#### Northwest New Mexico Council of Governments

## BOARD OF DIRECTORS FALL QUARTERLY MEETING October 20, 2021

Hybrid Meeting via Zoom – 10 AM

New McKinley County Building – 2<sup>nd</sup> Floor Conference Center | Gallup, NM

Streamed at www.facebook.com/NWNMCOG

#### **AGENDA**

TIME		TOPIC	PRESENTER
10:00 am	I.	PRELIMINARY BUSINESS  A. Call to Order/Introductions: ESTABLISH QUORUM  B. Agenda & Minutes: REVIEW & APPROVAL  C. ICIP Resolution 2021-05: RATIFY  D. Holiday Calendar: REVIEW & APPROVAL	<b>Billy Moore</b> Chair
10:15 am	н.	KEY PROGRAMS  A. Energy Efficiency Performance Contracting  B. What's Cooking at EDA? Presentation (US Economic Development Administration)	Erica Velarde Trane Ingersoll Rand Trisha Korbas Economic Development Representative
11:00 am	111.	EXECUTIVE/STAFF REPORT  A. Staff Summary Report, 1st Quarter (July – September 2021)  B. FY2022 Work Program  C. Building Report  D. Revolving Loan Fund Report & Member Approval Review & Approval	Evan Williams Executive Director  Jim Cox, CPA RLF Committee Chair
11:30 pm	IV.	FINANCIAL REPORT  A. FY 2022 (Q1) Financial Reports: Review & APPROVAL  B. FY 2022 Budget Revision #1: Review & APPROVAL  C. Audit Status	Evan Williams Armando Sanchez CPA, Loftis Group
11:45 pm	V.	ANNOUNCEMENTS; OTHER BUSINESS  A. Partner Spotlights  B. FY2022 Board Meeting Calendar  C. Announcements & General Comments	Evan Williams
12:00 pm	VI.	ADJOURNMENT	
12:00 – 2:00PM	VII.	STRATEGIC PLANNING SESSION [LUNCH PROVIDED]	TBD

## NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS M I N U T E S



## BOARD OF DIRECTORS SUMMER/ANNUAL MEETING <u>July 28, 2021</u>

Hybrid Meeting - Coyote Del Malpais Golf Course, Grants, NM Held via ZOOM | Streamed & Recorded to Facebook

**CORRECTION/APOLOGIES:** Evan Williams apologizes to all Board members, presenters, and guests as he had difficulty in running the virtual meeting including not posting presentations as they were given or remembering that he needed to admit participants via ZOOM. He will ask staff to run this for him from now on. Second, he apologizes for the mistake on the event program regarding Mayor Nate Duckett – he is the City of Farmington Mayor and not City of Grants.

#### I. PRELIMINARY BUSINESS

#### A. CALL TO ORDER/INTRODUCTIONS/QUORUM.

Chairman *Billy Moore* (McKinley County) convened the meeting of the Board of Directors at 10:02AM. Roll call proceeded and in attendance were 17 Board Representatives/Alternatives, representing a quorum 8 of the 9 voting entities of the Board (89%), along with COG staff, guests, and their CPA.

#### **BOARD MEMBERS IN ATTENDANCE:**

CIBOLA COUNTY: Judy Horacek; Martha Garcia; Dr. Christine Lowery

MCKINLEY COUNTY: Billy Moore; Anthony Dimas, Jr.;

SAN JUAN COUNTY: Jim Cox

CITY OF AZTEC: Michael Padilla Sr. (excused)

CITY OF BLOOMFIELD: Jason Thomas
CITY OF FARMINGTON: Julie Baird

CITY OF GALLUP Fran Palochak; Louie Bonaguidi; Michael Schaaf; Maryann Ustick

CITY OF GRANTS: Erik Garcia; Vanessa Chavez VILLAGE OF MILAN: Roseanne Lopez; Ellen Baca

#### **PRESENTERS IN ATTENDANCE:**

Armando Sanchez, CPA Eric Ghahate (Contractor)

Gar Clarke & Rand Tildon, NMDOIT

Erica Velarde, TRANE

#### **STAFF IN ATTENDANCE:**

EXECUTIVE DIRECTOR: Evan Williams

ADMINISTRATIVE ASSISTANT: Martina Whitmore

Michael Sage, Brandon Howe, Martina Whitmore, Robert

Kuipers; Angelina Grey

#### B. AGENDA & MINUTES ADOPTION.

Chairman *Moore* provided an overview of the day's agenda topics. Chairman *Moore* reviewed the minutes of April 21, 2021 for review and approval.

ACTION: Jim Cox (San Juan County) moved and Michael Schaaf (Gallup) seconded adoption

of the agenda and minutes. Motion carried by acclamation.

#### C. BOARD OFFICER VACANCY.

Board elections are held on even number years, which will occur at the next annual meeting in 2022.

Evan Williams explained that due to Commissioner GloJean Todacheene resignation for the Board as the San Juan County caucus representative, the Board needs to fill the 2<sup>nd</sup> Vice-Chair position. It is customarily but not required that this position be nominated by the San Juan area caucus and be a representative of that area. At the last meeting, Julie Baird volunteered to organize and convene the caucus. Based on that meeting, the caucus nominates *Michael Padilla* (Aztec). Mr. Williams did check to make sure Commissioner Padilla would be willing to serve as he had notified the COG staff that he would not be able to attend. Commissioner Padilla has agreed to serve.

ACTION: L

Louie Bonaguidi (Gallup) moved and Martha Garica (Cibola County) seconded to except and approve the nomination of Michael Padilla as the COG's 2<sup>nd</sup> Vice-Chair. Motion carried by acclamation.

#### II. SPECIAL PRESENTATIONS

All presentations will be emailed as part of the COG Board Meeting De-brief and available on the COG website at: <a href="http://www.nwnmcog.com/board.html">http://www.nwnmcog.com/board.html</a>

What's Cooking at EDA? This presentation was put together by Trisha Korbas, Economic Development Representative from the EDA-Austin Regional Office representing New Mexico and West Texas but was delivered by Evan Williams due to emerging priorities since the release and notice of US Economic Development Administration's grant opportunities underwritten by \$3B of American Rescue Plan Act funding. Information available at: <a href="https://www.eda.gov/ARPA/">https://www.eda.gov/ARPA/</a>

Gar Clarke and Rand Tildon, New Mexico Department of Information Technologies provided an indepth presentation on the new broadband legislation that passed this last Legislative Session and current actions that Department is taking to advance those and other priorities. They discussed their Technical Assistance Program that is supported by a \$1.5M EDA grant to provide support to communities involved in broadband feasibility, planning, design, and investment.

*Erica Velarde,* TRANE, provided a shortened presentation of how communities can benefit from Energy Efficiency Performance Contracting.

#### III. EXECUTIVE/STAFF REPORT

- **A. Staff Summary Report:** Executive Director *Williams* provided a summary of the past quarter's key activities and issues.
- **B. Annual Report.** Mr. Williams provided a quick overview of the highlights from the past year including the four focus areas he established:

Executive Director Evan Williams provided an overview of special key initiatives and accomplishments including a three year upward trend of membership return on investment for the region. He mentioned that since taken over in April 2019 the COG has focused on four key areas: financial stability, staffing, special projects, and economic development. His State of the COG report included the following highlights:

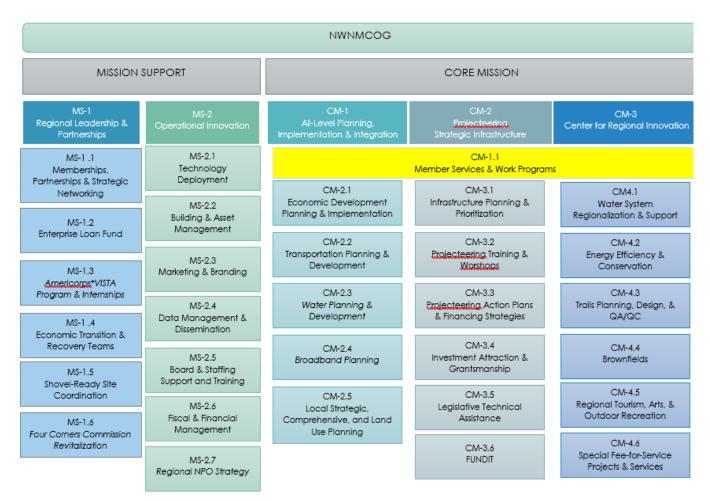
**Financial Stability:** the COG delivered its first clean audit with no findings since 2011 and built a modest reserve for the first time ever.

**Staffing:** the COG had no staff turnover in last 2 years and has an amazing team of professionals that continue to train, work hard, and deliver for the region.

**Special Projects:** the COG has delivered some impressive fee-for-service projects like the McKinley County Comprehensive Plan and Zuni Mountains Trail Project design and quality assurance to diversify and deepen its ability to produce quality planning and development products for the region it resides in.

**Economic Development:** the COG has made this the overarching focus of organization's mission as it is the number one priority of its membership and region. Key highlights include designing Prewitt and Milan Industrial Parks, establishing a new Revolving Loan Fund, sustaining McKinley Paper, designating a national byway, and attracting a record amount of US Economic Development Administration grants for the region and its projects.

C. FY2022 Work Program Overview: Mr. Williams informed the Board that the Executive Committee had meet the previous day to engage a strategic planning session to discuss the COG's future, growth plan, and other items including an update of the work program. Below is a visual of the draft update, which does not change base programs and member services, but does add (in italics) so new spaces the COG feels it needs to expand into, such as, broadband planning, water development, and creating a non-profit organization for the region.



- D. Revolving Loan Fund (RLF) Program Revisions: Mr. Williams provided a quick background that the COG Board approved an updated plan in April 2021 to keep the COG compliant with EDA guidelines. Since that time, the COG was awarded \$990,000 in new CARES act funding to capitalize the RLF program. This funding comes with different terms and conditions, and thus the COG must update its RLF Plan to be complaint. The COG also has contracted with National Development Council for technical assistance services including review of the RLF program and has incorporated their recommendations and best practices to strengthen the overall program. COG staff is recommending approval of a resolution that does the following:
  - 1. RLF Plan: approves the updated plan as of July 28, 2021.
  - **2. Loan Committee Structure**: updates the loan committee structure to included membership from the three-county areas representative of the private sector with one COG Board member identified as the RLF Loan Committee Chair.
  - **3. Loan Committee Chair:** appoints the Loan Committee Chair.
  - **4. Delegation of Authority:** delegates the authority of the Board to the loan committee to approve loans based on the RLF Loan Plan and its policies and procedures but requires timely reporting back to the full Board.

**ACTION:** Louie Bonaguidi (Gallup) moved and Eric Garcia (Grants) seconded adoption of the resolution and the above described actions. Motion carried by acclamation.

ACTION: Based on Executive Director recommendation and willingness to serve, Louie Bonaguidi (Gallup) moved and Julie Baird (Farmington) appointed Jim Cox to serve as the Board's Loan Committee Chair. Motion carried by acclamation.

**E. Building Report:** Mr. Williams provided an update to the Board on major improvement projects to the COG Building including fixing both roofs, upgrading to broadband with Sacred Wind, and several aesthetic projects. The COG thanks all Legislators who have provided capital outlay over the past three (3) years, especially Senator Shannon Pinto (\$125,000) and Representative Harry Garcia (\$25,000) that provided funds in 2021 as this information is now publicly available and disclosed.

#### IV. FINANCIAL REPORT

A. <u>FY2021 Financial Reports:</u> Armando Sanchez, CPA provided a brief overview of the annual and fourth quarter financial reports provided in the Board packet. He discussed the major shift over the last five years from overspending to actually being able to accrue a small amount unexpended funds. Jim Cox asked about historic loans that have not be re-paid or closed out and Mr. Sanchez explained that these will need to be written off by the Board according to EDA guidelines, which he understood would happen once the RLF is launched as that is the priority.

<u>ACTION</u>: Vanessa Chavez (Grants) moved and Michael Schaaf (Gallup) seconded, to accept the FY2021 Financial Report, Quarter #4 and Annual Reports as presented. <u>Motion carried by acclamation</u>.

**B.** <u>FY2021 Budget, Revision #5</u>: Mr. Williams presented this budget revision from FY2021 that was recommended necessary as a fund was established due to a contract that was executed in

June that was not listed on the previous revision.

<u>ACTION</u>: Louie Bonaguidi (Gallup) moved and Eric Garcia (Grants) seconded, to accept the FY2021 Budget, Revision #5 as presented. <u>Motion carried by acclamation.</u>

**C.** <u>FY2022 Budget, Final</u>: Mr. Williams presented the FY2022 final budget to the Board for approval that includes the RLF CARES funding.

<u>ACTION</u>: Judy Horacek (Cibola County) moved and Michael Schaaf (Gallup) seconded, to accept the FY2022 Budget as presented. <u>Motion carried by acclamation.</u>

**D.** <u>Wage & Classification Plan</u>: Mr. Williams presented the updated Wage & Classification Plan for the next three years.

<u>ACTION</u>: Jim Cox (San Juan County) moved and Eric Garcia (Grants) seconded, to accept the Wage & Classification Plan as presented. Motion carried by acclamation.

#### V. ANNOUNCEMENTS; OTHER BUSINESS

- **A. Partner Spotlights**: No reports as many delivered full presentations under that section.
- **B.** <u>2022 Board Meeting Calendar</u>. Mr. Williams reviewed the approved COG Board Calendar. Next meeting will be October 20, 2021, which will be held as a hybrid in McKinley County. He noted that the Annual Meeting will constituent the COG's 50<sup>th</sup> Year and be held in Gallup.
- **C.** <u>Announcements & General Comments</u>: No announcements to report.

#### VI. ADJOURNMENT

Respectfully submitted,

ACTION: Michael Schaaf (Gallup) moved and Anthony Dimas, Jr. (McKinley County) seconded, to adjourn. Motion carried. Chairman Moore again thanked the City of Grants for hosting and assisting with Annual Luncheon and adjourned the meeting of the Board of Directors at 11:52AM. Motion carried by acclamation.

