Q1-2: COG service as fiscal agent for 2 remaining projects on behalf of two member governments, working with local and State staff to produce agreements and smooth over bureaucratic issues.
2.1.4 Asset Management Provide guidance to local governments upon request to improve capacity to manage infrastructure, such as development of asset management plans.	Ongoing	✓ Q1: As a part of working with communities on ICIPs, COG staff has helped with asset management. Several training opportunities were shared with members. COG staff attended various trainings provided by the Special Projects Bureau of the NM Department of Finance and Administration. These trainings provided necessary training on asset management from beginning to end. ✓ Q2: COG continued to share information and training opportunities regarding asset management.
2.1.5 Planning & Technical Support Provide related technical assistance, such as census data, land use planning, comprehensive plans, and mapping, upon request and availability of resources.	Q2	<u>Gallup - MRA Plan Update:</u> The COG facilitated a downtown committee meeting to assess the implementation of the current MRA Plan. The COG will work with the city to update the plan to remain usable for the coming years. <u>Grants - Recreation Economies for Rural Communities (RERC):</u> COG staff participated in the City of Grants' RERC initiative. This included a 3-day workshop and various steering committee meetings. <u>Regional Plans:</u> COG staff continued to update regional plans including Comprehensive Economic Development Strategy (CEDS) Plan, Zuni Mountains Trails & Conservation Master Plan, NWNM Regional Transportation Plan and the NWNM Economic/Covid Recovery Plan. These plans required data collection and analysis and map generation.
2.2 ICIP Management		
2.2.1 Trainings Collaborate with the Local Government Division to organize and host Infrastructure Capital Improvement Plans (ICIPs) training in the COG region.	Q2	Q2: COG continued to offer ICIP assistance to local governments, special districts and tribal entities. COG has coupled ICIP assistance with Capital Outlay to ensure local priorities have been vetted.
2.2.2 Plan Development Provide technical assistance to local governments in updating, utilization and monitoring of local ICIPs upon request.	Q2	Q2: COG staff supported over 35 entities in their preparation, submission, and corrections of their ICIPs. COG has assisted various entities with ICIP amendments after conducting thorough review.

2.2.3 Funding Analysis Work with local governments and the legislature to prioritize, evaluate, and recommend projects for compatible funding sources.	Q2	<p>Q2: COG staff has been working with local governments, special districts and tribal entities to prepare for the upcoming legislative session. COG has been trained on the new Capital Outlay submission process and has offered assistance to all eligible entities.</p> <p>COG staff obtained list of inactive legislative appropriation and reached out to local agencies to obtain status of projects and encouraged entities to update CPMS, spend funds or reauthorize.</p> <p>COG staff also facilitated a Cibola Area Legislative Forum for local entities to present legislative priorities to legislators.</p>
2.3 CDBG Support		
2.3.1 Inform & Notify Provide information to staff and officials regarding the Community Development Block Grant (CDBG) programs and training events.	Ongoing	<p>Q2: COG staff has reached out to eligible and soon to be eligible local governments to gauge interest in applying to the CDBG program. The COG is currently assisting Cibola and McKinley Counties, City of Grants and the Village of Milan.</p>
2.3.2 Application Selection & Development Provide technical assistance as requested to local municipalities and counties to identify, select and develop eligible applications for projects for CDBG funding.	Ongoing	<p>Q2: COG staff has assisted Cibola and McKinley Counties, City of Grants and the Village of Milan with public participation in preparation for application submission. Projects will be selected in quarter 3.</p>
2.3.3 Presentations Assist local CDBG applicants in preparation of presentations to the Community Development Council.	Q2	<p>Q2: No presentations to the Community Development Council were made this quarter.</p>
2.3.4 Implementation Provide technical assistance as requested to implement awarded CDBG projects.	Ongoing	<p>Q2: COG staff continued to work with and provide assistance to McKinley County, Village of Milan and the City of Gallup on their construction grants.</p>
2.3.5 Project Administration Provide project administration as mutually agreed upon to member governments to implement CDBG projects, i.e. monitoring, procurement, pay requests and closeout.	Ongoing	<p>Q2: Currently, the COG is not contracted for project administration services, but does serve as the fiscal agent for the Village of Milan. Staff has regular and routine discussions and check-ins on progress with staff.</p>

Function 3:

Integrated Planning & Development. Incorporate common and core regional work programs, such as the Regional Transportation Planning Organization (RTPO), the Economic Development Administration (EDA) and the State Grant-In-Aid (SGIA), into a unified statewide model.

QUARTERLY ACTIVITY HIGHLIGHTS & RECAP

- (1) **Regional Plans:** COG continued work to update its Comprehensive Economic Development Plan and Regional Transportation Plan and has initiated the update of the Zuni Mountains Trails & Conservation Master Plan. Plans will establish the basis for local level plans and will link with statewide plans.
- (2) **AmeriCorps Vista:** The COG is working to establish a Northwest New Mexico Vista Program to add capacity at local Economic Development Organizations to engage in broadband planning, economic recovery, and rural economic development.
- (3) **Grant and Project Technical Assistance:** COG was able to assist various entities in securing grant funding. In the second quarter the COG was able to help secure \$800,000 in grant funding to aid in local government work.

TASK TRACKING

TASK	DUE DATE	STATUS
3.1 COG Partnership Partner with other regional Planning Districts to focus resources, streamline reporting, administrative compliance, and identify best practices as well as needs.	Ongoing	Q2: COG has participated in weekly EDA calls with other Regional Planning Districts to develop plans, programs, and projects to aid in economic recovery during and post pandemic.
3.2 Outreach & Marketing Provide outreach and marketing for local government inclusion into the integrated planning process, such as FUNDIT, Comprehensive Economic Development Strategy (CEDS), etc.	Ongoing	Q2: COG continued to promote the update of the CEDS and other regional plans to notify members of timeframe for comment and public outreach. COG staff distributed information regarding various trainings.
3.3 Related Planning & Development Initiatives Include related planning initiatives into the integrated planning model as Planning District staff and financial resources permit, such as regional water planning, Legislative Jobs Council, energy initiatives, workforce, etc.	Ongoing	This year, our COG is involved in updating our Regional Transportation Plan, Comprehensive Economic Development Plan and the Zuni Mountains Trails & Conservation Plan. Plans are developed in a manner that allow seamless inclusion into statewide plans. <u>AmeriCorps Vista:</u> The COG is working to establish a Northwest New Mexico Vista Program to add capacity at local Economic Development Organizations to engage in broadband planning, economic recovery, and rural economic development. <u>McKinley County Water Regionalization:</u> The COG has been assisting McKinley County and Small water systems to regionalize operation and maintenance due to cost and

		inadequacies of separate internal management systems. The COG has assisted McKinley County with a Water Infrastructure Improvements of the Nation (WIIN) grant from the EPA to aid in this work. The grant is in review.
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3.3.1 Grantsmanship & Project Technical Assistance (TA):

CLIENT	GRANT/SOURCE	AMOUNT	STATUS
Cibola County	NMFA Planning Grant: COG redeveloped and resubmitted application to obtain 100% grant without match to update comprehensive plan and conduct other economic development activities.	\$50,000	Awarded
City of Gallup	EDA CARES Act: COG assisted the City of Gallup with the submission of a CARES Act recovery assistance to support regional economic recovery strategies.	\$600,000	Awarded
COG	NMDOT Special Research Planning Grant: COG submitted and was awarded a Special Research Planning Grant to study the transportation network for the Prewitt and Milan industrial areas.	\$150,000	Awarded
McKinley County	EPA Water Infrastructure Improvements for the Nation (WIIN): The COG developed, submitted and was awarded a WIIN grant from EPA to aid in water regionalization efforts, conduct trainings for small water systems and to develop and host a water summit.	\$420,000	In Review
City of Gallup	NMEMNRD Youth Conservation Corps: COG assisted the City to submit an application to continue its YCC program.	\$144,500	In Review
Region	AmeriCorps Vista: COG was invited and did submit a full application to the AmeriCorps Vista program to add capacity at local EDOs.	\$222,940	In Review
McKinley County	EDA Carbon Coal Road:	\$3,000,000	Denied

3.3.2 Healthy Communities: The COG team led by Carrie House worked with State of New Mexico Health Department on the “Data Across Sector of Health” (DASH) to support this initiative and developed a [Navajo Nation Food Map](#). COG staff has remained in contact with the UNM Prevention and Research Center on the VIVA Connects program in eastern Navajo Nation. Activities have been put on hold due to Covid-19.

3.3.3 Workforce: The NWNMCOG has partnered with NM Workforce Solutions and Greater Gallup Economic Development Corporation (GGEDC) to develop an industry-driven workforce development program for various cohorts and job skills that currently are in high demand for local, high-paying jobs. COG has continued partnership with the industrial workforce program.

3.3.4 Economic & Tourism Development: The COG team continued to administer the multi-year contract with the US Economic Development Administration.

Project highlights for this quarter include:

NATIONAL LEVEL

Economic Development Administration (EDA):

- **Applications & Awards:**

3.2 *District CARES Application:* The COG is aggressively implementing this \$400,000 CARES Act application to EDA under its non-competitive pool of funding.

3.3 *Assistance to Coal Communities Grant Application:* The COG was awarded a second \$988,400 grant under EDA's ACC program. Two contracts have been executed already with Four Corners Economic Development and Wilson & Company.

3.4 *Revolving Loan Fund:* Under the competitive CARES Act program, COG submitted an application for \$990,000 to develop a COVID-19/CARES Act RLF. **(Pending)**

3.5 *G.A.L.L.U.P CARES Planning Grant:* November 8th. The City of Gallup and Greater Gallup Economic Development Corporation were awarded \$600,000 for an autonomous and airport plan to promote the area as Mobility USA. <https://www.eda.gov/news/press-releases/2020/11/04/gallup-nm.htm>

3.6 *EDA-COG Weekly Check-in:* The COG and Trisha Korbass, Economic Development Representative (EDR) continued to facilitate weekly video conference calls to share information on COVID-19.

- **Statewide CEDS Plan:** The COG continued to support the State of New Mexico Department of Economic Development roll-out its award for \$1,500,000 to update the statewide plan and a state recovery plan to interlink with Regional CEDS and Recovery Plans.

- **Regional CEDS Plan:** Michael Sage has continued to develop a final Regional CEDS update including re-designing the CEDS committee and recruiting participation. A presentation was made to COG Board on October 21, 2020 with final approval expected on January 20, 2021.

Census 2020/Stats America: COG Associate Planner Carrie House maintained communication with census planners at the state and regional levels in this process. COG staff spearheaded Complete Count Committees in all three counties and completed designating Community Designated Places (CDP). The major focus of this quarter was finalizing information for each county related to the Participant Statistical Areas Program (PSAP).

EPA Brownfields Coalition: The COG continued promote this opportunity and discuss sites for assessment work. This quarter, COG completed Phase I reports for two sites in McKinley County, namely the Gamercro Site and Carbon Coal Road Site both adjacent to the new Carbon Coal Road.

EPA Recreation Economy for Rural Communities Program: The City of Grants was one of 12 communities selected nationally to participate in this program. Staff participated in the virtual three-day workshop and is helping with the final Action Plan.

STATE LEVEL

"FUND IT" Initiative: COG executive staff attended periodic meetings of the "FUNDIT Task Force" established by the State Economic Development Department for multi-agency vetting and co-financing of economic development projects. This quarter, COG supported Village of Milan with a presentation on its Industrial Park.

Opportunity Zones: During this quarter, COG continued to track opportunities and best practices.

State Land Office: COG staff continued to engage State Land Office to authorize redevelopment planning and access in Prewitt, including finalizing the planning & development lease for three years.

COVID-19: The COG has taken an active role in the mitigation, response, and recovery from this crisis including conferences calls with State agencies and disseminating information from the CARES Act.

REGIONAL LEVEL

National Development Council: The COG and its partners engaged this non-profit for services that could help our whole region including a Grow Fund, RLF support, and financial review on project deals.

Enterprise Loan Fund: This quarter, COG researched and began setting up its internal structure to launch this program again.

"POWER" Assistance to Coal Communities: The COG was invited by EDA-Austin to present to its entire staff on the progress of these linked investments.

- **Electric Generating Facility Economic Development District:** After 10 months of work, the COG and Tri-State Generation & Transmission helped McKinley County stand up a new regional authority focused on redevelopment for the Prewitt Opportunity Zone. COG made several presentations and is excited that Cibola County is eager to join this authority. <http://www.nwnmcog.com/mcegfed-document-library.html>
- **Prewitt Industrial Park Master Plan & Design:** won a NADO Impact Award. <http://www.nwnmcog.com/prewitt-industrial-park.html>
- **Milan Industrial Park Master Plan & Design:** is also receiving national attention and inquiries from site selectors and businesses looking to locate. <http://www.nwnmcog.com/milan-industrial-park.html>
- **Greater Gallup Industrial Workforce Program:** has gone digitally and implemented COVID-10 safe practices in recruiting for its third cohort. <https://www.gallupedc.com/workforce>
- **Energy Transition Act:** The COG continues to build from momentum of EDA's investment to assist Coal Impacted Communities, including tracking statewide policy rolled up in [Senate Bill 489](#), entitled Energy Transition Act, which was passed and signed into law. COG staff participated in the Northwest Regional Economic Outlook Forum.
- **Tri-State Generation and Transmission:** COG staff has also been hyper focused on understanding future plans of TriState as it relates to [Escalante Generating Station](#). The shutdown will eliminate 107 jobs in our region by December 2020. COG staff presented to Tri-State's board in order to secure \$5M in community transition funding and supported legislation and funding from the State Legislature. It was announced that COG will receive \$250,000 for its continued work.
- **McKinley Paper:** COG and its partners have been quietly working with this 40-year company that supports the bi-county economy to sustain its current 100 jobs and add up to 10 more through a LEDA application. The State of New Mexico provided a \$5M LEDA grant. <https://www.bizjournals.com/albuquerque/news/2020/10/27/state-to-invest-5m-to-help-keep-manufacturer-open.html>

SET Initiative-US Department of Agriculture-Rural Development (USDA-RD): The COG has joined a group headed by NM State University (NMSU) that has interest in regrouping and resurrecting this rural initiative. COG has submitted an AmeriCorps* VISTA proposal aimed at bringing the capacity needed.

VISTA Proposal: The COG has submitted an AmeriCorps* VISTA proposal aimed at bringing the capacity needed to support several initiatives and organizations. Award expected in January 2021.

Adventure Tourism. COG staff continued service on the Board of Directors of Adventure Gallup & Beyond, Inc., and served as an integral part of its initiatives, including collaborative work on the *Zuni Mountains Trails Partnership* Master Plan with the US Forest Service and other stakeholders. COG work, this quarter, included:

- (1) **Zuni Mountains Trail Project:** During this quarter, COG began updating the Master Trails & Conservation Master Plan that guides this project.
- (2) **Mount Taylor and Zuni Mountains Collaborative:** staff also continued attending these joint-county meetings and supporting subcommittees for NM579 Lobo Canyon Bike Lanes, Grants Trail Project, La Mosca Road Project, and Equestrian Staging Area.

Trail of the Ancients Byway and Four Corners Geotourism Website: The COG has assumed a leadership role in applying for national certification of our regional byway, NM Trail of the Ancients and looking to take over ownership and management responsibilities of this website as a marketing and asset inventory asset to promote authentic trips and travel in our region. <https://fourcornersgeotourism.com/> COG is just awaiting word on our nomination.

Broadband: COG staff is supporting a Four Corners regional broadband project and individual applications to build out redundancy in Northwest NM. The COG submitted an EDA-CARES application headed by the Department of Information Technology (DOIT) to develop a statewide plan.

San Juan County

Four Corners Economic Development (4CED): COG staff finalized a contract for services based on our EDA ACC #2 grant.

Rail Service: San Juan County received an award for \$2M from FHWA's BUILD Program to continue feasibility and planning of a freight rail line that could service the Farmington area.

McKinley County

Coal Avenue Commons: Funded through National Endowment for the Arts, the COG is a lead partner in re-designing downtown Gallup through a creative placemaking approach. This quarter, COG staff worked on new gap funding strategies including DOT funding through new Omnibus Act and COVID-19 Relief Act.

Additional Information: <https://www.coalavenuecommons.com/>

Greater Gallup Economic Development Corporation, Inc. The COG continued its active partnership with the GGEDC, including:

- **Gallup Executive Directors' Association (GEDA)** – COG staff continued to attend these meetings.
- **Economic Roundtable:** COG staff begun preparations for the 2021 Roundtable focused on autonomous vehicle industry.

Cibola County

Milan Industrial Park: COG staff provided a report on market sale and lease pricing on parcels for the Industrial Park and provided a presentation for FUNDIT.

3.3.5 Transportation: The COG team continued to administer the multi-year contract from the New Mexico DOT to staff the Northwest Regional Transportation Planning Organization (NWRTPO) work plan. This quarter's highlights, reported by RTPO contract category, included:

Long Range Planning:

- Prewitt-Milan Transportation Master Plan: The RTPO Program Manager published the Request for Proposal (RFP), organized a review committee, and evaluated proposals.
- Regional Transportation Plan Update: This plan has been overhauled to align with the statewide New Mexico Transportation Plan 2045 including a public participation process and new material and information.
 - Public Participation Process: Several presentations have been made at RTPO meetings and to the COG Board of Directors. A comprehensive survey was distributed throughout the region providing important feedback incorporated into the plan.
 - Major Updates: New information includes title changes to the five goal areas, lifting up and adding Climate Change mitigation strategies, and overlaying EDA Opportunity Zones in our region.

Technical Support & Data Management:

- No highlights to report

Project Development & Monitoring:

- RTIPR Revision: The NWRTPO is undertaking a Regional Transportation Improvement Program Recommendations (RTIPR) Revision this year to add new and amend projects. This included expanding the RTIPR to provide more detailed information for potential project development.
- Transit Applications: Staff and RTPO members completed our annual evaluation of 5311 public transit providers funding applications for our region and submitted results to NMDOT Transit & Rail.
- Community Development Block Grant Support: RTPO Program Manager has supported the CDBG application and public input process for the Village of Milan which can be used for transportation infrastructure.

Other Activities & Projects:

- Scenic Byway: This quarter, COG staff continued to monitor status of USDOT's selection and designation process and researched joining National Scenic Byway Foundation for training, coaching, and other support materials.

General RTPO Support:

- RTPO Meetings: Staff continued hosting virtual meetings during this quarter.
- Annual Member Survey: Staff undertook our annual survey for FFY2020 with RTPO members which reports on member and local/tribal official training, assesses RTPO services, gathers interest and ideas for prioritizing presentations and RTPO services, seeks ideas for pursuing resources and fine tuning our goals and implementation strategies.
- NMDOT Non-metropolitan Survey: Staff submitted NMDOT is distributing this and other surveys.

RTPO Administration:

- Administration: RTPO staff continue to manage monthly RTPO meetings, agendas, minutes, and sharing information on training and funding sources and other news / opportunities of significance from state or federal sources.