	ATTEST:	
	ATTEST	
Evan J. Williams	Billy W. Moore	
Board Secretary and Executive Director	Board Chair	

#### **Appendix II: Resolution Template**

	County, Municipality/Tribal Government/Special District of					
	COUNTY OF					
	Resolution No					
ADOPT	A RESOLUTION TING THE FY 2023-2027 INFRASTRUCTURE CAPITAL IMPROVEMENT PLA	N (ICIP)				
WHEREAS,	the of recognizes that the final capital projects has become a major concern in New Mexico and nationally; and	ancing of public				
WHEREAS,	in times of scarce resources, it is necessary to find new financing mechanisms and maximi existing resources; and	ze the use of				
WHEREAS,	systematic capital improvements planning is an effective tool for communities to define the development needs, establish priorities and pursue concrete actions and strategies to achieve project development; and					
WHEREAS, this process contributes to local and regional efforts in project identification and selection in sl long range capital planning efforts.						
NOW, THERE	EFORE, BE IT RESOLVED BY THE that:					
	ounty/municipality/tribal government/special district has adopted the attached FY 2023-2027 al Improvement Plan, and	7 Infrastructure				
	ntended that the Plan be a working document and is the first of many steps toward improving capital planning and budgeting for New Mexico's infrastructure.	rational, long-				
3. This R	This Resolution supersedes Resolution No					
PASSED, APP	PROVED and ADOPTED by the governing body at its meeting of	, 2021				
Mayor/County	y Commission Chair/Board Chair					
ATTEST:						
Municipal/Cou	unty Clerk/Other Testator					

#### **Infrastructure Capital Improvement Plan FY 2023-2027**

## Northwest Council of Governments Project Summary

										Total	Amount	
				Funded						Project	Not Yet	
ID Year Rank P	roject Title	Cate	egory	to date	2023	2024	2025	2026	2027	Cost	Funded	Phases?
35575 2023 001 B	Building Improvements	Facil	lities - Administrative Facilities	351,000	499,000	0	0	0	0	850,000	499,000	) Yes
35987 2023 002 C	Company Vehicle	Equi	pment - Other	0	35,000	0	0	0	0	35,000	35,000	) No
Number of projects:	2											
	Funded to date:	Year 1:	Year 2: Year	ar 3:	Year 4:	7	Year 5:	Total F	Project Cost:	Tota	l Not Yet	Funded:
<b>Grand Totals</b>	351,000	534,000	0	0	0		0		885,000			534,000

## NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS 2022 HOLIDAY SCHEDULE

#### DATE HOLIDAY

Monday, <mark>January 3</mark>	NEW YEAR'S DAY (OBSERVED)
Monday, February 21	PRESIDENTS' DAY
Friday, April 15	SPRING/EASTER BREAK
Monday, <mark>May 30</mark>	MEMORIAL DAY
Monday, July 4	INDEPENDENCE DAY
Monday, <mark>September 5</mark>	LABOR DAY
Friday, November 11	VETERANS' DAY (OBSERVED)
Thursday, November 24-25	THANKSGIVING BREAK
Friday, Dec 23 & Monday, Dec 26	CHRISTMAS BREAK
Friday, December 30	NEW YEAR'S BREAK

#### APPROVED BY BOARD OF DIRECTORS:

SIGNED:		DATE:
	Board Chair	

## FUNDING Facility Infrastructure Projects with Trane



#### Erica Rita Velarde, PE

Comprehensive Solutions Account Executive (505) 551-2419

Erica.Velarde@trane.com

http://www.emnrd.state.nm.us/ECMD/CleanEnergyPerformanceFinancing /documents/FundingEEprojectsLocal.pdf

# FUNDING ENERGY EFFICIENCY PROJECTS



Energy, Minerals and Natural Resources Department

#### Erica Rita Velarde, PE

Mechanical Engineer & Program Manager Energy, Minerals & Natural Resources Dept. (505) 476-3313

http://www.emnrd.state.nm.us/ECMD/CleanEnergyPerform anceFinancing/documents/FundingEEprojectsLocal.pdf



## AGENDA

- ► What is a Guaranteed Energy Savings Performance Contract (GESPC)
- ► NM law and history in the State
- ► What is the process From procurement to construction completion
- ▶ What are the benefits?
- ► How are they structured?
- ► How can Trane help in this process?



# WHAT IS A GUARANTEED ENERGY SAVINGS PERFORMANCE CONTRACT (GESPC)?

A construction project on a facility that uses future energy/utility savings to pay for up-front costs of the project... Eliminating the need to dip into capital budgets. These qualified construction measures include, but are not limited to:

Indoor Air Quality
Lighting upgrades
Chiller replacement

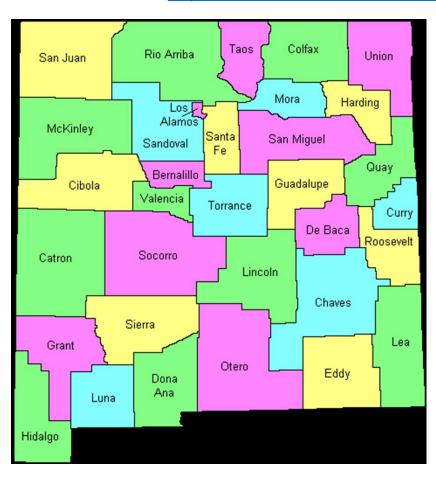
Solar installation Heating, air conditioning, boilers Building controls



## NM CLEAN ENERGY FINANCING LAW

## Public Facility Energy Efficiency and Water Conservation Act 6-23-1. Short title.

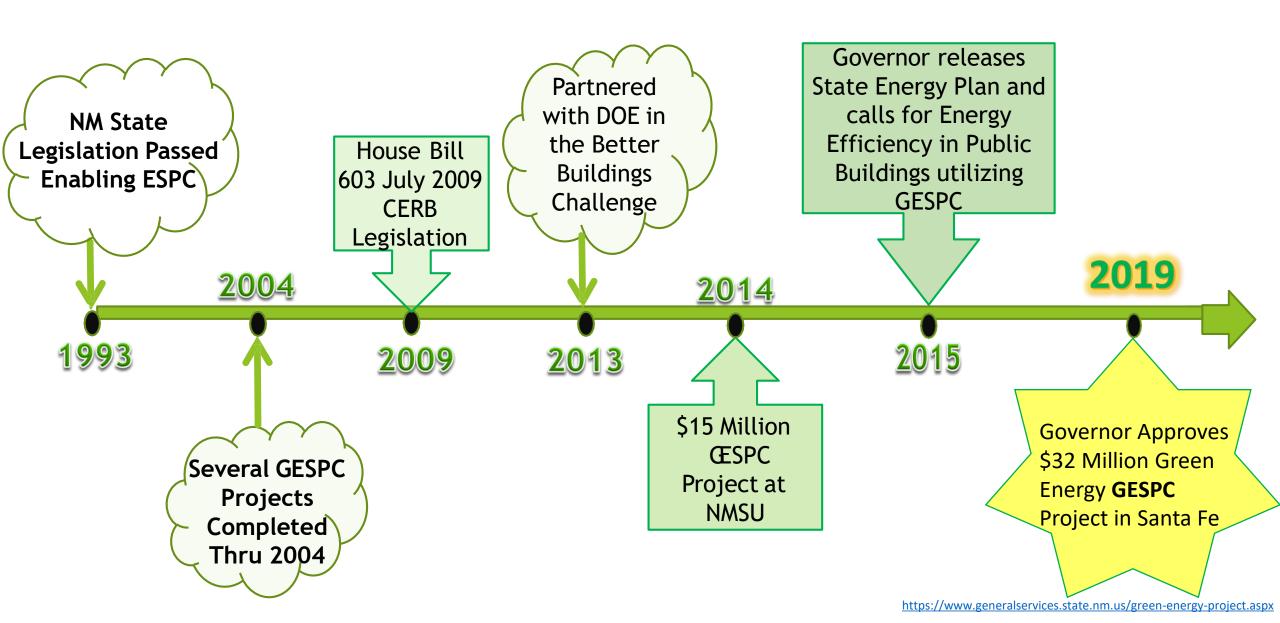
http://www.emnrd.state.nm.us/ECMD/CleanEnergyPerformanceFinancing/documents/6-23NMSA1978\_001.pdf



Over \$150 Million of infrastructure improvement in NM since 1995



## **GESPC HISTORY IN NEW MEXICO**



## **Procurement Process**

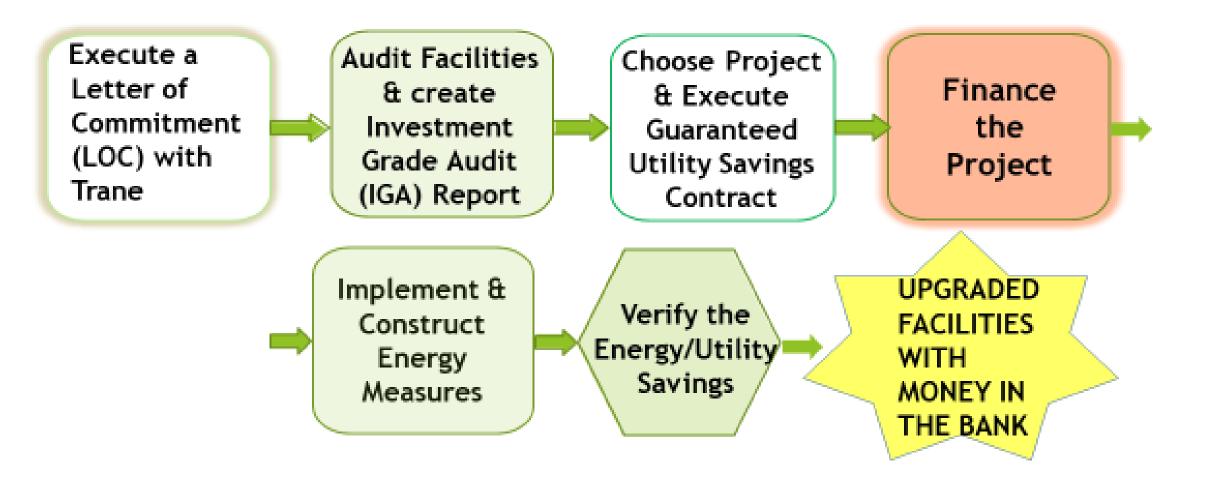
Statewide Price agreement for GESPC # 90-000-18-00017AG (NM)

• GSA - #00-00000-20-00099 (AZ and NM)

\*\*No need for a Request For Proposal (RFP)\*\*



## HOW THE PROCESS WORKS





## THE CUSTOMER DRIVES THIS TRAVE®

**SCOPE OF WORK** 

\* Guaranteed Work No Change Orders

**SAVINGS** 

\* Guaranteed Energy/Cost Savings

**TERM** 

\* Guaranteed Payback Time Period



# GUARANTEED ENERGY SAVINGS PERFORMANCE CONTRACTING CASH FLOW EXAMPLE



Annual Utility
Costs

† Prior to GESPC Project \$\$ Savings

Ongoing M&V + Services

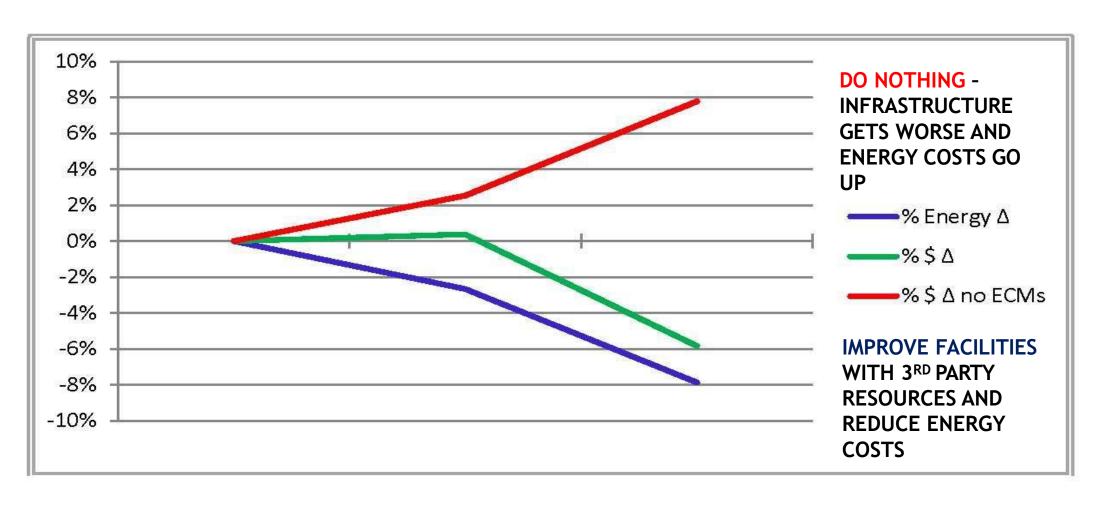
Annual GESPC Payments

Annual Utility
Costs

During Term †
of GESPC



# CONTINUE TO PAY HIGH UTILITY BILLS OVER TIME OR IMPROVE FACILITIES???

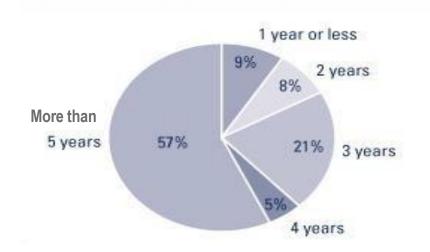




## ECMD AND THE THIRD PARTY REVIEWER ROLES



Appropriate Payback Period for Energy Efficiency Upgrades







## NM State Buildings GREEN Energy Project

https://www.generalservices.state.nm.us/green-energy-project.aspx

## Project Progress: What We've Completed So Far



#### Solar:

Of the 19 sites determined to need solar PVs, 16 are complete with the remaining 3 large solar car ports



#### **Building Envelope:**

Of the 26 site determined to need Building Envelope, 23 are complete with the remaining 3 sites being completed by year end.



#### **HVAC & Controls:**

Of the 26 site determined to benefit from higher energy efficient equipment and building automation systems (BAS), 22 are complete with the remaining 4 sites to be completed throughout 2021.



#### Domestic Water:

Of the 26 site identified whereby the installation of water savings devices, 25 of those sites are complete with one (1) remaining site to be completed before year end.



#### Lighting:

Of the 30 site determined to benefit from higher efficient lighting systems, 25 are complete with the remaining 5 sites being completed by year end.



#### Transformers:

Of the 22 sites determined to benefit from high efficient transformers, all 22 sites are complete.



Window Film:

Of the 26 site determined to need Window Film, all 26 sites are complete.