Respectfully submitted
on behalf of the COG staff,



Evan J. Williams, Executive Director

FOR MORE INFORMATION, TAP RESOURCES AND FOLLOW THE COG VIA:

Website: www.nwnmcog.com

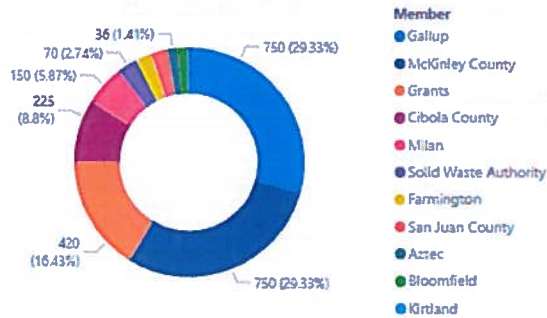
Facebook: <https://www.facebook.com/NWNMCOG>

Twitter: <https://twitter.com/NWNMCOG>

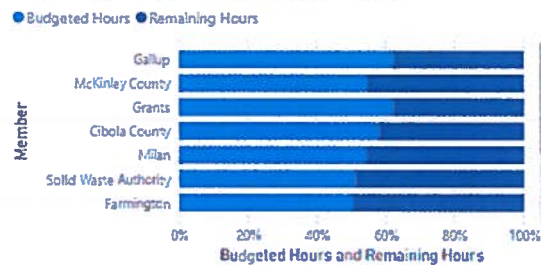
YouTube: [NWNMCOG](https://www.youtube.com/NWNMCOG)

Northwest New Mexico Council of Governments
MEMBER HOURS REPORT
FY2021
as of September 30, 2020

Budgeted Hours by Member



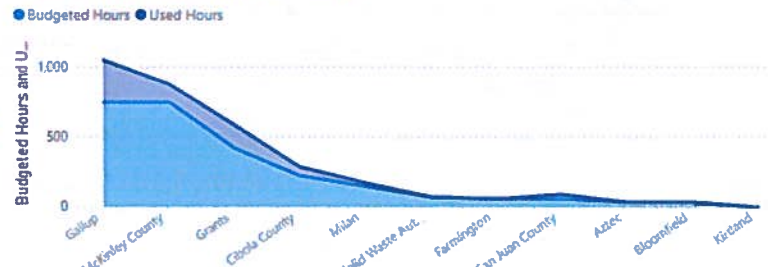
Budgeted Hours and Remaining Hours by Member



Used Hours, Minimum Value and Budgeted Hours



Budgeted Hours and Used Hours by Member



Fund #	Member	Budgeted Hours	Used Hours	Remaining Hours
110	Cibola County	225	62.00	163.00
120	McKinley County	750	130.50	619.50
130	San Juan County	60	31.25	28.75
210	Aztec	36	0.25	35.75
220	Bloomfield	36	0.25	35.75
230	Farmington	60	1.25	58.75
240	Gallup	750	300.50	449.50
250	Grants	420	165.50	254.50
260	Milan	150	24.50	125.50
270	Kirtland	0	0.00	0.00
310	Solid Waste Authority	70	3.00	67.00
2350		2557	719.00	1,838.00

Northwest New Mexico Council of Governments
IMPACT BY THE NUMBERS
Performance Report, FY21
as of October 1, 2020

Impact Area	Metric	Goal	Progress	Gap
Investment	Grant Funding	\$10,000,000	\$8,288,506	\$(1,711,494.00)
Leverage	Federal	\$647,321	\$1,635,721	\$988,400.00
Leverage	State	\$310,000	\$310,000	\$-
Dues	Membership	\$235,000	\$220,000	\$(15,000.00)
Investment	Brownfields	\$220,000	\$-	\$(220,000.00)
Leverage	Fee for Service Contracts	\$144,000	\$89,000	\$(55,000.00)
Building Improvements	Roof Repair #4	\$126,000	\$-	\$(126,000.00)
Building Improvements	Gates	\$3,000	\$-	\$(3,000.00)
Building Improvements	Garden Project	\$1,200	\$-	\$(1,200.00)
Building Improvements	Interior Upgrades	\$-	\$-	\$-
Total		\$11,686,521	\$10,543,227	\$(1,143,294.00)

Progress, Minimum Value and Goal



Northwest New Mexico Council of Governments
IMPACT BY THE NUMBERS
Performance Report, FY21
as of September 30, 2020

Impact Area	Metric	Goal	Progress	Gap
Marketing	Youtube Videos	5.00	1.00	4.00
Marketing	Website	1.00	1.00	0.00
Marketing	Twitter Followers	100.00	77.00	23.00
Staff	Turnover	0.00	0.00	0.00
Member Satisfaction	Survey (Good or Excellent)	0.90	0.00	0.90
Reporting	Snapshot of the Session	2.00	0.00	2.00
Awards	Scenic Byway Designation	1.00	0.00	1.00
Awards	NMIFC Best Practice Award	0.00	0.00	0.00
Reporting	Newsletters	3.00	0.00	3.00
Awards	NADO Impact Award	1.00	1.00	0.00
Audit	Findings	0.00	0.00	0.00
Marketing	Facebook Followers	150.00	108.00	42.00
Reporting	Annual Report	1.00	1.00	0.00
Total		264.90	189.00	75.90

Progress, Minimum Value and Goal



Connecting the Dots



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Director's Notes

A new year brings new opportunities. In that spirit, we wanted to provide you some insight into the new aspects and approaches the COG is taking in 2021.

1. New Investments.

Our unique structure and entrepreneurial attitude mean that we can be

enterprise. We long-term stability for our organization including building our special

ments.

2. New Projects. Working for the COG does not really get old, we are always taking on new projects and new initiatives. This year, we are

3. New Communication. The COG has used this COVID-19 transition year to beef up its digital communication and marketing approach. We have added orientations and in-depth trainings to our YouTube channel. We

highlights and impact. Sign-up to join the COG family and receive our news, follow us on social media platforms, subscribe, like, and comment on Youtube.

4. New Capacity. The COG continues to look innovative and partnership approaches to attracting capacity in our region. Here are number of concrete approaches we are happy to report:

- **Direct Investment:** COG has been able to leverage funds from EDA's Assistance to Coal Communities and committed a portion to investing directly into local economic development organizations (EDOs). In FY2020, COG invested about \$350,000 and is on pace to provide \$360,000 in funding this year.
- **Joining the Club:** COG has used its special relationship with EDA

-
nomic Development Districts. If approved, tribal entities would receive an annual investment from like the COG does.

- **Americorps*VISTA Program:** Based on survey results and our Regional Recovery Plan, the COG has applied for 10 VISTA members to be placed at local economic development organizations to add even more capacity and human talent to fuel various initiatives.
- **National Development Council:** Lead by the Gallup Business Improvement District, a regional alliance has formed to contract with

support.

Revolving Loan Fund.

- **Recovery Coordinator:** The COG has contracted with Dwell-evate and Principal Eric Ghahate to help implement our regional recovery . Ghahate has been an extended part of our COG team and we are excited to take things to the next level with his expertise.
- **Technology Services:**
to help build and launch a new projecteering platform that should help all communities and members move projects to completion.

I want to thank our Board members, partners, and funders as many of these "new" areas are a result of our network and your financial support. It happens because you care, you ask, you invest, you believe in our mission, you take another "dam" survey, and you push us to do more, better. If you have opportunity or see an opportunity for service, give us a call or drop us a line.

We will continue to raise the bar in 2021, while maintaining on base programs, meeting our performance goals, and growing our 50-year reputation.

Mexican Spotted Owl Litigation Dissolved Moves the Zuni Mountains Forward

On October 28, 2020 in the United States District Court of Arizona approved the joint stipulation for dismissal of the associated court injunction concerning the Mexican Spotted Owl (MSO). The MSO injunction has limited

forests in New Mexico and Tonto National Forest in Arizona over the past year, is now dissolved. Trail construction initiatives in the Zuni Mountains are to commence this season of 2021. Request for proposal, scope of work, bid, pre-construction meetings will start this spring. Request for proposals would be issued for trail building services for both McKinley and Cibola counties. McKinley County

Trail Systems. Spring construction is a high priority in certain areas due to the seasonal timeline of biological (MSO) restricted areas, weather permitting. Cibola County has Quartzhill Trail System and Quartz Hill Trailhead are ready to move forward this season as well. The expected construction of McKenzie Ridge Trail Connector is to begin in 2022.

Trail & Conservation Master Plan is in draft form. We encourage everyone to participate and provide comments or suggestions to the plan. The current plan is available for public comment at <http://www.nwnmcog.com/current-plan-up->



COG Impact by the Numbers

The COG continues its total quality management approach to become a results-oriented work environment. To better track outputs, the COG

's performance and expectations for the current year. Using Microsoft's Power BI application, the COG can track this and report in real time providing a new level of transparency and accountability to our members, clients, partners, and to the region.

Northwest New Mexico Council of Governments IMPACT BY THE NUMBERS Performance Report, FY21 as of December 31, 2020					Northwest New Mexico Council of Governments IMPACT BY THE NUMBERS Performance Report, FY21 as of December 31, 2020				
Impact Area	Metric	Goal	Progress	Gap	Impact Area	Metric	Goal	Progress	Gap
Investment	Grant Funding	\$10,000,000	\$8,938,506	\$(1,061,494)	Marketing	Youtube Subscribers	50.00	20.00	30.00
Leverage	Federal	\$647,321	\$1,635,721	\$988,400	Marketing	Website	1.00	1.00	0.00
Leverage	State	\$310,000	\$430,000	\$120,000	Marketing	Twitter Followers	100.00	79.00	21.00
Leverage	Private	\$250,000	\$-	\$(250,000)	Staff	Turnover	0.00	0.00	0.00
Dues	Membership	\$235,000	\$220,000	\$(15,000)	Member Satisfaction	Survey (Good or Excellent)	0.90	0.00	0.90
Investment	Brownfields	\$220,000	\$30,000	\$(190,000)	Reporting	Snapshot of the Session	2.00	0.00	2.00
Leverage	Fee for Service Contracts	\$144,000	\$89,000	\$(55,000)	Awards	Scenic Byway Designation	1.00	0.00	1.00
Building Improvements	Roof Repair #4	\$126,000	\$-	\$(126,000)	Awards	NMIFC Best Practice Award	0.00	0.00	0.00
Building Improvements	Gates	\$3,000	\$-	\$(3,000)	Reporting	Newsletters	3.00	1.00	2.00
Building Improvements	Garden Project	\$1,200	\$-	\$(1,200)	Awards	NADO Impact Award	1.00	1.00	0.00
Building Improvements	Interior Upgrades	\$-	\$-	\$-	Audit	Findings	0.00	0.00	0.00
Total		\$11,936,521	\$11,343,227	\$(593,294)	Marketing	Facebook Followers	150.00	111.00	39.00
					Total		309.90	214.00	95.90

This quarter, COG built up its Youtube.com channel and posted 11 new videos including a new W and several training and orientation videos as requested by its membership. New attracted investments:

- \$120,000 from New Mexico Department of Transportation to develop the Prewitt-Milan Transportation Master Plan,
- \$50,000 from New Mexico Finance Authority for Cibola County to update its Comprehensive Plan,
- \$600,000 from US Economic Development Authority to the City of Gallup to plan out a mobility and autonomous transportation hub.
- program in McKinley County.

2021 Capital Outlay Process

Due to current public health emergency, the Legislative Session will be held virtually.