## PERFORMANCE CONTRACTING SOLUTIONS

- 1. Provides a **Self Funded** solution for an Energy Project.
  - > Future Energy Savings will PAY for the ENTIRE Project.

### OR

- 2. Provides added funding to **Supplement** the Energy Project. Future Energy Savings will:
  - > Supplement the Project budget, allowing for a better ROI.
  - Allow the Project scope to be expanded to create a holistic project based off needs.
  - > Leverage Energy Savings to catch up on deferred maintenance.

Both Options provide a Guaranteed Solution.



## PROUESTIONS??

# rane Technologies

Jackie Putney Account Manager 505-554-7969

<u>Jputney@Trane.com</u>

Erica Velarde, PE CSAE 505-551-2419 Erica.Velarde@Trane.com

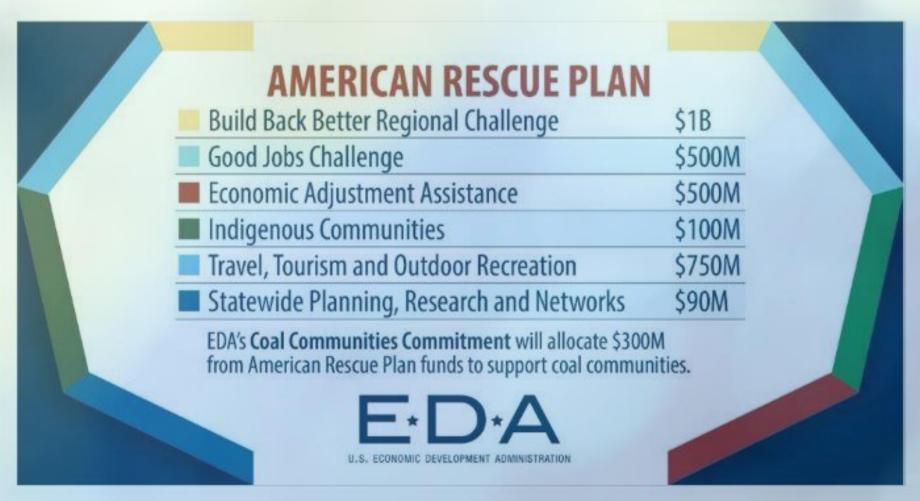


# Comprehensive Economic Development Strategy

A collective effort to transition our economy based on our assets.

Energy → Logistics → Manufacturing

## **APRA Review**



Announced: July 22, 2021

## **Project Submissions**

- Project Portal open for last 6 months <a href="https://www.surveymonkey.com/r/Z6JYWCD">https://www.surveymonkey.com/r/Z6JYWCD</a>
- FUNDIT Submissions
- Tribal/Local Economic Development Organizations Conversations
- National Development Council Deal Support
- CEDS & Regional Recovery Plan

Northwest NM FUNDIT Project Pipeline								
		Total Project						
Project	Location	Cost	Total secured	Gap	Contact	Organization	Phone	Email
2021								
Village of Milan Industrial Park	Milan	\$21,300,000		\$780,000	Evan Williams	NWNMCOG		ewilliams@nwnmcog.org
Coal Avenue Commons	Gallup	\$7,700,000.00	\$4,000,000.00	\$3,700,000.00	Maryann Ustick	City of Gallup		manager@gallupnm.gov
						Navajo Nation Economic		
Navajo Nation Feasibility Study	Navajo Nation	\$500,000.00	\$-	\$500,000.00	Daisha Holyan	Development	928-871-6841	dholyan@navajo-nsn.gov
2020	)	\$73,826,888.00	\$9,670,000.00					
2019								
Shiprock Community Development						Development		
Comprehensive Plan	Shiprock	\$500,000	\$10,000	\$490,000	Betty Ojaye	Corporation	505-860-1545	bojaye_campus@yahoo.com
	Albuquerque					Community		
Acoma Pueblo, Small Business Center	Area	\$17,291,374	\$87,750	\$16,494,624	Raymond Concho, Jr.	Develompent Office	505-552-5190	Unavailable
2018	3							
K'waika Master Community Center	Laguna Pueblo	\$10,626,860	\$0.00	\$10,626,860	Jim Hooper	Pueblo of Laguna - COO	505-552-5763	jhooper@lagunapueblo-nsn.gov
2017								
The Creative Station - Gallup's Artist						Gallup MainStreet Arts &		
Incubator and Marketspace Park	Gallup	\$239,500	\$0.00	\$239,500	Liz Hannum	Cultural Center	505-399-2890	gmsacddirector@gmail.com
The Hub - Aztec Business & Entrepreneur						Comm and Eco dev		
Center	Aztec	\$233,217	\$0.00	\$233,217	Steven M Saavedra	Depart Aztec	505-334-7605	ssaavedra@aztecnm.gov

## Opportunities and Projects Match-up

Statewide Planning, Research and Networks (Non-Competitive/State)- NM: \$1M

- •Working with Governor's Office and NMEDD on plan of action
- NewMARC proposal submitted

Travel, Tourism, and OR (Non-Competitive/State) - \$510M - NM: \$8M

- •Working with Governor's Office and Tourism on plan of action
- •Marketing heavy; Some funding will be funneled to NMORD

Travel, Tourism, and OR (Competitive) - \$240M - Rolling
NWNM Region Goals: Applications: 3-4 Awards: 1-2 Grants (Average Award: \$1.25M)

- Regional Projects
- Comprehensive Trails Projects
- Lake Amenities Projects
- Byway Projects
- San Juan County
- Lake Farmington
- •River Wave
- North Trail Extension
- Aztec OR Project
- Pinon Mesa Bike Park
- •Bloomfield Refinery Re-use Brownfields into Park
- Major Camp/RV site build-out
- •Rail ROW Trail
- •All Abilities Park
- McKinley County
- •Red Rock RV Expansion
- •Northside Trail System & Outdoor Mecca Park
- •Ramah Lake
- 140 Interchange Beautification & Wayfinding
- Cibola County
- Event Center and Arena
- Grants Bio-Park
- Riconada Adventures

#### Competitive Tourism Grants: Eligible Uses

Strategy development for travel, tourism, and outdoor recreation pandemic recovery

Recovery project implementation, including construction projects for:

- · Cultural, arts and tourism facilities
- · Zoos and aquariums (policy change)
- · New outdoor recreation and trail infrastructure and public access enhancements
- Nature-based infrastructure projects to improve access to recreation
- Non-construction activities, including country-wide or multi-state travel, tourism, or outdoor recreation promotion
  - State and local-level tourism promotion and marketing projects are <u>only</u> eligible under state tourism grants

#### Diversification projects

(EDA prefers projects that support the travel, tourism, and outdoor recreation sectors)

**Tourism marketing and promotion** are only eligible under state tourism non-competitive grants



## Opportunities and Projects Match-up

Good Jobs Challenge (Competitive National) – \$500M – Up to \$25M, January 26, 2022 – Regional College Consortium/San Juan College

- Scale Soloworks
- GGIWP Scaling and Expansion
- University Workforce Programs
- Energy Transition Act Investment Portfolio
- Themes:
- Energy Innovation (Hydrogen, CO2 Sequestration EV Tech, Battery, etc.)\*
- Remediation/Conservation Economy (Wells & Uranium, OSHA)\*
- Value Added Agriculture
- Aviation (Flight/MRO),
- Film,
- Outdoor Recreation

#### Indigenous Communities - \$100M - Rolling (NWNM Region Goal: 2-3 Grants (Average Award: \$3M sweet spot)

- Fort Wingate Master Planning
- US491 Master Planning
- Rhino Health (Churchrock)
- Acoma Project (CARES)
- Themes: Roads/Rail, Broadband, Tribal Energy, Helium, Morgan Lake, Planning

#### Economic Adjustment Assistance - Rolling (NWNM Region Goal: 1-2 Grants (Average Award: \$2.25M sweet spot)

- Farmington Airport Industrial Park\*
- La Plata Industrial Pak Infrastructure Improvements\*
- Rhino Health (McKinley)\*

#### **Build Back Better (see following slides)\***



#### **Example BBB Regional Clusters**

Services Ch E.g., Technol

Capitol city

Projects in the res

· 3 infrastructure p

Major

**Ag-tech Cluster** (\$25M) E.g. UAV, Food innovation

Mid-size town

Transportation hub

Rural communities

#### Projects in the region:

- · 2 infrastructure projects
- · 1 planning project
- · 1 entrepreneurship project

Manufacturing Cluster (\$80M) E.g., Automotive, Semiconductor



#### Projects in the region:

- 5 infrastructure projects
- · 1 innovation project
- 1 entrepreneurship project
   1 workforce project

• 2 workforce proje • 2 entrepreneursh

Mid-size

coastal town

Coalitions of applicants submit concept proposals that outline a regional collection of projects that facilitate the development and/or expansion of industry cluster/s

Phase 1 awardees submit full applications for a <u>collection of projects</u> (approx. 3-8) that support a regional industry cluster

Phase 1: 50-60 technical assistance grants awarded for cluster members to finalize plans from concept proposal (e.g., engineering and environmental)

Total: ~\$500,000 per region

Phase 2: 20-30 full applications from Phase 1 regions awarded <u>implementation</u> grants for project clusters

> Total: ~\$25-\$75M (and up to \$100M) per region



## **CEDS Strategy**

#### Energy

Economic initiatives organized around the power sector transformation, the energy assets of the region including natural gas, solar, and battery storage, and the remediation activities for past development present areas of focus for future development.

#### 5 years

#### Theme: Full Utilization of Natural Gas

- Hydrogen
- Petrochemical Cluster
- Carbon Sequestration
- Alternative Fuels Source (Autonomous)
- Workforce Development (School of Energy/GGIWP)
- Tribal Energy

#### **Theme: Support Systems**

- Workforce Programs SJC School of Energy, GGIWP, NTU, NMSU-Grant, UNM-G
- Ladders of Opportunity K-12; WF/College; and Economic Targets
- Research & Technology Support
- Broadband and Strategic Infrastructure
- Vertical Integrate Regional and Tribal Enterprises into Value Chains
- Foreign Trade Zone Designations and Subzones
- DOE Support

#### **Transportation & Logistics**

Economic initiatives to grow economic-base industry and employment through building on the strong asset-base of the region, including: major transportation facilities running east-west and northward to the San Juan Basin; 100+ years of history in energy-related industries; continued natural resource availability, including renewables, for development and contribution to the national and regional energy portfolio; and a workforce ready for retraining and deployment in new E-L-M employment opportunities.

#### 15 years

## Theme: Shovel-Ready Sites & Strategic Infrastructure

- Farmington Airport
- La Plata Industrial Park
- Gallup Energy Logistics Park Infrastructure Build (C)
- Prewitt Industrial Park (Design)
- Milan Industrial Park (C)
- Farmington Rail Project
- Petrochemical Park
- Autonomous Vehicle Cluster Build
- Mobility Super Center
- Airport Investments
  - Milan Business Park and Airport Master Plan

#### Manufacturing

Economic initiatives to grow economic-base industry and employment through building on the strong asset-base of the region, including major transportation facilities running east-west and northward to the San Juan Basin, 100+ years of history in energy-related industries, continued natural resource availability, including renewables, and a work force ready for retraining and deployment to target domestic and foreign direct manufacturing.

#### 30 years

#### **Theme: Advancing Manufacturing**

- Medical Manufacturing
- Milan Industrial Park
- Valued Added Agriculture (NAPI)
- Petrochemical Park
- Autonomous Vehicle Cluster Build

## Steps

Meet with EDO's

Meet with Universities & Workforce Providers

**Identify Matching Fund Sources** 

Make a Go- or No-Go Decision

Regional Coalition – ask SJC and Cibola to join the Stronger Together Partnership

Meet with Trisha Korbas to hone approach

Develop and define the STORY

Define 3-8 projects – scope and size

Recruit professional assistance where needed (e.g. engineering)

Develop Phase I proposal

Develop Phase II proposal

BUILD BACK BETTER REGIONAL CHALLENGE (\$1B)

Transform 20-30
economically distressed
communities through
substantial investment in
regional coalitions.
\$100M for Coal Communities

Phase 1: <\$500k each

Phase 2: \$25-75M, up to \$100M

All EDA eligibles

Phase 1 finalists

Deadline: October 19, 2021 Deadline: March 15, 2022

## Matching Fund Ideas

- Each Investment must be stand-alone (fiscal agent, match, etc.)
- ETA (\$20M) alignment
- LEDA (State and Special Set-aside)
- Tri-State and private investments
- Water, Wastewater, & Broadband (ARPA State & Local) ?
- 2022 Legislative Request (like RailRunner and Spaceport)
- Local funds

Phase /Cost	Phase I	Phase II
EDA	\$500,000	\$25M-\$75M
Match	N/A	\$5M-\$15M

## Questions

• Can any ARPA be used as match?



#### NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS STATE PLANNING DISTRICT #1

## STAFF SUMMARY REPORT FY 2022/ 1<sup>ST</sup> QUARTER

FOR THE PERIOD: July 1, 2021 - September 30, 2021

The State Grant-in-Aid (SGIA) work program is utilized by the State Planning Districts to develop a dynamic framework of integrated general services to support planning, development, and technical assistance activities as a regional service to local and state government. This report reflects functions and tasks in the approved FY2022 Work Program and Budget. The following are functions and tasks completed by the Northwest New Mexico Council of Governments during the <u>first quarter</u> of FY2022:

#### **Function 1:**

<u>Organizational Management</u>. Provide for general administration and development of the Planning District organization, including management of the State Grant-in-Aid in conjunction with other grants and programs, building organizational capacity, sustainability, and networking with other Planning Districts and with a multi-sector variety of public and private institutions in service to the regional development mission.

#### **QUARTERLY ACTIVITY HIGHLIGHTS & RECAP**

- (1) Resource Development: This quarter, staff continued to work on diversifying and expanding services:
  - Revolving Loan Fund: COG has worked vigorously to develop and stand up a Revolving Loan Fund. Program is still in the development stages and is expected to go live in FY22.
- (2) **Quarterly Planners Meeting:** The COG has instituted quarterly planners' meetings to review, discuss and plan for upcoming work plans both locally and regionally. Many SGIA activities are featured during this internal workshop.
- (3) <u>COG Board Meeting and Annual Luncheon</u>: COG hosted the annual board meeting and luncheon on July 28<sup>th</sup> in Grants at the Coyote Del Malpais Gold Course. The event was well attended and included numerous partners from throughout the region and state.

	TASK TRACKING							
	TASK	DUE DATE		STATUS				
1.1	Professional Development  Provide ongoing professional development training or continuing education classes for staff, i.e., training, webinars, professional conferences.		Q1	<ul> <li>✓ Angelina Grey participated in the following: Tribal Planners Roundtable, ICIP 101 workshop, OSE "50-year water plan", Capital Outlay Process Workshop, RCAC Water Systems Workshop, CDBG Opportunities workshop, Planning, Vetting, application funding workshop, Water Trust Board application training, NM Brownfields webinar, and the Capital Outlay Form training webinar.</li> <li>✓ Brandon Howe participated in IEDC Economic Development Basic 5-day course, ICIP 101 workshop, EDA: Travel, Tourism and Outdoor Rec webinar, EDA: Assistance to Coal Communities webinar, CDBG opportunities workshop, Planning, Vetting, application funding workshop, NM Brownfields webinar.</li> </ul>				
			Q2					
			Q3					
			Q4					
1.2	Board Training & Support  Provide workshops and training as		Q1	<ul> <li>✓ Board Meeting and Annual Luncheon (July 28<sup>th</sup>) was held in Grants at the Coyote Del Malpais Golf Course</li> <li>✓ COG Executive Committee Meeting (July 27<sup>th</sup>) was held at the COG office in Gallup.</li> </ul>				
	needed to COG boards and		Q2					
	committees, i.e., annual workshop, handbook for board members.		Q3					
			Q4					
1.3	Networking  Facilitate & strengthen working relationships with local, tribal, state, federal, nonprofit, and private sector agencies, and partners.		Q1	<ul> <li>✓ Cibola Coffee w/ Managers: COG has attended two Coffee with the Managers meetings during the quarter. Meetings are public forum for citizens within Cibola County to address needs to area managers.</li> <li>✓ Water Commons: COG continued it programming of the newly established Water Commons regional forum. COG hosted two Water Commons meetings during the quarter.</li> <li>✓ Water Summit: COG staff co-hosted the inaugural water summit in McKinley County. The summit provided a day full of presentations on various topics regarding water planning and was well attended.</li> <li>✓ NewMARC: COG attended the first quarter meeting virtually on September 21st. NewMARC is the forum for all COGs to discuss federal, state, and local activity.</li> </ul>				
			Q2					
			Q3					
			Q4					

#### 1.4 SGIA Administration

Submit Annual Work Program/Certification, audit, reports, and invoices to the Local Government Division.

1.4.1 AWP & Certification  Submit annual work program  packet including certification by the end of each State fiscal year in compliance with DFA requirements.	Annual	✓ Annual work program and certification was submitted and approved
<b>1.4.2 Audit</b> Submit audit report to Local Government Division upon release by State Auditor.	Q1 - Q2	✓ Executive Director Evan Williams and Finance Administrator Martina Whitmore worked closely with hired Certified Public Accountant and the audit firm to prepare and outline annual audit activities to be completed in quarter 2.
1.4.3 Reporting & Invoicing	Quarterly	✓ FY2021 Q4: Completed  ✓ FY2022 Q1:  ✓ FY2022 Q2:  ✓ FY2022 Q3:

# **Function 2:**

**Local Government Support.** Provide a range of technical assistance services and guidance to local governments and to other public entities in the region, focused on identifying, cultivating, financing, and implementing investable community development projects.

### **QUARTERLY ACTIVITY HIGHLIGHTS & RECAP**

- (1) **Projecteering:** The COG has coined the term "Projecteering" which is an action planning process that showcases the COG's talent to vet, develop phasing strategies, identify roles and responsibilities, outline a financing strategy, and develop task lists to ensure priority projects (infrastructure, planning, etc.) get implemented. The COG has modeled this process and has workshopped various local governments during the first quarter. This process has been integral and has resulted in clear and define direction for local government project development. This process will inform applications, ICIP development and legislative priorities.
- (2) <u>Infrastructure Capital Improvement Plan (ICIP)</u>: During the first quarter, COG staff worked tirelessly to aid member governments and special districts with the development of ICIPs. This quarter the COG has assisted 5 member governments with complete updates of the ICIP and assisted 11 special districts.
- (3) Planning & Technical Support: This quarter the COG has completed a final draft of the Gallup Downtown Redevelopment Area Plan (MRA). The COG presented the draft plan to the steering committee, held a comment period, addressed comments and supplied the city with the Final draft which is scheduled to be approved by City Council during Quarter 2.
- (4) <u>Community Development Block Grant:</u> COG staff worked with the City of Grants and Wilson & Co. to update and submit the Washington Avenue Drainage project CDBG application. COG staff was tasked with reassembling and improving the application. The application was submitted before the September 3rd deadline.

	TASK TRACKING					
	TASK	DUE DATE		STATUS		
2.1	General Technical Assistance					
	2.1.1 Policy Assistance Identify and develop policy needs and issues that are viable legislative initiatives and assist in promoting and tracking these initiatives throughout the legislative process.	Orașina	Q1	✓ COG staff monitored and provided guidance to local governments regarding American Rescue Plan Act (ARPA) funding and other COVID-19 related programs at the Federal and State Level.		
		Ongoing	Q2			
			Q3			
			Q4			
	<b>2.1.2 Funding</b> Provide guidance to local governments to		Q1	✓ COG continued to email #GrantOps, and provide a filter, funnel, and follow-up approach to COVID-19 opportunities and other annual state programs such as CDBG, NMFA Water Trust Board, Local Government		
	help meet basic eligibility requirements for	Ongoing	Q2	Planning Fund, Youth Conservation Corps.		
	receiving government funding for community and economic development		Q3			
	activities.		Q4			
	Provide fiscal agent services as mutually agreed upon with member governments in connection with Executive Order 2013-006. i.e., including capital outlay appropriations, Community Development Block Grant, and Water Trust Board funding.	Ongoing	of two n	service as fiscal agent for 2 remaining projects on behalf nember governments, working with local and State staff to agreements and smooth over bureaucratic issues.		
	2.1.4 Asset Management  Provide guidance to local governments upon request to improve capacity to manage infrastructure, such as development of asset management plans.	Ongoing	Gallup - MRA Plan Update: The COG has undergone update of the Gallup MRA plan and has made significant progress to ensure the plan is updated to reflect current needs of the downtown community. COG has undergone internal review and steering committee review and ha finalized the plan and will present to city council in Quarter 2.  Grants Bio-Park Feasibility/Master Plan - COG staff has participated in			
	2.1.5 Planning & Technical Support Provide related technical assistance, such as census data, land use planning, comprehensive plans, and mapping, upon request and availability of resources.	Q1				

2.2	ICIP Management				
	<b>2.2.1 Trainings</b> Collaborate with the Local Government		Q1	The COG co-hosted with Local Government Division the Planning, Vetting, Application & Funding training which is a part of a larger training series leading into the legislative and CDBG application seasons.	
	Division to organize and host Infrastructure Capital Improvement Plans (ICIPs) training	Ongoing	Q2		
	in the COG region.		Q3		
			Q4		
	2.2.2 Plan Development		Q1	COG staff assisted member governments and special districts with the update of Infrastructure Capital Improvement Plans prior to the September 3rd and 17th deadlines.	
	Provide technical assistance to local governments in updating, utilization and	Ongoing	Q2		
	monitoring of local ICIPs upon request.		Q3		
			Q4		
	2.2.3 Funding Analysis Work with local governments and the legislature to prioritize, evaluate, and	Ongoing	Q1	COG staff continues to hold projecteering sessions with member governments to identify funding sources and development financing strategies to ensure implementation of priority projects.	
			Q2		
	recommend projects for compatible funding sources.		Q3		
	-		Q4		
3	CDBG Support				
	2.3.1 Inform & Notify Provide information to staff and officials regarding the Community Development Block Grant (CDBG) programs and training events.	Ongoing	shared info	ff continued to monitor timelines and schedules and has with participating entities and will continue to act as nembers who are applying and implementing CDBG.	
	2.3.2 Application Selection &  Development  Provide technical assistance as requested to local municipalities and counties to identify, select, and develop eligible	Ongoing	Q1: COG staff has worked with the City of Grants to update Washington Avenue Drainage application that was submitt year but was not funded. Staff regrouped with the project was tasked with developing a complete and improved appl (\$750,000)		
	2.3.3 Presentations Assist local CDBG applicants in preparation of presentations to the Community Development Council.	st local CDBG applicants in preparation resentations to the Community Q2 Q1: No presentations to the Community made this quarter.			

<b>2.3.4 Implementation</b> Provide technical assistance as requested to implement awarded CDBG projects.	Ongoing	Q1: COG staff continued to provide assistance to McKinley County and the City of Gallup on their construction grants. Staff has provided copies of exhibits and have worked with the new project managers to ensure documentation of implementation activities.
2.3.5 Project Administration  Provide project administration as mutually agreed upon to membergovernments to implement CDBG projects, i.e., monitoring, procurement, pay requests and closeout.	Ongoing	Q1: Currently, the COG is not contracted for project administration services, but does serve as the fiscal agent for the Village of Milan.  Staff has regular and routine discussions and check-ins on progress with staff.

# Function 3:

<u>Integrated Planning & Development</u>. Incorporate common and core regional work programs, such as the Regional Transportation Planning Organization (RTPO), the Economic Development Administration (EDA) and the State Grant-In-Aid (SGIA), into a unified statewide model.

### QUARTERLY ACTIVITY HIGHLIGHTS & RECAP

(1) <u>Grant and Project Technical Assistance:</u> COG was able to assist entities in securing grant funding. In the first quarter the COG was able to help secure \$18,726,855 in grant funding to aid in local government work.

	TASK TRACKING					
Task	Due Date	Status				
<b>3.1 COG Partnership</b> Partner with other regional Planning Districts to focus resources, streamline reporting, administrative compliance, and identify best practices as well as needs.	Ongoing	Q1: COG continues to participate in weekly EDA calls with other Regional Planning Districts to develop plans, programs, and projects to aid in economic recovery during and post pandemic. COG has also participated in NewMARC to discuss regional issues with other Council of Governments.				
3.2 Outreach & Marketing  Provide outreach and marketing for local government inclusion into the integrated planning process, such as FUNDIT,  Comprehensive Economic Development Strategy (CEDS), etc.	Ongoing	Q1: COG continued to promote and distribute the NWNM CEDS and has used the plan to inform regional and local economic development activities. COG staff also informed economic development partners of FUNDIT and has assisted multiple entities with applications to participating in the program.				
3.3 Related Planning &  Development Initiatives  Include related planning initiatives into the integrated planning model as Planning  District staff and financial resources permit, such as regional water planning, Legislative Jobs Council, energy initiatives, workforce, etc.	Ongoing	Regional Plans: COG completed the Comprehensive Economic Development Strategy Plan and continues to work on the update of the Zuni Mountains Trails & Conservation Plan. Plans are developed in a manner that allow seamless inclusion into statewide plans.  AmeriCorps Vista: The COG retooled its workplan to meet requirements of AmeriCorps Vista and resubmitted its proposal. The COG's goal of increasing capacity at local Economic Development Organizations is still the focus of the Northwest New Mexico AmeriCorps Program. The application was denied.				

CLIENT	GRANT/SOURCE	AMOUNT	STATUS
OLILITY!	AmeriCorps VISTA: COG retooled and resubmitted a concept proposal to	7 11/10/01/11	01/1100
Region	AmeriCorps Vista to build local capacity at Economic Development	\$222,940	Denied
повіон	Organizations.	<b>\$222,5</b> 10	Deinea
	NMFA Local Government Planning Fund (LGRF): COG staff developed and		
City of Gallup	submitted the application for LGPF to assists with the update of the	\$50,000	Awarded
city of Gallap	GMMP and incorporate tourism and parks and open space elements.	\$30,000	
	NMDOT Transportation Project Fund: COG staff worked closely with		
Cibola County	County staff to develop and apply to TPF for County Road 1 - Marquez	\$1,187,500	Awarded
Cibola County	Road.	71,107,500	Awaraca
	NMDOT Transportation Project Fund: COG staff worked closely with City		
City of Grants	staff to develop and apply to TPF for Washington Avenue Reconstruction.	\$2,070,346	Awarded
	NMDOT Transportation Project Fund: COG staff worked closely with City		
City of Grants	staff to develop and apply to TPF for Sakelares Boulevard Design.	\$546,250	Awarded
Village of Milan	NMDOT Transportation Project Fund: COG staff worked closely with Village staff to develop and apply to TPF for Airport Road Phase I.	\$3,311,149	Awarded
	NMDOT Transportation Project Fund: COG staff worked closely with		
Makinlay County	· · · · · · · · · · · · · · · · · · ·	¢1 000 000	
McKinley County	County staff to develop and apply to TPF for Superman Canyon Road	\$1,900,000	Awarded
	Bridges Phase I.		
City of Gallup	NMDOT Transportation Project Fund: COG staff worked closely with City	\$3,325,000	Awarded
	staff to develop and apply to TPF for Coal Avenue Commons Phase II.		
Navajo Nation	NMDOT Transportation Project Fund: COG staff worked closely with NDOT	\$1,140,000	Awarded
	staff to develop and apply to TPF for Shiprock Farm Road Improvements.		
Navajo Nation	NMDOT Transportation Project Fund: COG staff worked closely with NDOT	\$2,327,500	Awarded
	staff to develop and apply to TPF for West Tsayatoh Road Phase I.		
D   1 11	NMDOT Transportation Project Fund: COG staff worked closely with	<b>65.46.050</b>	
Ramah Navajo	Ramah Navajo staff to develop and apply to TPF for BIA Route 145 Design	\$546,250	Awarded
	& Reconstruction.		
Damak Manata	NMDOT Transportation Project Fund: COG staff worked closely with	¢050.260	A
Ramah Navajo	Ramah Navajo staff to develop and apply to TPF for BIA 195	\$850,360	Awarded
	Reconstruction.		
Develope of Assessed	NMDOT Transportation Project Fund: COG staff worked closely with	64 472 500	A
Pueblo of Acoma	Pueblo of Acoma staff to develop and apply to TPF for NM 124 Frontage	\$1,472,500	Awarded
	Road Realignment.		
	EPA Water Infrastructure Improvements for the Nation (WIIN): The COG		
McKinley County	developed, submitted, and was awarded a WIIN grant from EPA to aid in	\$420,000	In Review
	water regionalization efforts, conduct trainings for small water systems		
	and to develop and host a water summit.		
	Community Development Block Grant (CDBG): The COG assisted with the		
C:t f Ct-	resubmission of the city's CDBG application for Washington Avenue	¢750,000	In Davidson
City of Grants	Drainage. The project will improve stormwater drainage along the corridor	\$750,000	In Reviev
	and ties into the reconstruction of Mesa View Elementary and the Grants		
	Bio-Park.		
\/:  a=a=6.4:	Governors American Rescue Plan Act Funding: COG staff assisted the	¢500.000	In Decid
Village of Milan	Village of Milan to develop a request for ARPA funds from the Governor to	\$500,000	In Review
	assist with utility replacement along Airport Road.		
\(!!	T-Mobile Hometown Grant: COG staff developed the application for the	¢40.350.00	In David
Village of Milan	Village to purchase and install Playground Equipment at Kearns and Milan	\$49,258.80	In Reviev
	Soccer Fields.		