We recommend our members and regional partners to engage in the following capital outlay process with the COG

STEP #1 ► Set Community Priorities

STEP #2 ► Set Legislative Priorities

- ✓ Recommend Smaller/Phased Projects
- ✓ Focus on 3 Projects
- ✓ Large Asks to Governor
- ✓ Think about COVID-19 Nexus



STEP #3 ► Discuss Projects with Legislators

STEP #4 ► Consult with COG Staff

- ✓ Submit Capital Outlay Requests via the online Legislative portal
- ✓ Establish one source of contact to eliminate any potential issues and/or confusion

Following this process will enable COG staff to:

- ✓ Enter request into COG master tracking system
- ✓ Support Legislator and/or Assistant in selecting projects from spreadsheet
- ✓ Reviewing language in individual Legislator's Capital Outlay bill
- ✓ Assist Legislators in triaging requests and coordinating cost-sharing opportunities
- ✓
- ✓
- ✓



Grants – Recreation Economy for Rural Communities

In the fall of 2019, the City of Grants, with assistance from the COG, successfully obtained the Recreation Economy for Rural Communities (RERC) technical assistance grant from the United States Environmental Protection Agency (EPA). The grant provides planning assistance to help communities develop strategies and an action plan to revitalize their Main Streets through outdoor recreation. With outdoor activities and increasing dramatically throughout the nation and state, the City of Grants and the larger Cibola community can take advantage of this trend to draw interest back into their downtowns and commercial districts.

During the second half of 2020, the City of Grants along with numerous partners including the COG, worked with consultants to analyze the existing recreation

economy of Cibola County. In addition to the existing conditions analysis, the steering committee planned a 3-day community workshop. The workshop, which was originally intended to be held in-person was ultimately conducted virtually.

In short, the RERC 3-day virtual workshop was a success! In total, approximately 61 people attended at least one of the seven sessions, which was the most participants recorded by any of the awarded communities. This group was comprised of federal, state, and local partners along with residents of the City of Grants and the larger Cibola community. The workshop deployed creative and interactive methods to obtain information regarding the needs and desires of the community along with ideas to revitalize its core through recreation and outdoor opportunities.

next two years will be focused:

Goal 1: Shape our identity as an outdoor recreation destination.

Goal 2: Improve Connectivity.

Goal 3: Increase attractions, amenities, and infrastructure for staying power.

Goal 4: Improve local coordination.

The RERC initiative is near its end, and soon the City of Grants and its partners will be working towards implementing actions outlined in the action plan. The

implementation of those actions will result in increased recreation and outdoor activity in Cibola County and hopes that translates to the revitalization of their Main Streets and commercial corridors.





A Lifeline and Lasting Gift

Tri-State Generation and Transmission Invest in Region's Future

ing up from Christmas. For nearly 40 years, this cluster of businesses has provided paychecks, taxes, and opportunities to work for both Cibola and McKinley County. economic decline with the potential of a new wave of energy production on the horizon.

This investment gives the community a chance to shape our own future and to position our region for jobs and prosperity that will perpetuate for generations. Many communities around the country are struggling with economic disruptions and global energy market changes that they

remain in the communities they are rooted.

The goal is simple – provide working people opportunities to make a living and take care of their families while sustaining a tax base for critical services like schools, public safety, and infrastructure. The plans have been in the works for several years, strategies are in place and the targets are set, now it just takes partnership, timing, and hard work to see it through.

Tri-State Generation & Transmission (Tri-State) issued a press release outlining their investments to support the community with economic transition in light of the closure of the Escalante Generating Station. First and foremost, the Northwest New Mexico Council of Governments (COG) would like to showcase its appreciation and highlight how these investments aim to provide an opportunity and on-ramp for new industry, base employers, and quality jobs. It is not reported very often that a company goes beyond what is required and even what is responsible – to the point that you would say that they truly care about the people, its place, and the legacy left behind.

“We appreciate Tri-State Generation and Transmission Association for being a pillar of the community for close to 40 years. Many of my rela-

te Generating Station, and while we are sad to see it go, know that it has made an impact in many lives and families. This generous donation to our area will cement Tri-State's legacy and provide a foundation for our future. -- Billy Moore, Chairman of the Northwest New Mexico Council of Governments

The powerplant built by Plains Electric Generation and Transmission went operational in 1984. At that time, our region was deep in the throes of the bust of the uranium industry, and this economic anchor was a welcomed addition. This powerplant provided a mine-to-mouth

gion, and its waste stream would eventually propel McKinley Paper to produce the recycled cardboard that many of us are still clean-



The COG believes that the collective investments that Tri-State provided should work hand-in-glove to provide a regional, local, and

investment needs of the area. For example:

- Local Economic Development Organizations, who have traditionally been under resourced in comparison to their counterparts, will likely focus on workforce development strategies, capacity building, and short-term, criteria-based investment that leverages other private and public funds to act as a development fund to attract companies to locate into the bi-county area.
- Northwest New Mexico Council of Governments will utilize funds provide regional investments that help with implementing economic transition strategies.
- Electric Generating Facility Economic District and Authority will steward longer-term investment, lead on asset repurposing, and focus on driving development of the Prewitt Opportunity Zone.

\$250,000. We typically put our hands in and not out and advocate from the background on behalf of others, so this truly is a surprise. Our stance has been to support the two counties that are losing the tax base as they are facing the double whammy of economic collapse coupled with the untallied tolls of the COVID-19 pandemic. And we have also supported our local economic development organizations in mobilizing action as they are challenged to perform retention, re-purposing, recruitment, and recovery all at the same time.

2021, but some critical pieces are:

- Provide a required match to pull down \$120,000 in New Mexico Department of Transportation grant funds to complete the Prewitt-Milan Transportation Master Plan to build on our transportation, mobility, and logistics assets, and identify transportation improvements needed to attract and accommodate growth.

- Continued project support for designing and building-out the national awarded and internationally known Prewitt Industrial Park as well as readying other shovel-ready sites in our region.
- Standing up several programs that provide regional tools and resources for economic development and community capacity-building including a revolving loan fund, Americorps*VISTA program, and bolster other COVID-19 Economic Recovery programs in development.

The COG applauds both the Obama and Trump Administrations, our partner US Economic Development Administration, and its Regional Director Jorge Ayala as they have provided over \$6M in investments through their Assistance to Coal Communities and other programs in

Also, the COG appreciates Governor Michelle Lujan Grisham, our Legislative Delegation, and several State agencies for mobilizing about \$13M in direct appropriations including \$5M in local economic development act support to keep McKinley Paper operational, retain its 100 employees, and focus on growing its future in Prewitt, New Mexico.



As a regional agency, our organizing principle is to bring the region together in the belief that what is good for one is good for all. We believe that we are stronger together and only united can we transform our economy from boom-bust to robust.

Clean Bill of Health FY2020 Financial Statements and Audit



The audit is an important thermometer of an organization's health for a given year. It provides a check and balance on internal controls, standard operating procedures, account-

al review and provides recommen-

addressed moving forward by the leadership of an organization. Highlights include:

- This audit was submitted to the State Auditor's Office approximately **45 days earlier** than the prior year.
- For the second year in a row, the COG's Finance Team including our consultant Armando Sanchez, Managing Principal, SJT Group, LLC. was able to **draft and submit our own financial statements**. Our Auditor estimates that of the governmental
- The COG received an **"clean opinion"**.
- The COG received **no findings**.
- The COG's ability and capacity provides the Board of Directors a **high level of confidence** to base policy decisions.
- The last time that the COG received a "perfect audit" e.g. a **2011**.

Here is a snapshot of our audit history:

Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Opinion	Unqualified	Unqualified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified	Unmodified
Previous Year Findings	0	0	1	1	4	1	2	3	3	1
Current Findings	0	1	1	4	1	2	3	3	1	0

Special thanks and appreciation to our Finance Team and for Martina Whitmore's leadership in

, which resolved the only



Updating the Gallup Metropolitan Redevelopment and Arts & Cultural District Plans

In the Fall of 2020, the COG was asked to facilitate the reconvening of the City's Downtown Coordinating Committee (DCC). The DCC is comprised of representatives from organizations that are involved in the revitalization of the downtown district. This small group of individuals is tasked with implementing actions outlined in various plans including the Metropolitan Redevelopment Area (MRA) and the Arts & Cultural District (ACD) plans to name a few.

tion of the downtown district, it's imperative that guiding documents are current. The two most heavily utilized guiding documents for the downtown district, the MRA and ACD plans are currently out-of-date. With the direc-

With virtual conferencing the required method for convening, the COG developed and implemented an interactive virtual process to assess the current action plans from both the MRA and ACD plans. This assessment along with other anticipated activities will aid in the update of the plans to ensure usability moving forward.

In addition to the assessment of the existing action plans, the COG utilized a survey to garner information regarding other activities that work towards the revitalization of downtown. This process of course resulted in

need to include programming and policy activities, both of which are not incorporated into the current action plans. These items are seen as simple

In the coming months, the COG will continue to work with the DCC to update the MRA and ACD plans and strives to assist the City in developing quality action plans that move downtown Gallup forward.

Gallup Area Transportation Safety Plan wins Innovation in Planning Award

When the NM Department called and asked who in the region might be a good candidate to pilot a new approach to transportation safety planning, the Council of Governments pointed to the City of Gallup with its two Interstates; plethora of State highways and roads; railroad intersections and at-grade crossings; pedestrian safety issues; and crash/near miss hot spots.

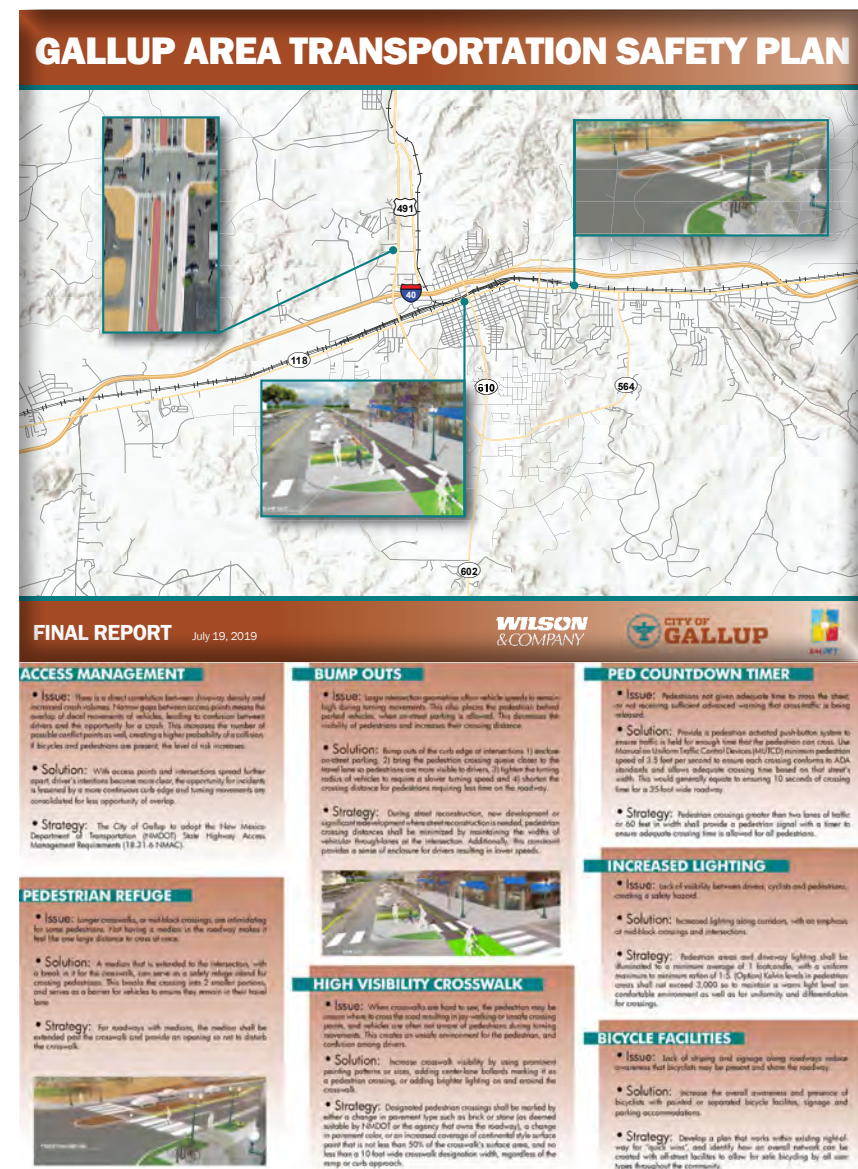
The City of Gallup and its partners along with NMDOT and Wilson & Company developed an inclusive and compelling planning product with actionable recommendations, so much so it won the New Mexico American Planning Association's Innovation in Planning award this year. This is a major achievement for everyone involved.

The great part is that NMDOT has committed over \$2M in funding in the Statewide Transportation Improvement Plan (STIP) for four projects including safety and Phase A/B Studies along US491/I-40, NM118, and 2nd/3rd Streets interchange with BNSF transcon line in Downtown. These

safety of all users.



Innovation in Planning
Regional Transportation Safety Plan Program, New Mexico Department of Transportation, Multimodal Planning & Programs Bureau, City of Gallup, City of Española, Wilson & Company



Projects programmed in the Statewide Transportation Improvement Plan (STIP) recommended from the Gallup Area Transportation Safety Plan				
Control #	Lead Agency	Title	Description	Total Cost
6101480	Transit & Rail Division	NM610 (2nd Street), Gallup-USDOT 024950M	Install new widened crossing surface to accommodate pedestrian traffic	\$ 362,650
6101470	Transit & Rail Division	3rd Street, Gallup-USDOT 024951U	Install new widened crossing surface to accommodate pedestrian traffic	\$ 362,650
6101400	NMDOT	NM118 Study	Phase A/B Study of NM118 between Defiance Draw and Rehoboth Drive Intersections, as outlined in the Gallup Area Transportation Safety Plan.	\$ 980,000
6101390	NMDOT	I-40/US491 Interchange	Phase A/B Study of the I-40/US491 Interchange, as outlined in the Gallup Area Transportation Safety Plan.	\$ 550,000
Total				\$2,255,300



NWNMCOG @NWNMCOG · Jan 8

NWNMCOG thanks Tri-State for the economic impact of Escalante Station and the generous community assistance. Press Release:

nwnmco.com/uploads/1/2/8/...

U.S. Economic Development Administration New Mexico Economic Development Department #POWER #ACC #HBB



1 1

NWNMCOG Retweeted



Tri-State G&T @TriStateGT · Jan 7

@GovMLG @GallupEDC @NWNMCOG

1 1



NWNMCOG @NWNMCOG

Christmas Miracles | COVID Economic Relief Act - find out more by watching our Regional Weekly News Brief:



Christmas Miracles | News Brief

Weekly Regional News Briefing | December 25, 2020 To provide a overview of the top accomplishments of the week and ...
[youtube.com](https://www.youtube.com)

1:00 PM · Dec 23, 2020 · Hootsuite Inc.



NWNMCOG @NWNMCOG

Major U.S. Department of Agriculture investments in NM for #NationalRuralHealthDay including Rhino Health and \$15M loan for equipment to manufacture medical gloves in Church Rock. This is the first nitrile glove manufacturing plant in the US. Read More:



National Rural Health Day Celebrated in NM
content.govdelivery.com

11:58 AM · Nov 19, 2020 · Hootsuite Inc.

1 Like

Page | 9



NWNMCOG @NWNMCOG

Prepping for the Session | Cibola Legislative Forum
NM Legislative Delegation dialogues with local entities on priorities and needs of the community - facilitated by @NWNMCOG. #nmleg @CityofGrants
Watch it: youtu.be/GEIRHIn-vNE



FDT. TheDailyTimes @TheDailyTimes

The Totah Theater will serve as a film hub in the area and will have places for film making, education and offices.



Farmington approves agreement to acquire the Totah Theater from San Juan Co...
The Farmington City Council voted to approve a cost sharing and transfer agreement that will result in the city owning the Totah Theater.
[daily-times.com](https://www.daily-times.com)

9:03 AM · Dec 10, 2020 · SocialNewsDesk



NM Outdoor Recreation Division @NMOutdoorrec

\$2.4 billion. 33,065 jobs. \$1.2 billion in income. That's the outdoor industry's 2019 contribution to the New Mexican economy 🙌 bea.gov/news/2020/outd...

2:46 PM · Nov 10, 2020 · Twitter Web App

2 Retweets 1 Like



The Pew Trusts @pewtrusts

15 to 16 million elementary and secondary students – especially those from low-income and rural households, do not have adequate internet access or digital devices for online learning.



States Tap Federal CARES Act to Expand Broadband

Nationwide, the COVID-19 pandemic has heightened demand for internet connectivity as work, education, and access to services have shifted online, ...
pewtrusts.org

11:28 AM · Dec 5, 2020 · Hootsuite Inc.

6 Retweets 4 Quote Tweets 5 Likes

1 1



Elisabeth Gleckler @DrG_Tulane · Dec 5, 2020

Replying to @pewtrusts

Let municipalities develop their utilities. Works in smaller cities that have been by-passed by greedy comm companies.



New Mexico MainStreet @NMMainStreet

Join @NMecondev's "Council of Government Overview" webinar on 11/18 to learn how COGs are engaged in regional planning & economic recovery. You'll gain insight into the assistance they can provide to small businesses, non-profits and communities.
register.gotowebinar.com/register/40819... #NMEcon



8:56 AM · Nov 10, 2020 · Twitter Web App

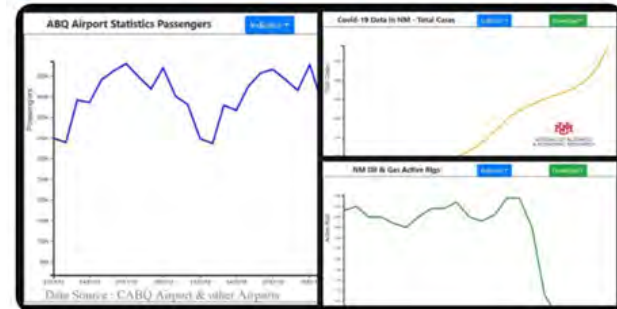
\$38 million grant will allow Continental Divide to provide its Red Bolt broadband internet access to more than 8,400 homes and businesses in the region.

ow.ly/M4vC50CjrDp



3:44 PM · Dec 11, 2020 · Hootsuite Inc.

Don't forget we have a dashboard tracking COVID-19's impact on New Mexico's economy. [#KnowledgelsPower](#) [#NewMexicoTrue](#) bber.unm.edu/covid19



4:12 PM · Oct 22, 2020 · Twitter Web App

McKinley County adopts ordinance to create a special district and authority to focus on re-purposing, sustaining, and expanding the Prewitt Industrial Cluster to create quality jobs and replace tax base. Read the Ordinance: nwnmco.com/uploads/1/2/8/...



11:48 AM · Dec 9, 2020 · Hootsuite Inc.

The U.S. Bureau of Reclamation recognized the completion of one of the pipelines in the Navajo-Gallup Water Supply Project.



Bureau of Reclamation marks completion of Navajo-Gallup Water Supply Project ... The completed Cutter Lateral, along with its treatment and pumping plants, is one of two pipelines under the Navajo-Gallup Water Supply Project. daily-times.com

7:00 AM · Oct 21, 2020 · SocialNewsDesk

NWNMCOG Retweeted

Excited to announce our first-ever Special Projects and Outdoor Infrastructure Fund Awardees [#NMEcon](#) [@NMOutdoorrec](#) These 6 projects will increase accessibility to outdoor recreation for locals and visitors. Good for your health, good for the economy! gonm.biz/uploads/docume...



10:31 AM · Oct 28, 2020 · Twitter Web App

1 Retweet 3 Likes

[@SecretaryRoss](#) announces the launch of EDA's new Scaling Pandemic Resilience Through Innovation and Technology (SPRINT) Challenge, which will enable organizations across the country to address the economic, health, and safety risks caused by [#COVID19](#): bit.ly/3dtKpE5



11:47 AM · Oct 14, 2020 · Twitter Web App

6 Retweets 3 Quote Tweets 6 Likes

Weekly Regional News Briefing - mailchi.mp/dfec23b17e70/w...