- **3.3.2** <u>Healthy Communities</u>: COG staff has remained in contact with the UNM Prevention and Research Center on the VIVA Connects program in eastern Navajo Nation. Activities have been put on hold due to Covid-19.
- **3.3.3 Workforce:** The NWNMCOG has partnered with NM Workforce Solutions and Greater Gallup Economic Development Corporation (GGEDC) to develop an industry-driven workforce development program for various cohorts and job skills that currently are in high demand for local, high-paying jobs. COG has continued partnership with the industrial workforce program.

**3.3.4** Economic & Tourism Development: The COG team continued to administer the multi-year contract with the US Economic Development Administration.

Project highlights for this quarter include:

#### **NATIONAL LEVEL**

#### **Economic Development Administration (EDA):**

- Applications & Awards:
  - American Rescue Plan Act Application Support. The COG facilitated County and entity project prioritization meetings as well as bi-monthly meetings to review proposals with Trisha Korbas. COG lead on a regional Build Back Better application.
  - District CARES Program. The COG is continuing to implement this \$400,000 CARES Act application to EDA under its non-competitive pool of funding including its contractor Eric Ghahate as Recovery Coordinator.
     This quarter, COG was requested to provide a Spending Plan.
  - Assistance to Coal Communities Grant Application. The COG was awarded a second \$988,400 grant under EDA's ACC program. This quarter, final design was completed for the Milan Industrial Park with 90% design and COG staff engaged Navajo Nation for a scope-of-work for Fort Wingate Master Plan.
  - Revolving Loan Fund. <u>Under the competitive CARES Act program</u>, <u>C</u>OG was awarded an application for \$990,000 to develop a COVID-19/CARES Act RLF. This quarter, COG made major progress including Salesforce reporting access, RLF Term Sheet, and Loan Committee Structure.
  - G.A.L.L.U.P CARES Planning Grant: The City of Gallup and Greater Gallup Economic Development Corporation were awarded \$600,000 for an autonomous and airport plan to promote the area as Mobility USA. They held the Gallup Mobility Hub virtual economic roundtable on February 11-12, 2021 and procured a contractor for the Mobility piece of the project. This quarter, a presentation to the New Mexico Transportation Commission on September 30, 2021. [See at: <a href="https://www.facebook.com/NMDOT/videos/350715560168531">https://www.facebook.com/NMDOT/videos/350715560168531</a> starting at 1:12:41 by Michael Sage]
  - EDA-COG Weekly Check-in: The COG and Trisha Korbas, Economic Development Representative (EDR) continued to facilitate weekly video conference calls to share information on COVID-19.
- <u>Statewide CEDS Plan</u>: The COG continued to support the State of New Mexico Department of Economic Development roll-out its award for \$1,500,000 to update the statewide plan and a state recovery plan to interlink with Regional CEDS and Recovery Plans. This quarter, COG staff received a presentation on high level strategies and sent up a special meeting with SRI to discuss rural strategies.
- Regional CEDS Plan: Michael Sage finalized the Regional CEDS "La Ristra Northwest" update including re-designing
  the CEDS committee and recruiting participation. A presentation was made to COG Board on October 21, 2020
  with final approval on April 21, 2021. This quarter, COG was requested to finalize public comment section before
  EDA could give final approval.

Census 2020/Stats America: COG staff attended multiple trainings on Census and Stats America during this quarter.

**EPA Brownfields Coalition**: The COG continued promote this opportunity and discuss sites for assessment work. This quarter, COG completed Phase I reports for four sites in McKinley County, two sites in Milan, and two sites in Bloomfield. About 90% of this grant has been deployed.

#### **STATE LEVEL**

<u>"FUND IT" Initiative</u>: COG executive staff attended periodic meetings of the "FUNDIT Task Force" established by the State Economic Development Department for multi-agency vetting and co-financing of economic development projects. This quarter, COG supported Churchrock/Navajo Nation and RMCH hospital with proposals and presentations.

**Opportunity Zones**: During this quarter, COG continued to track opportunities and best practices.

<u>State Land Office</u>: COG staff continued to engage State Land Office to authorize redevelopment planning and access in Prewitt, including finalizing the planning & development lease for three years.

**COVID-19**: The COG has taken an active role in the mitigation, response, and recovery from this crisis including conferences calls with State agencies and disseminating information from the CARES Act.

#### **REGIONAL LEVEL**

<u>National Development Council</u>: The COG and its partners engaged this non-profit for services that could help our whole region including a Grow Fund, RLF support, and financial review on project deals. COG used its technical assistance to drill-down on establishing a NPO arm of the COG, CEDS Project Portfolio development, and standing up the RLF.

<u>"POWER" Assistance to Coal Communities</u>: The COG was invited by EDA-Austin to present to its entire staff on the progress of these linked investments.

- <u>Electric Generating Facility Economic Development District</u>: a presentation was made for funding of the design of the Prewitt Industrial Park.
- <u>Prewitt Industrial Park Master Plan & Design</u>: won a NADO Impact Award. <a href="http://www.nwnmcog.com/prewitt-industrial-park.html">http://www.nwnmcog.com/prewitt-industrial-park.html</a>
- <u>Milan Industrial Park Master Plan & Design</u>: is also receiving national attention and inquiries from site selectors and businesses looking to locate. <a href="http://www.nwnmcog.com/milan-industrial-park.html">http://www.nwnmcog.com/milan-industrial-park.html</a>
- Greater Gallup Industrial Workforce Program: has gone digitally and implemented COVID-19 safe practices in recruiting for its third cohort. <a href="https://www.gallupedc.com/workforce">https://www.gallupedc.com/workforce</a>
- Energy Transition Act: The COG continues to build from momentum of EDA's investment to assist Coal Impacted
  Communities, including tracking statewide policy rolled up in Senate Bill 489, entitled Energy Transition Act, which was
  passed and signed into law. COG staff participated in the Northwest Regional Economic Outlook Forum.
- <u>Tri-State Generation and Transmission</u>: COG staff has also been hyper focused on understanding future plans of TriState as it relates to <u>Escalante Generating Station</u>. The shutdown will eliminate 107 jobs in our region by December 2020. COG staff presented to Tri-State's board in order to secure \$5M in community transition funding and supported legislation and funding from the State Legislature. It was announced that COG will receive \$250,000 for its continued work. This quarter, Escalante H2O announced intent to purchase the plant and re-purpose it for a blue hydrogen project.
- <u>McKinley Paper</u>: COG and its partners have been quietly working with this 40-year company that supports the bi-county economy to sustain its current 100 jobs and add up to 10 more through a LEDA application. The State of New Mexico provided a \$5M LEDA grant.
- <u>SET Initiative-US Department of Agriculture-Rural Development (USDA-RD)</u>: The COG has joined a group headed by NM State University (NMSU) that has interest in regrouping and resurrecting this rural initiative. COG has submitted an AmeriCorps\* VISTA proposal aimed at bringing the capacity needed. This plan was incorporated into the CEDS.
- <u>VISTA Proposal</u>: The COG has submitted an AmeriCorps\* VISTA proposal aimed at bringing the capacity needed to support several initiatives and organizations. This proposal has now been denied three times, so COG may re-consider this program.

- <u>Adventure Tourism</u>. COG staff continued service on the Board of Directors of Adventure Gallup & Beyond, Inc., and served as an integral part of its initiatives, including collaborative work on the *Zuni Mountains Trails Partnership* Master Plan with the US Forest Service and other stakeholders. COG work, this quarter, included:
- (1) <u>Zuni Mountains Trail Project</u>: During this quarter, COG began updating the Master Trails & Conservation Master Plan that guides this project. Three construction projects were ramped up.
- (2) <u>Mount Taylor and Zuni Mountains Collaborative</u>: staff also continued attending these joint-county meetings and supporting subcommittees for NM579 Lobo Canyon Bike Lanes, Grants Trail Project, La Mosca Road Project, and Equestrian Staging Area.
- (3) Northside Mecca Project: continue to look for investments to purchase this amazing asset.
- <u>Trail of the Ancients Byway and Four Corners Geotourism Website</u>: The COG has assumed a leadership role in applying for national certification of our regional byway, NM Trail of the Ancients and looking to take over ownership and management responsibilities of this website as a marketing and asset inventory asset to promote authentic trips and travel in our region. <a href="https://fourcornersgeotourism.com/">https://fourcornersgeotourism.com/</a> This byway did receive national designation.

**Broadband**: COG staff is supporting a Four Corners regional broadband project and individual applications to build out redundancy in Northwest NM. The COG is eager to utilize an EDA-CARES grant headed by the Department of Information Technology (DOIT) to develop more deployment projects.

#### **San Juan County**

Four Corners Economic Development (4CED): COG staff continued a contract for services based on our EDA ACC #2 grant.

**Rail Service**: San Juan County received an award for \$2M from FHWA's BUILD Program to continue feasibility and planning of a freight rail line that could service the Farmington area.

#### **McKinley County**

<u>McKinley County Industrial Park</u>: COG participated in site master planning and spec-building planning for this new park including identification of funding options for design and build-out of onsite and offsite infrastructure including wastewater extension.

<u>Coal Avenue Commons</u>: Funded through National Endowment for the Arts, the COG is a lead partner in re-designing downtown Gallup through a creative placemaking approach. COG staff worked on new gap funding strategies including DOT funding. <a href="https://www.coalavenuecommons.com/">https://www.coalavenuecommons.com/</a>

<u>Greater Gallup Economic Development Corporation, Inc.</u> The COG continued its active partnership with the GGEDC, including:

- Gallup Executive Directors' Association (GEDA) COG staff continued to attend these meetings.
- <u>Economic Roundtable</u>: COG staff participated in 2021 Roundtable focused on autonomous vehicle industry and mobility.

### **Cibola County**

<u>Milan Industrial Park:</u> COG staff presented to the Village on the design efforts as well as the need to set up a quick response team. The COG finalize design and submitted a LEDA application for \$8M.

**3.3.5** <u>Transportation</u>: Report for July thru September for the N.W. Regional Transportation Planning Organization; Quarterly highlights as follows:

#### Long Range Planning:

• Not much this quarter – COG staff followed up with Special Districts, Tribal Governments, and Senior Centers for ICIP submissions (which often include transportation infrastructure).

- Staff participated in the Economic Development Administration's "Indigenous Communities" webinar for
  possible transportation infrastructure relevance, since we have three Pueblos and the Navajo Nation within
  our region.
- Staff participated with Wilson & Co. staff and regional stakeholders for a Milan Industrial Park Focus Group meeting on August 10, and a Prewitt Industrial Park Focus Group meeting on August 19.
- Staff participated with Wilson & Co. staff and stakeholders for a second Technical Working Group meeting on August 31 and a second Policy Advisory Committee meeting on September 9.

### **Technical Support & Data Management:**

- Carrie House continued collecting data supporting recreational trail development in our region.
- Staff researched NMDOT's "Ideal Bike Networks" initiative and participated in a "Travel, Tourism and Outdoor Recreation" webinar from the National EDA on August 3 related to our region's recreational trails development.
- Staff did some initial research in the new NMDOT Mapping Tool, which has a lot to offer.

### **Project Development & Monitoring:**

- Staff completed, helped finalize and filed PFF's just before and during this quarter, and completed and filed PPF's during this quarter, along with commencing development of our FFY2021-2022 RTIPR.
- All of the N.M. Transportation Project Fund proposals from the NWRTPO member governments were approved for funding this quarter at a total of \$22,415,163.00 for 10 of our member governments and 4 of the Farmington MPO governments.
- Staff participated in a ribbon cutting ceremony for the Manuelito Canyon Bridge of McKinley County on Sept. 3 this was a major bridge project supporting a primary and large regional water shed.

### Other Activities and Projects:

• Staff participated in the statewide virtual RTPO Roundtable hosted by the SCCOG on August 26.

#### **General RTPO Support:**

- Staff have completed RTPO orientation presentations for our member governments during the course of August thru September and have also provided a virtual orientation available on our COG RTPO website. Staff are also updating RTPO member appointment forms with a lot of turnover in the past year.
- Staff arranged and orchestrated a presentation from Jeanette Bachand on NMDOT Roadway Functional Classification at our July 14 RTPO meeting; and a HSIP (Highway Safety Improvement Program) presentation from Jason Coffey at our August 11 meeting. (both NMDOT staff)

### **RTPO Administration:**

 RTPO staff executed a formal amendment to add funding for the Personnel section of our Regional Work Program; and another amendment toward the end of this quarter to add hours to RWP function 3 – Project Development & Monitoring. Respectfully submitted on behalf of the COG staff,

EDW

Evan J. Williams, Executive Director

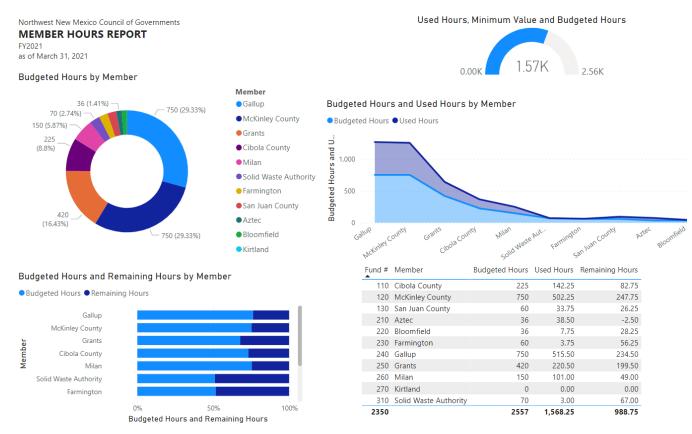
FOR MORE INFORMATION, TAP RESOURCES AND FOLLOW THE COG VIA:

Website: <u>www.nwnmcog.com</u>

Facebook: <a href="https://www.facebook.com/NWNMCOG">https://www.facebook.com/NWNMCOG</a>

Twitter: <a href="https://twitter.com/NWNMCOG">https://twitter.com/NWNMCOG</a>

YouTube: NWNMCOG



Northwest New Mexico Council of Governments

#### **IMPACT BY THE NUMBERS**

Performance Report, FY21 as of March 31, 2021

Impact Area	Metric	Goal	Progress	Gap
Investment	Grant Funding	\$10,000,000	\$10,188,506	\$188,506
Leverage	Federal	\$647,321	\$2,625,721	\$1,978,400
Leverage	State	\$310,000	\$430,000	\$120,000
Leverage	Private	\$250,000	\$250,000	\$-
Dues	Membership	\$235,000	\$220,000	\$(15,000)
Investment	Brownfields	\$220,000	\$30,000	\$(190,000)
Leverage	Fee for Service Contracts	\$144,000	\$89,000	\$(55,000)
<b>Building Improvements</b>	Roof Repair #2	\$126,000	\$-	\$(126,000)
Building Improvements	Gates	\$3,000	\$-	\$(3,000)
<b>Building Improvements</b>	Garden Project	\$1,200	\$-	\$(1,200)
<b>Building Improvements</b>	Interior Upgrades	\$-	\$-	\$-
Total		\$11,936,521	\$13,833,227	\$1,896,706

Progress, Minimum Value and Goal

### G Northwest New Mexico Council of Governments

### IMPACT BY THE NUMBERS

Performance Report, FY21 as of March 31, 2021

Impact Area	Metric	Goal	Progress	Gap
Audit	Findings	0.00	0.00	0.00
Awards	NADO Impact Award	1.00	1.00	0.00
Awards	NMIFC Best Practice Award	0.00	0.00	0.00
Awards	Scenic Byway Designation	1.00	1.00	0.00
Marketing	Facebook Followers	150.00	116.00	34.00
Marketing	Twitter Followers	100.00	83.00	17.00
Marketing	Website	1.00	1.00	0.00
Marketing	Youtube Subscribers	50.00	20.00	30.00
Member Satisfaction	Survey (Good or Excellent)	0.90	0.00	0.90
Reporting	Annual Report	1.00	1.00	0.00
Reporting	Newsletters	3.00	1.00	2.00
Reporting	Snapshot of the Session	2.00	0.00	2.00
Staff	Turnover	0.00	0.00	0.00
Total		309.90	224.00	85.90







The Connecting the DOTs Quarterly Newsletter is a product of the Northwest New Mexico Council of Governments

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# **DIRECTOR'S MESSAGE**

Dear Friends of the Region,

The saying goes something like set your goal to hit the moon, and even if you come up short you will still be amongst the stars. And while money is not everything, the current environment is fertile with "once in a generation" opportunities to fund and complete transformative projects.

COG staff had an internal goal setting session to set both return-on-investment (ROI) and impact goals for our organization and the region. Staff set the investment target at \$50M of funding coming into the region through public and private resources for priority projects landed by COG support with our members. In the first quarter, we have already been successful in raising about \$10M. I am proud of the staff for setting the bar very high and all the planning and development work that has been done to set our region and members up for success. I appreciate the hard work it will take to deliver on this commitment.

On July 22, the US Economic Development Administration (EDA) announced \$3B it received under the American Rescue Plan Act and the programs it has launched. One being the **Build Back Better Regional Challenge**, which offers to fund 20-30 regions in the country large investments in transformative growth clusters and supporting projects.

The COG jumped into this with both feet to try to pull our region together around the EnergyàLogisticsàAdvanced Manufacturing (ELM) strategy outlined in our CEDS.

The COG has learned a lot about itself through this Application Challenge:

- The Comprehensive Economic Development Strategy (CEDS) is incredibly important to provide focus on the global strategy for the region. It is equally important that the CEDS Committee be more robust, diverse, and involved in guiding the development of the plan.
- The COG is the economic development district for the region, which is a value to all its member and partners as the COG has more experience than any other organization in attracting EDA investments. The COG provides the right regional table for governments, private sector, and economic development organizations (EDOs) to gather and deliberate around.
- The COG has the ability and chops to position an application that is extremely competitive against any region in the country.



Evan Williams, Executive Director

# **COAL AVENUE COMMONS**

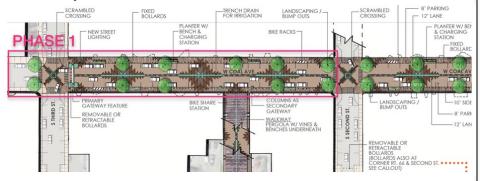
The culmination of 3+ years of community-based planning and design, engineering and construction led to the completion of the first phase of the **Coal Avenue Commons** project. On August 24<sup>th</sup>, City of Gallup leadership pulled together numerous project partners including the Northwest New Mexico Council of Governments to celebrate the completion of the "event street" between 2<sup>nd</sup> and 3<sup>rd</sup> Streets. The ceremony marked the beginning of a new era for revitalization of downtown Gallup and solidifies the City's prioritization of this critical commerce district. At a cost of approximately, \$4.5 million dollars for Phase I, the "event street" was and is a heavy lift and requires close coordination and a unifying partnership with downtown businesses, organizations, local and regional governmental entities and state and federal agencies.

One challenge that has been and will be present is the need to mitigate negative impacts of construction on the businesses within the district and especially along the corridor. To combat this, the City has partnered with Gallup Mainstreet to establish a mitigation partnership and a Downtown Resource Center that provides technical assistance and outreach for businesses. Services rendered include trainings on increased marketing and outreach to expand customer base, merchandising to increase in-store sales, and access to a newly established online Gallup Native Arts Market to access the national and global market. As the city works towards the implementation of phase II, the Downtown Resource Center will continue to provide services to downtown businesses to ensure negative impacts of the project are minimized.

A few days after the celebration of the opening of phase I of the Coal Avenue Commons project, the Council of Governments, through their Regional Transportation Planning Organization (RTPO), notified the City that they had been awarded \$3,325,000 from the New Mexico Department of Transportation's Transportation Project Fund. Coupled with a \$175,000 cash commitment, the city can fully fund Phase II of

the project which includes reconstruction of the roadway and subsurface drainage improvements between  $1^{st}$  and  $2^{nd}$  Streets including the  $2^{nd}$  Street intersection.

The Northwest New Mexico Council of Governments has been a critical partner since the inception of the project and looks forward to the completion of Phase II and the utilization of the "event street" for community events.



Coal Avenue Commons—Phase I



Coal Avenue Commons—Phase I Ribbon Cutting Ceremony—August 24, 2021

# **CDBG NEWS**

**2022 City of Grants CDBG Application:** During the first quarter of FY2022, the COG assisted the City of Grants with the resubmission of its application to CDBG for Phase II – Washington/Jefferson Avenue Drainage Improvements. During the 2020-2021 application cycle, the City of Grants was not awarded CDBG infrastructure funds due to increased competitiveness and shortfalls in readiness. However, as the year progressed, the city had notified the COG of its desire to resubmit and had indicated areas of improvement including readiness and general application requirements.

The Washington/Jefferson Avenues Drainage Improvement project includes full-depth reconstruction of the intersection of Washington & Jefferson Avenues including approximately 450-Linear Feet (350-LF for Phased Project) of the Washington Avenue corridor. The project will include the construction and installation of critical subsurface drainage infrastructure that will alleviate flooding and covey upstream storm water from the Grants Arroyo south into the proposed bio-park area. This will ensure the school, family center, and area residential neighborhoods are protected from frequent (e.g., 10-year) flood events.



# **Building Better Neighborhoods**

The COG and Wilson & Co. proceeded to update the application including project narrative and justification, required forms, cost estimates, scopes of work, planning and water conservation documentation, design, and the application form. All partners involved contributed to an improved CDBG infrastructure application and look

forward to presenting to the Community Development Council on October 27<sup>th</sup> and securing \$750,000 for this much needed project.



Flooding along Washington Avenue next to Mesa View Elementary School

**2019 CDBG Construction Grant (McKinley County)**: The White Cliffs Water Improvement Project was awarded to construct a new 50,000-gallup water storage tank and waterline to connect to the White Cliffs service area. This project was in the grant agreement process when the 2020 COVID pandemic hit and the subsequent economic shortfall, delaying all pre-construction processes. This process was started up again this past spring 2021, but due to decreased global production, construction costs for materials, transportation and equipment increased altogether. This impacted the White Cliffs project, resulting in a \$250,000 funding gap. \$60,000 was secured from the 2021 capital outlay, concluding with a \$190,000 funding gap.

The NM Department of Finance & Administration reached out to local governments on emergency funding that may be made available under the ARPA Local Government Recovery Funds. Last month, the Community Development Council (CDC) held a special meeting. McKinley County presented the funding need for the White Cliffs project and the remaining amount was granted. The grant agreement

# CDBG NEWS continued...

process is currently underway. The project goes out for bidding next then final construction. Construction is anticipated to be completed by the next CDBG construction grant application cycle that should be scheduled by April 2022.

**2022 CDBG Planning Grant (McKinley County)**: The COG provided technical assistance in completing and submitting a 2021 planning grant application that has a ceiling of \$50,000. This grant, if secured, will be used to develop a <u>Preliminary Engineering Report (PER)</u> for the Allison community that currently does not have access to a reliable source of water supply.

McKinley County and its standing partners, the COG and DePauli Engineering and Surveying (DES), continue to provide technical assistance and support to all small water system projects and to identify all available funding programs in efforts to prepare these special districts for the much-anticipated Navajo-Gallup Water Supply transmission line.

Currently, the Allison community does not have access to a reliable source of water and is not connected to the City of Gallup's regional distribution system. This PER will help identify strategies and solutions that can help increase accessibility to reliable water supply and infrastructure, including the NGWSP.

**2020 CDBG Construction Grant (City of Gallup)**: The City of Gallup has a current CDBG (construction) project: the West Logan Avenue Street and Drainage Project was awarded \$1 million for Phase I, complete replacement of both water and wastewater lines and reconstruction of the street, including the drainage system, for the Chihuahuita neighborhood, between 7<sup>th</sup> Street and 9<sup>th</sup> Streets. Phase

II is to complete the 6<sup>th</sup> Street block; requiring more funding. The City and DePauli Engineering & Surveying (DES) are currently conducting the bidding process and will be ready for construction in the near future.



Water line break along West Logan Avenue in Gallup



Aftermath of water line break along West Logan Avenue in Gallup

# REVOLVING LOAN FUND

The Northwest New Mexico Council of Governments (NWNMCOG) has worked extensively to ready for relaunch the Enterprise Loan Fund (ELF), a revolving loan fund program intended to provide small business in northwest New Mexico with access to low-cost, low-interest business loans.

The Board meeting of the NWNMCOG, held in August 2021, saw the approval of program policies and procedures. In addition, the NWNMCOG took action to appoint Jim Cox, CPA, who is the COG Board member for San Juan County, as the Loan Committee Chair for the ELF. Since his appointment, Mr. Jim Cox has been participating in weekly calls between the NWNMCOG and the National Development Council (NDC) regarding program development in anticipation of program launch.

Through a professional services contract, the National Development Council (NDC) has been retained to provide the NWNMCOG with program and technical assistance. Weekly calls between NWNMCOG and NDC on program development have centered on finalizing the following components:

- Loan Intake / Analysis
- Loan Approval / Closing
- Program Compliance
- Program Reporting
- Marketing
- Loan Committee

As part of NDC's technical assistance, NWNMCOG is currently participating in ED 201 – Business Credit Analysis, a course which is part of NDC's Economic Development Professional (EDFP) certification program.

NWNMCOG is moving toward completion of all program documents in the next month, with a legal review to follow. Upon satisfactory legal review and a final notice to proceed, the Enterprise Loan Fund anticipates taking applications for loan no later than the first quarter of FY2022.



# (ICIP) INFRASTRUCTURE CAPITAL IMPROVEMENT PLAN

It's that time of year again to update local capital project priorities and to identify local resources and match funding.

ICIPs for FY2023-2027 has officially closed. All ICIP submissions were completed for our member and local governments, including special districts and senior center facilities. Currently waiting for final publication of the ICIP.

- Special Districts Friday, September 3, 2021
- Tribal Governments Friday, September 17, 2021
- Counties and Municipalities Friday, September 17, 2021
- ◆ Senior Citizen Facilities Friday, October 1, 2021

The NM Department of Finance & Administration (DFA) held a series of virtual workshops that began in August 2021 with the *ICIP 101* workshop. Other workshops include:

- CDBG Opportunities
- Cost Estimating
- Planning, Vetting, Application & Funding
- NMFA Public Lending
- FUNDIT
- Outdoor Recreation Planning
- Aging & Long-Term Services
- Senior Center ICIPs
- Capital Outlay Process

Presentation materials can be accessed at:

https://www.nmdfa.state.nm.us/local-government/icip/



New Mexico Department of Finance & Administration

Next priority is to start preparing for the 2022 legislative session. Capital Outlay forms are due on Thursday, January 13, 2022, by 3:00PM.

# MANUELITO CANYON BRIDGE

# **Ribbon Cutting Ceremony**

On Friday, September 3, 2021 McKinley County held a ribbon cutting ceremony for a massive watershed bridge project on Manuelito Road, several miles south of I-40 west of Gallup. This project entailed two bridges crossing over a 26x26 foot wide by 120 foot long culvert and a 12x12 foot wide by 120 foot long culvert structure where two watershed arroyos entered an even larger canyon watershed which runs along the east side of the south Manuelito Canyon road. The issue for these improvements was the combined watershed arroyos and main canyon were coming closer and closer to the road, with limited right of way. This was a first and major step for saving and prolonging the life of this road, providing access to a large population of Chapter area residents on the south side of I-40. Going forward, more watershed mitigation will be needed to extend the life of this road corridor, but this first and most urgent watershed mitigation was successfully completed and celebrated on September 3, at the location of these two new bridges.