4:40 PM · Nov 6, 2020 · Mailchimp

Gallup Mobility Project ~ EDA Award



On November 4, 2020, the City of Gallup (Gallup) announced it was the recipient of a \$600,000 grant from the US Economic Development Administration (EDA) through its CARE Act Recovery assistance to support economic recovery strategies in Gallup,

New Mexico. The project will be matched with \$150,000 in local funds and will be co-led by the City of Gallup and the Greater Gallup Economic Development Corporation (GGEDC).

Northwest New Mexico Council of Governments (NWNMCOG), which EDA funds to help bring together the public and private sectors to create an economic development roadmap to strengthen the regional economy, support private capital investment, and create jobs.

The CARES act provided EDA with \$1.5 billion for economic development assistance programs to help communities prevent, prepare for, and respond to the coronavirus pandemic.

The grant will examine the return of scheduled commercial air passenger service to the Gallup Municipal Airport, and how air service can be leveraged to establish Gallup as a community leader in autonomous in New Mexico and a national hub for autonomous research, development, and manufacturing. Grants funds will be used to develop an Airport Feasibility Study as well as an accompanying Airport Master Plan, which collectively will provide the City of Gallup a roadmap for repurposing an underutilized community asset.

In addition, grant funding will be used to develop the Gallup Autonomous Mobility Plan and a corresponding Target Industry Analysis. The push into autonomous and mobility builds on Gallup's long-standing connection to transportation beginning with its creation as a railroad outpost.

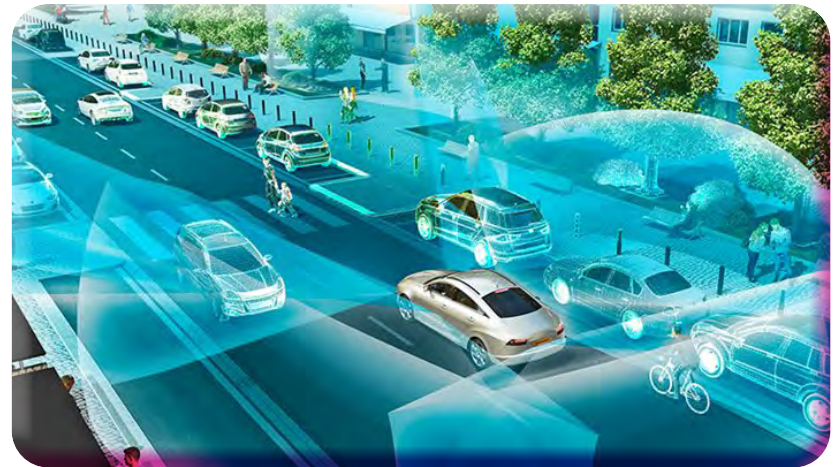
Lastly, the grant funding provides an opportunity to integrate several economic development initiatives which have a transportation slant such as the Gallup Energy Logistics Park, Carbon Coal Road, Navajo

Gallup Water Supply Project, Gallup Super Center, foreign trade sub-

While separate from the US EDA grant, the City of Gallup will also be undertaking development of a comprehensive city-wide transportation master plan.

In total, the three transportation-related projects present an opportunity to transform the economy of the City of Gallup by embracing the mobility revolution currently underway. The current downtrend in the energy economy and its impacts on the local economy with the closure of the

, compounded by the COVID pandemic that has decimated the retail and hospitality industry, the region will take considerable time to recover and the pandemic has shown the local economy needs to diversify to withstand any future shocks.



The COG will provide technical assistance to the City of Gallup leveraging their experience and expertise having successfully managed several US EDA grants in the past few years.

The timeframe for program implementation is expected to run 24 months.





COG BOARD SURVEY

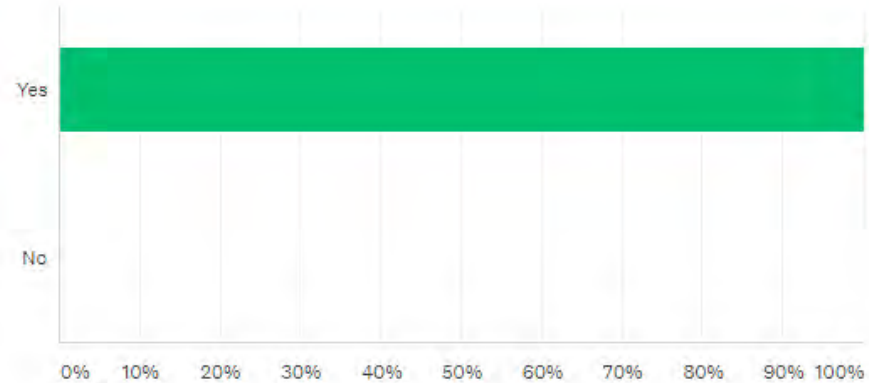
Conducted via SurveyMonkey
Fall 2020





6 respondents

ORIENTATION

Would you or your entity be interested in a COG orientation for your policy officials in the upcoming year?

Answered: 6 Skipped: 0



 21:05	RTPO Orientation An introduction and overview of the Northwest New Mexico Regional Transportation Planning Organization (RTPO). This acts as our official...	 Public	None	Jun 17, 2020 Published	25
 23:33	Northwest New Mexico Council of Governments Overview & Orientation An orientation to the Northwest New Mexico Council of Governments (COG) organization. Links: www.nwnmcog.com	 Public	None	Oct 30, 2020 Published	15

COMMUNICATION APPROACH

What is best way to communicate important Board information to you?

Answered: 6 Skipped: 0



WEBSITE & SOCIAL MEDIA EFFECTIVENESS

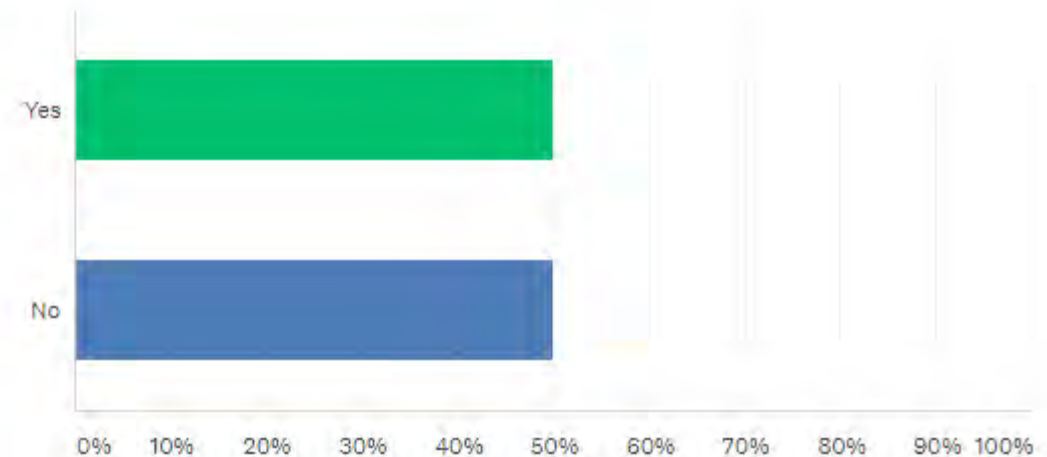
WEBSITE USEFULNESS



Do you Follow us on Social Media?

Do you follow us on social media (Facebook and/or Twitter)

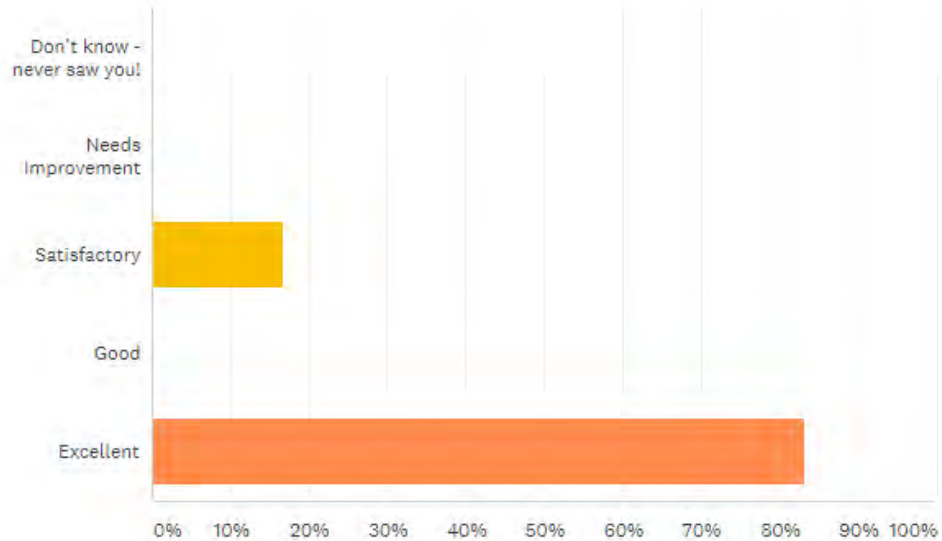
Answered: 6 Skipped: 0



COG SERVICE & DIRECTOR RATING

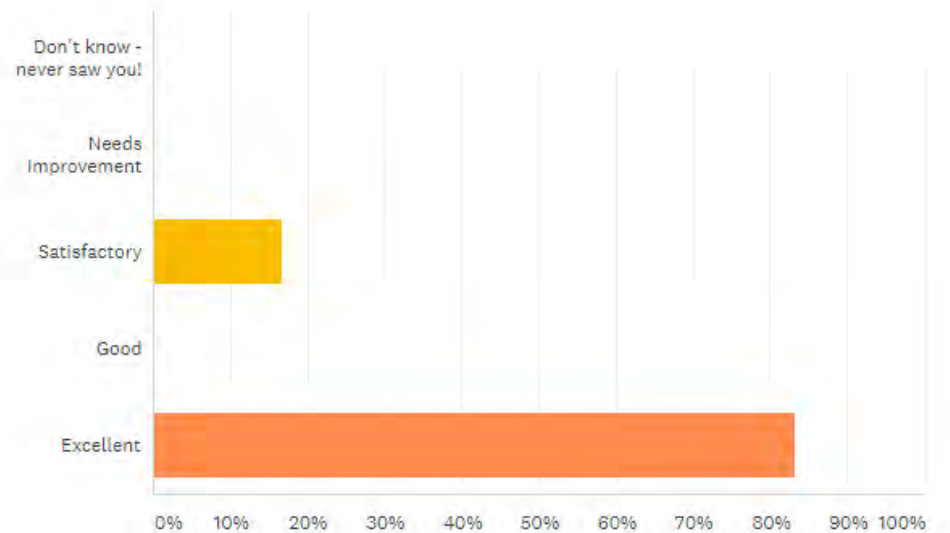
How would you rate COG services received over the last year?