As part of the celebration, there were many Navajo Nation, County, State and Federal leaders who participated in addressing the participating public with at my estimation around 40-60 in attendance. As part of the ceremony, the public was addressed by Doug Decker – McKinley County Attorney-Invocation; Anthony Dimas – McKinley County Manager – Welcome & Introductions; Billy Moore – McKinley County Commission Chairman; Milton Davis – Manuelito Chapter President; Patty Lundstrom – NM State Representative; Jonathan Nez – Navajo Nation President; and US Senator Ben Ray Lujan.

After the Ribbon Cutting Ceremony, refreshments were provided at the Manuelito Chapter House.



State Representative Patty Lundstrom conducts speech at the Ribbon Cutting Ceremony



Federal, State, and local partners

# **EDA FUNDING PROGRAMS**

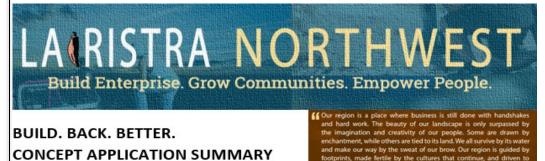
Once in a Generation Funding EDA ARPA Programs

On July 22, 2021, the US Economic Development Administration announced its programs to spend \$3B of American Rescue Plan Act funding to revitalize America's economy. For the last six months, the COG has been soliciting projects through its online portal, discussing projects with tribal and local economic development organizations, and tracking other priorities from our Comprehensive Economic Development Strategy (CEDS).

The COG has become one of the foremost experts in the region on these programs and the requirements surrounding them. The COG has helped throughout the region matching projects with programs to target the top priorities with the highest likelihood of success. The COG continues to be ready to help communities

navigate this competitive application.

Finally, the COG has taken the lead on developing a Build Back Better application for the region around the ELM strategy of utilizing energy assets in order to propel logistics development that combined would provide the region a competitive advantage in advancing manufacturing.



leave things better for the next. Contribute your chapter to our storied

**Billy Moore, Commissioner** 

Region: Northwest New Mexico

Four Corners, USA

Impact Area:

New Mexico: San Juan County, McKinley County, Cibola County

Arizona: Apache County and Navajo County

Utah: San Juan County

Colorado: La Plata and Montezuma

Lead Agency: Northwest New Mexico Council of Governments



# TRANSPORTATION PROJECT FUND

# **Monumental Transportation Money Awarded**

**Virtual, via Zoom** — On August 26<sup>th</sup>, the New Mexico Transportation Commission approved close to \$160 million worth of local and tribal transportation projects throughout the State of New Mexico. A special call for projects was announced in April, and the Metropolitan Planning Organizations (MPOs), Regional Transportation Planning Organizations (RTPOs), and New Mexico Department of Transportation (NMDOT) reviewed applications from various entities throughout the State. Ultimately, NMDOT Cabinet Secretary Michael Sandoval provide a final list of recommendations to the Commission for approval. The NMDOT received over \$273M in applications statewide and selected 110 projects for award totaling \$159.5 million. Remaining funds will be used for hardship waivers. Special thanks to our District 5 Commissioner Tom Taylor and District 6 Commissioner Charles Lundstrom for their support and advocacy for these funds. Projects funded in Northwest New Mexico and the counties of Cibola, McKinley, and San Juan Taylor and District 5 Commissioner Charles Lundstrom included:

District	Entity	Project Title	State	Entity	Total
5	City of Aztec	McWilliams Road Paving	\$663,100	\$34,900	\$698,000
5	City of Bloomfield	East Blanco Bridge Phase II	\$363,850	\$19,150	\$383,000
5	City of	Foothills Drive Enhancement Phase III	\$1,672,950	\$88,050	\$1,761,000
	Farmington				
5	Navajo Nation -	Shiprock Farm Road Improvement	\$1,140,000	\$60,000	\$1,200,000
	Shiprock Chapter				
5	San Juan County	County Road 6100 Bridge Resurfacing	\$603,250	\$31,750	\$635,000
5	Town of Kirtland	Road 6405 Reconstruction	\$114,950	\$6,050	\$121,000
5	Town of Kirtland	Road 6411 Reconstruction	\$114,950	\$6,050	\$121,000
6	Cibola County	County Road 1 Bridge and Road Repair	\$1,187,500	\$62,500	\$1,250,000
6	City of Gallup	Coal Avenue Commons Phase II	\$3,325,000	\$175,000	\$3,500,000
6	City of Grants	Washington Avenue & Drainage Recon	\$2,070,346.40	\$108,965	\$2,179,312
6	City of Grants	Sakelares Blvd Design	\$546,250	\$28,750	\$575,000
6	McKinley County	Superman Canyon Bridges	\$1,900,000	\$100,000	\$2,000,000
6	Village of Milan	Airport Road Reconstruction	\$3,145,591	\$165,557	\$3,311,149
6	Navajo Nation –	BIA Route 145 Reconstruction Design	\$546,250	\$28,750	\$575,000
	Ramah Chapter				
6	Navajo Nation -	BIA 195 Reconstruction	\$850,360	\$44,755	\$895,116
	Ramah Chapter				
6	Navajo Nation –	Tohajiilee Road Paving	\$3,695,403	\$194,494	\$3,889,898
	Tohajiilee Chapter				
6	Navajo Nation –	West Tsayatoh Road Phase I	\$2,327,500	\$122,500	\$2,450,000
	Tsayatoh Chapter				
6	Pueblo of Acoma	State Road 124 Frontage Road	\$1,472,500	\$77,500	\$1,550,000
		TOTAL	\$21,294,404	\$1,120,756	\$22,415,163

# **2021 RURAL WATER SUMMIT**

McKinley County and its working partner, the Northwest New Mexico Council of Governments, hosted the County's first rural water summit on Tuesday, August 31, 2021. This summit was both a virtual and in-person event that was highly attended by local leadership, special districts, standing partners and state agencies.

The summit was organized to provide crucial information for our regional small water systems that have struggled for decades to get the support and funding needed to get local infrastructure projects off the shelves. The summit also provided an opportunity for small water systems to directly connect with state agencies and programs that can provide the necessary data or resources to get projects funded.

Main presenters include:

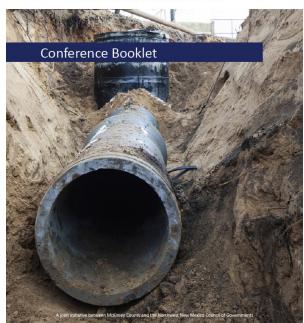
- John Mumm (Water Planner, NM Office of the State Engineer/Interstate Stream Commission) talked about the upcoming update of the state's 50-Year Water Plan. Plan development is still in progress and currently in the public input phase.
- John Leeper (Physical Engineer, Wood Environment & Infrastructure Solutions) presented on the history of the Navajo-Gallup Water Supply Project and the state's regional planning districts.
- **Jeff Kiely (Consultant, Kiely Consultants)** presented on the history of local and regional planning and the NGWSP.

Dominique Cartron (Esq., Daniel B. Stephens & Associates) presented on the McKinley County water regionalization initiative and next steps.

A special thanks to the New Mexico Environment Department (NMED) and the Rural Communities Assistance Corporation (RCAC) for supporting the County's initiative to regionalize its small water systems and to developing a regional water program that benefits all special districts and local governments.

For more information on the Rural Water Summit or to get access to some of the presentation materials, go to: <a href="http://www.nwnmcog.com/rural-water-summit.html">http://www.nwnmcog.com/rural-water-summit.html</a>





# PREWITT/MILAN TRANSPORTATION STUDY

# **Key Updates**

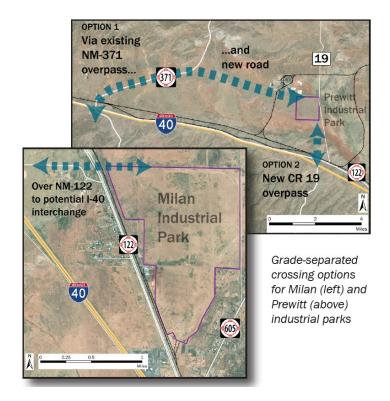
The Prewitt-Milan Transportation Master Plan progressed in two key areas over the summer of 2021. First, the Project Leads met with two focus groups, each directly involved in the planning and implementation of the Prewitt and Milan industrial parks, which are the major drivers of this effort to understand transportation needs in the corridor. Second, the consultant team has progressed on its preliminary analysis of the study area. The team has examined the traffic that may be generated by the industrial parks and the resulting infrastructure needs to meet this future traffic. The team has also studied the current state of Interstate 40 infrastructure to understand any needs on that important route.

# Main Takeaways So Far

- 1. Traffic At full buildout, the industrial parks will generate significant road traffic volumes. In the short term, this is likely to require minor road improvements; in the longer-term, more intensive improvements may be needed.
- 2. Grade Separation One of main long-term needs for industrial park access will be grade-separated railroad crossings. Today, the road routes to the Prewitt and Milan industrial park sites cross the busy BNSF mainline tracks. As the parks develop and traffic generated by them grows, constructing grade-separated crossings of the tracks will be important to safely accommodate this traffic. The main options for a grade-separated crossings at each industrial park site are as follow (also see maps at right):
- Milan site: a crossing at Sawmill Road, that could connect to a potential new I-40 interchange to the west;
- Prewitt site: 1) a new overpass near County Road 19 in Prewitt; or
   2) a route via the existing NM 371 overpass at Thoreau, then via a

new road from NM 371 east to the industrial park site

- 3. I-40 Interchanges No deficiencies have been identified at the Interstate 40 interchanges in the study area, though analysis continues.
- 4. Milan rail loading/unloading Identifying a short-term option for loading rail cars at the Milan industrial park would be valuable, before the park's planned rail layout is fully built out.



# **Project Next Steps**

The PMTMP process will last until early 2022. In the meantime, here are some of the key upcoming next steps for the project.

# PREWITT/MILAN TRANSPORTATION STUDY

# **About the Master Plan**

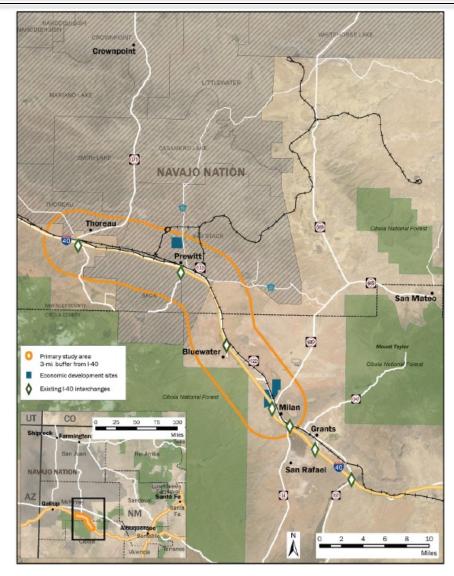
The Prewitt-Milan Transportation Master Plan (PMTMP) will coordinate the planning and delivery of projects to improve access to the Prewitt and Milan industrial parks and to other projects in nearby communities. The PMTMP will analyze the multimodal transportation system to support improved safety and to support industrial and economic development needs between Prewitt and Milan and in communities such as Bluewater and Thoreau. The purpose of the PMTMP is to plan and identify next-step design needs and opportunities, and outline funding in order to construct the infrastructure needed to serve an emerging economic boom in Northwest New Mexico.

# Goals of the Plan

- Evaluate transportation planning issues
- Gather existing data on land use, economics, environmental
- Consider future transportation conditions/Evaluate impacts of growth
- Develop prioritized recommendations for transportation needs
- Build consensus and support for PMTMP projects

# **Study Area**

The study will identify transportation projects in the Interstate 40 corridor generally between the Prewitt and Milan industrial park sites. Where applicable, this may include transportation projects beyond the Primary Study Area.



Learn & add your vision to the more & interactive map at

www.nwnmcog.com/prewitt-milan-transportation-plan

# **BUILDING IMPROVEMENTS**

The NWNM Council of Governments recently has invested in some needed building improvements. This includes addressing some roof leak problems for both our main building office, and the storage facility behind the building. While the roof repairs were a little expensive, they will help preserve our historic building for many years to come. The roofers did not just address the areas that were leaking; they actually repaired the entire roofs of both buildings to help preserve our historic downtown Gallup building for the long term. COG staff also did some major landscaping upgrades to the entrance to our building on Aztec Avenue as well.



# NWNMCOG

MISSION SUPPORT		CORE MISSION			
MS-1 Regional Leadership & Partnerships	MS-2 Operational Innovation	CM-1 All-Level Planning, Implementation & Integration	CM-2 Projecteering Strategic Infrastructure	CM-3 Center for Regional Innovation	
MS-1 .1 Partnerships & Networking	MS-2.1 Technology Deployment	CM-1.1 Economic Development Planning & Implementation	CM-2.1 Infrastructure Planning & Priorization	CM-3.1 Water System Regionalization & Support	
MS-1.2 Enterprise Loan Fund	MS-2.2 Building & Asset Management	CM-1.2 Transportation Planning & Development	CM-2.2 Projecteering Training & Worshops	CM-3.2 Energy Efficiency & Conservation	
MS-1.3 Americorps*VISTA Program & Internships	MS-2.3 Marketing & Branding	CM-1.3 Water Planning & Development	CM-2.3 Projecteering Action Plans & Financing Strategies	CM-3.3 Trails Planning, Design, & QA/QC	
MS-1 .4 Economic Transition & Recovery Teams	MS-2.4 Data Management & Dissemination	CM-1.4 Broadband Planning	CM-2.4 Investment Attraction & Grantsmanship	CM-3.4 Brownfields	
MS-1.5 Shovel-Ready Site Coordination	MS-2.5 Board & Staffing Support and Training	CM-1.5 Local Strategic, Comprehensive, and Land Use Planning	CM-2.5 Legislative Technical Assistance	CM-3.5 Regional Tourism, Arts, & Outdoor Recreation	
MS-1.6 Four Corners Commission Revitalization	MS-2.6 Fiscal & Financial Management		CM-2.6 FUNDIT	CM-3.6 Special Fee-for-Service Projects & Services	

Regional NPO Strategy



# NWNMCOG | NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

106 West Aztec Avenue Gallup, NM 87301 Phone: [505] 722-4327 Fax: [505] 722-9211 US Economic Development District #1

NM State Planning District #1

www.nwnmcog.com

Executive Director | Evan WIlliams

# Memorandum

**DATE:** October 13, 2021

To: COG Board of Directors

FROM: Evan Williams, Executive Director

cc: Martina Whitmore, Administrative Assistant

RE: COG Building Report

### A. BACKGROUND

At the May 15, 2019, COG Board of Directors meeting a Building Committee was approved and selected to support the Executive Director and his staff in prioritizing, procuring, and executing improvements. This Committee is made up of Maryann Ustick, Mayor Modey Hicks, and Darrell Jimson.