Answered: 6 Skipped: 0



How would you rate COG Executive Director over the last year?

Answered: 6 Skipped: 0



TOP ISSUES

Besides COVID-19, what your local government's the top issue that the COG could add value and assist you in addressing?

- Economy
- Homelessness
- Affordable Housing
- Grant Opportunities

BOARD MEETINGS

Any recommendations on speakers, topics, or trainings you would like to see incorporated into an upcoming COG Board meeting?

Trends that will affect the counties, cities and governments”

“Available funding options.”

“BNSF Railroad to speak about what they can do to strengthen pedestrian safety.”

V. FINANCIAL REPORT



Balance Sheet

As of December 31, 2020

	Dec 31, 20
ASSETS	
Current Assets	
Checking/Savings	
10100 · Pinnacle Bank - Operating (Operating - Checking)	235,645.87
10102 · Pinnacle Bank - R.L.F	101,458.18
10103 · Pinnacle Bank - RLF Sequestered	95,519.16
10104 · Pinnacle Bank - F.S.L.F.	62,316.42
Total Checking/Savings	494,939.63
Accounts Receivable	
10300 · Accounts Receivable (Unpaid or unapplied customer invoices and credits)	127,462.52
10602 · Loans Receivable - L.F.	173,438.02
10604 · Loan Allowance	-173,438.02
Total Accounts Receivable	127,462.52
Other Current Assets	
103XX · Accounts Receivable - Manual	5,045.18
Total Other Current Assets	5,045.18
Total Current Assets	627,447.33
Other Assets	
10400 · Due From	147,760.82
20400 · Due To	-147,760.82
Total Other Assets	0.00
TOTAL ASSETS	627,447.33
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20100 · Accounts Payable (Unpaid or unapplied vendor bills or credits)	-24.74
Total Accounts Payable	-24.74
Other Current Liabilities	
20200 · Deferred Revenue	143,939.01
20300 · Accrued Wages	10,108.28
203000 · Accrued Payroll Liabilities (Unpaid payroll liabilities. Amounts withheld or a...	
203001 · PERA Liability	
203001A · PERA Liability - Employer	38.16
203001 · PERA Liability - Other	990.62
Total 203001 · PERA Liability	1,028.78
203002 · EE Insurance Liability	2,031.11
203003 · NM Workers Compensation	20.00
203004 · NM Unemployment Liability	266.54
203005 · Federal Unemployment Liability	94.57
203006 · Employee Fund Liability	780.00
203000 · Accrued Payroll Liabilities (Unpaid payroll liabilities. Amounts withheld o...	-837.81
Total 203000 · Accrued Payroll Liabilities (Unpaid payroll liabilities. Amounts withhel...	3,383.19
20302 · Accrued Payroll Taxes	1,148.41
20304 · Accrued Employee FB	-1,657.17
20305 · Accrued Interest	80.50
20500 · Employee Fund	470.00
Total Other Current Liabilities	157,472.22
Total Current Liabilities	157,447.48
Total Liabilities	157,447.48

4:51 PM

Northwest New Mexico Council of Governments

01/13/21

Balance Sheet

Accrual Basis

As of December 31, 2020

	Dec 31, 20
Equity	
30000 · Opening Balance Equity (Opening balances during setup post to this account. The ...	61,301.76
30002 · Opening Balance Equity - L.F.	259,279.00
32000 · Retained Earnings (Undistributed earnings of the corporation)	96,994.58
39000 · Invested in Capital Assets	19,088.00
Net Income	33,336.51
Total Equity	469,999.85
TOTAL LIABILITIES & EQUITY	627,447.33

Northwest New Mexico Council of Governments

Profit & Loss

01/13/21

Accrual Basis

July through December 2020

	Jul - Sep 20	Oct - Dec 20	TOTAL
Ordinary Income/Expense			
Income			
100 · General	103,563.11	94,866.83	198,429.94
500 · Federal grants and contracts	72,318.72	98,341.11	170,659.83
600 · State grants and Contracts	37,614.14	41,318.09	78,932.23
800 · Local Grants & Contracts	0.00	31,546.32	31,546.32
900 · Asset Maintenance Fund	13,500.00	13,553.32	27,053.32
Total Income	226,995.97	279,625.67	506,621.64
Gross Profit	226,995.97	279,625.67	506,621.64
Expense			
a. Personnel	81,887.31	90,256.19	172,143.50
b. Fringe Benefits	18,014.76	21,673.25	39,688.01
c. Travel	385.00	3,385.00	3,770.00
e. Supplies	2,186.10	1,740.35	3,926.45
f. Contractual	46,680.80	81,536.93	128,217.73
h. Other	19,384.28	23,919.08	43,303.36
58000 · Grant Match Expense	39,928.14	41,232.17	81,160.31
60113 · Payroll Processing Fees	614.48	461.30	1,075.78
66900 · Reconciliation Discrepancies	0.00	-0.01	-0.01
Total Expense	209,080.87	264,204.26	473,285.13
Net Ordinary Income	17,915.10	15,421.41	33,336.51
Net Income	17,915.10	15,421.41	33,336.51

Profit & Loss

July through December 2020

	Jul - Sep 20	Oct - Dec 20	TOTAL
Ordinary Income/Expense			
Income			
100 · General			
40400 · Local Revenue			
40401 · Member Dues	63,625.00	53,625.00	117,250.00
Total 40400 · Local Revenue	63,625.00	53,625.00	117,250.00
40501 · Interest Income	9.97	9.66	19.63
48000 · Matching Revenue	39,928.14	41,232.17	81,160.31
Total 100 · General	103,563.11	94,866.83	198,429.94
500 · Federal grants and contracts			
40100 · Federal Grant Revenue	72,318.72	98,341.11	170,659.83
Total 500 · Federal grants and contracts	72,318.72	98,341.11	170,659.83
600 · State grants and Contracts			
40200 · State Grant Revenue	37,614.14	41,318.09	78,932.23
Total 600 · State grants and Contracts	37,614.14	41,318.09	78,932.23
800 · Local Grants & Contracts			
40402 · Special Project Revenue	0.00	31,546.32	31,546.32
Total 800 · Local Grants & Contracts	0.00	31,546.32	31,546.32
900 · Asset Maintenance Fund			
40502 · Rent Income	13,500.00	13,500.00	27,000.00
40503 · Vehicle Mileage Reimbursements	0.00	53.32	53.32
Total 900 · Asset Maintenance Fund	13,500.00	13,553.32	27,053.32
Total Income	226,995.97	279,625.67	506,621.64
Gross Profit	226,995.97	279,625.67	506,621.64
Expense			
a. Personnel			
50000 · Payroll Expenses	16.10	200.62	216.72
50001 · Wages & Salaries	81,871.21	90,055.57	171,926.78
Total a. Personnel	81,887.31	90,256.19	172,143.50
b. Fringe Benefits			
50002 · Employee FB	7,564.74	8,825.53	16,390.27
50004 · Payroll Taxes	6,874.08	7,564.40	14,438.48
50100 · Insurance	3,575.94	5,283.32	8,859.26
Total b. Fringe Benefits	18,014.76	21,673.25	39,688.01
c. Travel			
60108 · Registration	385.00	3,385.00	3,770.00
60200 · Travel & Per Diem	0.00	0.00	0.00
Total c. Travel	385.00	3,385.00	3,770.00
e. Supplies			
60100 · Office Supplies	2,186.10	1,740.35	3,926.45
Total e. Supplies	2,186.10	1,740.35	3,926.45
f. Contractual			
60405 · Professional Services-Restrict	40,037.04	61,732.41	101,769.45
60406 · Professional Services-General	6,643.76	9,340.64	15,984.40
60504 · Audit	0.00	10,463.88	10,463.88
Total f. Contractual	46,680.80	81,536.93	128,217.73

Northwest New Mexico Council of Governments

Profit & Loss

01/13/21

July through December 2020

Accrual Basis

	Jul - Sep 20	Oct - Dec 20	TOTAL
h. Other			
Facility Expenses			
60404 · Rent Expense	6,750.00	6,750.00	13,500.00
60601 · Facility Insurance	-324.00	0.00	-324.00
60700 · Facility Maintenance	1,286.15	1,158.61	2,444.76
60701 · Utility	1,845.90	1,371.88	3,217.78
Total Facility Expenses	9,558.05	9,280.49	18,838.54
Vehicle Expenses			
60602 · Vehicle Insurance	586.00	887.00	1,473.00
60704 · Fuels Expense	42.10	24.74	66.84
Total Vehicle Expenses	628.10	911.74	1,539.84
60101 · Duplicating & Copying	1,238.58	1,972.77	3,211.35
60102 · Postage and Delivery	386.68	193.43	580.11
60103 · Telephone & Telecom	3,456.87	3,524.74	6,981.61
60104 · Subscription & Dues	2,958.74	5,493.28	8,452.02
60105 · Meeting	0.00	98.58	98.58
60107 · Advertising	78.76	231.61	310.37
60603 · Other Insurance	744.50	2,176.10	2,920.60
60801 · Miscellaneous Expense	311.42	0.00	311.42
60802 · Hospitality Employee Fund	22.58	36.34	58.92
Total h. Other	19,384.28	23,919.08	43,303.36
58000 · Grant Match Expense	39,928.14	41,232.17	81,160.31
60113 · Payroll Processing Fees	614.48	461.30	1,075.78
66900 · Reconciliation Discrepancies	0.00	-0.01	-0.01
Total Expense	209,080.87	264,204.26	473,285.13
Net Ordinary Income	17,915.10	15,421.41	33,336.51
Net Income	17,915.10	15,421.41	33,336.51

Northwest New Mexico Council of Governments
Statement of Cash Flows
July 1, 2020 through January 13, 2021

	<u>Jul 1, '20 - Jan 13, 21</u>
OPERATING ACTIVITIES	
Net Income	63,476.11
Adjustments to reconcile Net Income to net cash provided by operations:	
10300 · Accounts Receivable	217,349.14
20100 · Accounts Payable	-198,438.64
20200 · Deferred Revenue	-26,652.21
203000 · Accrued Payroll Liabilities:203002 · EE Insurance Liability	749.49
203000 · Accrued Payroll Liabilities:203006 · Employee Fund Liability	227.50
	<hr/>
Net cash provided by Operating Activities	56,711.39
INVESTING ACTIVITIES	
14000 · Property & Equipment	567,767.61
14010 · Software	4,178.00
14050 · Accumulated Dep	-139,039.00
1500X · Deferred Outflows	147,082.00
	<hr/>
Net cash provided by Investing Activities	579,988.61
FINANCING ACTIVITIES	
2200X · Net Pension Liability	-550,490.00
2300X · Deferred Inflows	-100,299.00
27000 · Compensated Absences	-25,983.00
3100X · Beginning Net Position	434,396.00
32000 · Retained Earnings	69,311.00
39000 · Invested in Capital Assets	-432,906.61
39500 · FB - Long term Debt	25,983.00
	<hr/>
Net cash provided by Financing Activities	-579,988.61
	<hr/>
Net cash increase for period	56,711.39
Cash at beginning of period	407,403.14
	<hr/>
Cash at end of period	464,114.53
	<hr/>

VI. ANNOUNCEMENTS / OTHER BUSINESS





Northwest New Mexico Council of Governments

Board Meeting Calendar | Fiscal Year 2020-21

QUARTERLY BOARD MEETINGS

DATE	TIME	LOCATION
July 15, 2020	Board Meeting: 10AM – 12PM Luncheon: 12 – 2PM	Virtual (TBD)
October 21, 2020	10AM – 1PM	Virtual (TBD)
January 20, 2021 (Second Day of Session)	10AM – 1PM	Virtual (TBD)
April 21, 2021	10AM – 1PM	San Juan Area (TBD)
July 21, 2021	10AM – 1PM	Cibola Area (TBD)

NOTES:

- (1) The Board of Directors of the Northwest New Mexico Council of Governments generally meets on the third Wednesday one month after the quarter ends (July, October, January, and April) at 10AM.
- (2) Executive Committee meets an hour prior to the Board Meeting.
- (3) Meeting Business is typically scheduled for two hours with lunch after.

ANNUAL LUNCHEONS:
2020 (48th): Postponed (COVID-19)
2021 (49th): Cibola Area;
2022 (50th): McKinley Area

OTHER ANNUAL EVENTS, TRAININGS, & CONFERENCES



DATE	EVENT	LOCATION
July 28-30, 2020	National Regional Transportation Conference	Kansas City, MO
October 17-20, 2020	Annual NADO Training Conference	Cleveland, OH
December 2020	Southwest Region Economic Development Association (SWREDA) Conference	Houston, TX

NOTES:

- (1) The COG does encourage and welcome Board members to travel and participate to these conferences to understand what regional development organizations (RDO's) are doing throughout the country.
- (2) Typically, travel is worked out through and reimbursed via your local governments and COG handles registration.

NM Legislative Session 2021: January 19 – March 20

New Mexico Association of Counties: [Calendar of Events 2020](#)

2020

January '20	February '20	March '20
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31
April '20	May '20	June '20
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
July '20	August '20	September '20
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
October '20	November '20	December '20
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

Holidays	Board & Executive Committee	NM EDGE
NACo & WIR	NMC Conferences	Advisory Council
ML & WC Pools	Legislative Meetings	Special Events

NMC Meetings & Conferences

1/20-1/23 - NMC Legislative Conference (Santa Fe County)
1/20-1/22 - NM EDGE Classes (Santa Fe County)
1/21 - Legislative Session Begins 12PM
1/21 - NMCIA Membership Meeting 9AM (Santa Fe County)
1/21 - NMCIA Board Meeting 10:15AM (Santa Fe County)
1/21 - Board of Directors Meeting 2PM (Santa Fe County)
1/30 - Executive Committee Teleconference 11AM
2/5 - Bill Introduction Deadline
2/8 - Board of Directors Meeting 8:30AM (Santa Fe County)
2/13 - Executive Committee Teleconference 11AM
2/20 - Legislative Session Ends 12PM
2/29-3/4 - NACo Legislative Conference (Washington, DC)
3/18 - Legislative Meeting 10AM (Bernalillo County); 3/19 - Legislative Meeting 10AM (Doña Ana County) CANCELLED
3/26 - Legislative Meeting 10AM (San Miguel County); 3/26 - Legislative Meeting 10AM (Chaves County) CANCELLED
3/23-3/27 - NM EDGE Classes (Bernalillo County, Albuquerque) CANCELLED
4/3 - Executive Committee Budget Teleconference 10AM
4/15 - Advisory Council Meeting 11AM (Doña Ana County)
4/15 - NMCIA Board Meeting 8:30AM (Santa Fe County - NMC Office)
5/1 - Board of Directors Meeting 8:30AM (McKinley County)
5/6 - NMCIA Board Meeting 8:30AM (Santa Fe County - NMC Office)
5/13-5/15 - WIR Annual Conference (Mariposa County, CA)
5/23-5/26 - NMC 84th Annual Conference (Doña Ana County)
6/22-6/24 - NM EDGE Classes (Doña Ana County)
6/25 - Board of Directors Meeting 4:30PM (Doña Ana County)
7/17-7/20 - NACo Annual Conference (Orange County, Orlando, FL)
8/7 - Board of Directors Meeting 8:30AM (Otero County)
8/19 - NMCIA Board Meeting 8:30AM (Santa Fe County - NMC Office)
9/2-9/4 - NMML 63rd Annual Conference (Santa Fe County, Santa Fe)
9/9 - Legislative Initiatives Review w/Legislative Committee 11AM (Santa Fe County - NMC Office)
9/10 - Gathering of Counties (NM State Fair, Bernalillo County, Albuquerque)
9/21-9/25 - NM EDGE Classes (Bernalillo County, Albuquerque)
10/1-10/2 - Board of Directors Legislative Meeting 2PM & Board of Directors Meeting 8:30AM (Rio Arriba County)
10/28-10/29 - NMCIA Retreat & Board Meeting (TBD)
October TBD - Infrastructure Finance Conference (TBD)
October or November TBD - WUF Summit (TBD)
11/5 - Executive Committee Meeting 2PM (Santa Fe County - NMC Office)
11/6 - NMC/NMML Joint Legislative Meeting 3AM (Santa Fe County)
12/1-12/3 - NMC Better Informed Public Officials (BIPO) Conference (TBD)
12/3 - Advisory Council Meeting 1PM (TBD)
12/9 - NMCIA Board Meeting 8:30AM (Santa Fe County - NMC Office)

Approved by NMC Board of Directors on 10/4/2019
Last Updated On: 3/26/2020

New Mexico Municipal League: [Calendar of Events 2020](#)

July 1	Report of Declared NMML Board Candidates sent to all members	October 3	NMML Board of Directors Meeting - Eldorado Hotel - Santa Fe
July 1	In absence of any NMML Nomination/Declaration of candidacy, the League President appoints a Nominating Committee	October 17 - 20	IACP Annual Conference - New Orleans, Louisiana
July 8 - 10	Municipal Court Clerks Conference - Embassy Suites - Albuquerque	October 18 - 23	Clerks Certification Institute - Ramada by Wyndham - Albuquerque
July 9 - 10	NLC MIC Board and Committee Meetings - Essex, Vermont	October 21 - 23	Master Municipal Clerks Academy - Ramada by Wyndham - Albuquerque
July 17	If necessary, the Nominating Committee meets to recommend Candidate(s) for any NMML Board undeclared office or at-large directorship	October 21 - 23	NM Library Assn. Annual Conference - Marriott Pyramid North - Albuquerque
July 17	NM Police Chiefs Assn. Meeting - Marriott Uptown (Louisiana) - Albuquerque	October 25 - 28	NLC-RISC Pool Administrators/Staff Workshop - Louisville, Kentucky
July 18	Resolutions Committee Meeting - Sheraton Uptown - Albuquerque	October 26	NLC-MIC Board of Directors Meeting - Louisville, Kentucky
July 21	If necessary, Nominating Committee Report mailed to member municipalities	October 28 - 30	NM Infrastructure Conference - Location TBD
July 22 - 24	NLC State Staff Development Workshop - New Orleans, Louisiana	November 5 - 6	NMML/NMC Joint Executive Committee Meeting - Santa Fe
August 4 - 7	State League Executive Directors Workshop - Eldorado Hotel - Santa Fe	November 11 - 13	MOLI Leadership Program - La Posada Hotel - Santa Fe
August 7	NM Airport Managers Assn. Meeting - Albuquerque Sunport	November 13	NM Airport Managers Assn. Meeting - Albuquerque Sunport
August 25 - 27	Municipal Judges Conference - Sheraton Uptown - Albuquerque	November 18 - 20	DFA/Local Government Division Budget Conference - Marriott Uptown (Louisiana) - Albuquerque
September 2 - 4	NMML Annual Conference - Santa Fe Convention Center	November 18 - 21	NLC City Summit - Tampa, Florida
September 3	Election of officers and at-large directors at NMML Annual Conference. Nominations from the floor may be made then.	December 2 - 4	NM City Management Assn. Conference - Marriott Uptown (Louisiana) - Albuquerque
September 10 - 11	New Municipal Judges Orientation Phase IV - Location TBD - Albuquerque	December 2 - 4	NMGFOA Winter Conference - Marriott Uptown (Louisiana) - Albuquerque
September 16 - 18	NMLZO Annual Meeting - Sagebrush Hotel - Taos	December 2 - 4	Municipal Attorneys Assn. Conference - Marriott Uptown (Louisiana) - Albuquerque
September 16 - 18	MOLI Governance Program - La Posada Hotel - Santa Fe	December 8 - 10	NLC-MIC Board of Directors Meeting - Scottsdale, Arizona
September 23 - 26	ICMA Annual Conference - Toronto, Canada	December 9 - 11	NM Law Enforcement Conference - Crowne Plaza Hotel - Albuquerque
September 23 - 27	IMLA Annual Conference - La Quinta, California		
September 24 - 27	NM Fire Service Conference - Ruidoso Convention Center		