#### B. ACTIONS TO DATE

August 7, 2019: The Committee met in Gallup including C.B. Strain, Gallup Planning Department to discuss current needs, plans, and problems. After the discussion, the Committee decided to the following priorities:

- (1) Fixing the roofs and drainage on both buildings;
- (2) Preparing the back building for a funded mural project by gallupARTS and MainStreet;
- (3) Utility upgrades, including the electrical issue in basement tagged by the Gallup Fire Department in their inspection report and other utility upgrades and tie-ins to the Alleyway Project.

They decided to contract these and complete them, then see how much funding would remain before deciding on other priorities.

#### C. WORK TO DATE

September 2019 - June 2021:

Improvement Type	Summary	Budget	Funding Source	Status
Main Roof	Utilized CES to contract	\$90,000	\$75,000 Capital Outlay (2019)	Completed
	Commercial Roofing, LLC.		\$15,000 COG Funds	June 2020
	McKinley County managed final			
	walk-through.			
Back Building Roof	Utilized CES to contract	\$134,222	\$124,740 Capital Outlay (2020)	Completed
	Commercial Roofing, LLC.		\$9,482 COG Funds	June 2021
	McKinley County managed final			
	walk-through.			

Fiber Project	Due to timing of the alleyway improvement, the COG did engage Sacred Wind on upgrading the COG building with fiber. Executive Director did authorize the connection and upgrade of this service as it will significant upsides in terms of capacity. The upgrade includes re-wiring inside building and new phone units. We are hoping for completion, transition, and switching billing over by February 1, 2020.	\$5,000	\$5,000 COG Funds	Completed February 2020
Mural Project	COG staff primed and painted the building in coordination with the Mural Project.	\$2,500	\$2,500 COG Funds \$10,000 Mural/GMACD	Completed
Garden Project	COG designed and created a garden on front of building to beautify and model growing practices.	\$2,500	\$2,500 COG Funds \$500 Annually	Completed

## D. WORK ANTICIPATED

Improvement Type	Summary	Budget	Funding Source	Status
Utility and Electrical	To upgrade to three-phase			
Wiring	power and correct electrical wiring in the basement			
Windows				
Replacement			\$150,000 Capital Outlan (2021)	
Interior Finishes and			\$150,000 Capital Outlay (2021) APRA Funding	
Upgrades			AFRA Fullullig	
Interior Office	Working with McKinley County			In Design
Remodeling &	on upgraded the COG office to			
Upgrade	function as part of their			
	Continuity Plan.			
Gates	To secure building.	\$5,000	COG Funds	City to
				Manufacture
				(in-kind)

The COG thanks all Legislators who have provided capital outlay over the past three (3) years, especially Senator Shannon Pinto (\$125,000) and Representative Harry Garcia (\$25,000) that provided funds in 2021 as this information is now publicly available and disclosed.



# NWNMCOG | NORTHWEST NEW MEXICO COUNCIL OF GOVERNMENTS

106 West Aztec Avenue Gallup, NM 87301 Phone: [505] 722-4327 Fax: [505] 722-9211 US Economic Development District #1 NM State Planning District #1 www.nwnmcog.com Executive Director | Evan WIlliams

# Memorandum

**DATE:** October 13, 2021

To: COG Board of Directors

FROM: Evan Williams, Executive Director

cc: Michael Sage, Economic Development Manager

RE: Enterprise Loan Fund (ELF) Report

#### A. BACKGROUND

In February 2021, the Northwest New Mexico Council of Governments was awarded \$900,000 by the US Economic Development to capitalize a revolving loan fund to address the economic development needs of small businesses and entrepreneurs impacted by the COVID-19 pandemic in Cibola, McKinley and San Juan counties. The project aims to create 100 jobs and retain 100 jobs.

### B. ACTIONS TO DATE

The Northwest New Mexico Council of Governments (NWNMCOG) has worked extensively to ready for relaunch the Enterprise Loan Fund (ELF).

In August 2021, the NWNMCOG Board of Directors approved policies and procedures for the ELF. In addition, the NWNMCOG Board of Directors took action to appoint Jim Cox, CPA, COG Board member for San Juan County, as the Loan Committee Chair for the ELF.

With adoption of policies and procedures, the NWNMCOG is ready to move as loan are closed \$900,000 from US EDA coffers into a local bank account.

## C. WORK TO DATE

February – October 2021:

Through a professional services contract, the National Development Council (NDC) has been retained to provide the NWNMCOG with program and technical assistance.

Weekly calls between NWNMCOG and NDC on program development have centered on finalizing the following components:

- Policies & Procedures
- Loan Intake & Analysis
- Loan Approval & Closing
- Portfolio Management & Reporting

- Federal Program Compliance
- Federal Program Reporting
- Program Marketing
- Loan Committee

As part of NDC's technical assistance, NWNMCOG is currently participating in ED 201 – Business Credit Analysis, a financial analysis course which is part of NDC's Economic Development Professional (EDFP) certification program.

Since his appointment, Mr. Jim Cox has been participating in weekly calls between the NWNMCOG and the National Development Council (NDC) regarding program development in anticipation of program launch.

#### D. WORK ANTICIPATED

NWNMCOG is moving toward program launch. Items remaining include:

- 1. Finalize Loan Approval & Closing Documents
- 2. Complete Legal Review of All Program Documents
- 3. Recruit Loan Committee Members
- 4. Assemble & Convene Loan Committee

Upon a final notice to proceed, the Enterprise Loan Fund anticipates begin taking loan applications no later than January 2022.

### E. RECOMMENDATION

The NWNMCOG Board of Directors to empower the Executive Committee to approve ELF Loan Committee members and revise the RLF Policy accordingly. Approve the preliminary list to pitch serving as members:

Name	Туре	County
Jim Cox, Deputy County Manager	Loan Committee Chair	San Juan County
Doug Decker, Attorney	Legal	McKinley County
Brett Newberry, Newberry & Associates	СРА	McKinley County
Recommendation Needed	Real Estate	Cibola County
Mac Juarez, Continental Divide Electric Coop	Utilities	Cibola County
Alvin Thompson, Thompson Store	Micro-business	Tribal
Darryl Tsabetsaye, Major Market	Micro-business	Tribal
Ken Hare, Blanco Basin Land and Cattle	Developer	San Juan County
Quality Center for Business, Director	Incubator	San Juan County
John Faverino, 3e Energy Services	General Contractor	San Juan County
Mark Horn, Pinnacle Bank	Banking	McKinley County
Joshua Bollacker, Four Corners Community Bank	Banking	San Juan County

#### **COG Board of Directors**

## Loan Committee Member Types Private Sector, No Elected Officials

СРА		Attorney	Real E	state	Utility	Utility Micro-Business Owner Real E				
Developer	General Con		tractor	Incuba	tor Director		EDO Director		Banking	

Jim Cox, CPA, Loan Committee Chair Nominated by the Board

Evan Williams, Executive Director/RLF Director

Michael Sage, RLF Loan Officer

Sheldon Bartel, National Development Council, Contracted Loan Support Service and Underwriter

# **Enterprise Loan Fund**

What is ELF?

Enterprise Loan Fund is a revolving loan fund capitalized by the U.S. Economic Development Administration. We operate in Cibola, McKinley, and San Juan County with a focus on providing flexible and patient expansion loans to small businesses in northwest New Mexico.

How is ELF different?

- Lower interest rates and longer repayment terms lowers your monthly payment
   10% (for real estate acquisitions) or no down payment preserves cash for working capital / growth
   We participate with banks and other lenders to get deals done

Who is eligible?

This program is open to qualified, existing businesses in operation for at least 2 years subject to the SBA size standards by industry (determined by your NAICS). Speculative real estate investment or research and development projects, non-profits and financing entities are NOT eligible.

How much can I borrow?

Our loans range from \$20,000 - \$100,000. However, the amount a business and its affiliates can borrow is subject to our underwriting and available capital. ELF participants will leverage a minimum of two private dollars for each RLF dollar loaned.

How can loan funds be

- · Working Capital 7-10 year term
- Machinery & Equipment up to 10 year term
   Real estate acquisition and/or renovation or improvements up to 25 year term
   Tranant Improvements to be repeal over the life of the lease (15 year max)
   Refinance of existing business debts

Is there an application fee?

Yes, a \$250 application fee which is subtracted from your closing costs. Refundable less any 3rd party processing costs if deal does not close.

Are there closing fees?

 $Yes, soft and \ closing \ costs \ include \ appraisals, liens \ searches \ and \ filings, \ environmental \ studies, legal \ etc.$ 

What are the interest rates?

- Fixed rates up to WSJ Prime + 2.00%
   Minimum interest rates shall not be lower than 5%

- · Maximum interest rate not to exceed 10%

What guarantees and collateral are required?

Personal guarantees are required from any individual with >20% ownership of the business
 Security interest in all available collateral
 For real estate: flexible Loan-to-Value, depending on underwriting

Is any reporting required?

As a relationship lender, ELF meets with every business in our portfolio annually. We also expect the business to provide us with financial statements and/or tax returns and complete a brief community survey on at least an annual basis.

Michael Sage msage@nwnmcog.org (505) 722 - 4327

Northwest New Mexico Council of Governments Gallup, NM 87301



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10/14/21

Accrual Basis

# Northwest New Mexico Council of Governments Balance Sheet

As of September 30, 2021

	Sep 30, 21
ASSETS	
Current Assets Checking/Savings	
10100 · Pinnacle Bank - Operating (Operating - Checking)	174,623.25
10102 · Pinnacle Bank - R.L.F	101,458.18
10103 · Pinnacle Bank - RLF Sequestered 10104 · Pinnacle Bank - F.S.L.F.	95,526.31 62,316.42
Total Checking/Savings	433,924.16
Accounts Receivable	,
10300 · Accounts Receivable (Unpaid or unapplied customer invoices and credits)	651,139.54
10602 · Loans Receivable - L.F. 10604 · Loan Allowance	173,438.02 -173,438.02
Total Accounts Receivable	651,139.54
Other Current Assets	·
103XX · Accounts Receivable - Manual	5,045.18
Total Other Current Assets	5,045.18
Total Current Assets	1,090,108.88
Other Assets	
10400 · Due From 20400 · Due To	147,760.82 -147,760.82
Total Other Assets	0.00
TOTAL ASSETS	1,090,108.88
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable	
20100 · Accounts Payable (Unpaid or unapplied vendor bills or credits)	3,636.40
Total Accounts Payable	3,636.40
Other Current Liabilities	
20200 · Deferred Revenue 20300 · Accrued Wages	84,310.74 10,108.28
203000 · Accrued Payroll Liabilities (Unpaid payroll liabilities. Amounts withheld or accrued, but not yet paid)	3,652.75
20302 · Accrued Payroll Taxes	1,118.31
20304 · Accrued Employee FB 20305 · Accrued Interest	-1,657.17 80.50
20500 · Employee Fund	470.00
Total Other Current Liabilities	98,083.41
Total Current Liabilities	101,719.81
Total Liabilities	101,719.81
Equity	
30000 · Opening Balance Equity (Opening balances during setup post to this account. The balance of this account sh 30002 · Opening Balance Equity - L.F.	61,301.76 259,279.00
32000 · Retained Earnings (Undistributed earnings of the corporation)	452,865.24
39000 · Invested in Capital Assets Net Income	19,088.00 195,855.07
Total Equity	988,389.07
TOTAL LIABILITIES & EQUITY	1,090,108.88
· · · · · · · · · · · · · · · · · · ·	

# July through September 2021

	Jul - Sep 21
Ordinary Income/Expense Income	
100 · General 40400 · Local Revenue 40401 · Member Dues	221,500.00
Total 40400 · Local Revenue	221,500.00
40501 · Interest Income	18.74
48000 · Matching Revenue	32,346.11
Total 100 · General	253,864.85
500 · Federal grants and contracts 40100 · Federal Grant Revenue	483,871.16
Total 500 · Federal grants and contracts	483,871.16
600 · State grants and Contracts 40200 · State Grant Revenue	70,669.79
Total 600 · State grants and Contracts	70,669.79
700 · Private Grants & Contracts 40300 · Private/Foundation Revenue	750.00
Total 700 · Private Grants & Contracts	750.00
800 · Local Grants & Contracts 40402 · Special Project Revenue	53,058.97
Total 800 · Local Grants & Contracts	53,058.97
900 · Asset Maintenance Fund 40502 · Rent Income 40503 · Vehicle Mileage Reimbursements	13,500.00 471.28
Total 900 · Asset Maintenance Fund	13,971.28
Total Income	876,186.05
Gross Profit	876,186.05
Expense	
a. Personnel 50000 · Payroll Expenses 50001 · Wages & Salaries	789.98 88,206.94
Total a. Personnel	88,996.92
b. Fringe Benefits	
50002 · Employee FB 50004 · Payroll Taxes 50100 · Insurance	8,053.09 7,404.45 5,363.95
Total b. Fringe Benefits	20,821.49
c. Travel	
60108 · Registration 60200 · Travel & Per Diem 60201 · Mileage Costs	1,565.00 1,048.20 1,575.57
Total c. Travel	4,188.77
e. Supplies 60100 · Office Supplies 60500 · Computer Software & Equipment	1,055.48 3,151.04
Total e. Supplies	4,206.52
f. Contractual 60405 · Professional Services-Restrict	487,529.66
60406 · Professional Services-General	20,393.76
Total f. Contractual	507,923.42
h. Other Facility Expenses	
60404 · Rent Expense	6,750.00
60700 · Facility Maintenance 60701 · Utility	1,013.45 1,610.84
Total Facility Expenses	9,374.29
Vehicle Expenses 60602 · Vehicle Insurance 60704 · Fuels Expense	992.20 428.69
Total Vehicle Expenses	1,420.89
60101 · Duplicating & Copying	497.65
60103 · Telephone & Telecom 60104 · Subscription & Dues	3,659.64 2,330.00
60105 · Meeting 60107 · Advertising	1,708.87 78.77
60111 · Special Events - COG 60603 · Other Insurance	2,608.54 139.00
Total h. Other	21,817.65
58000 · Grant Match Expense 60113 · Payroll Processing Fees	32,346.11 30.10
Total Expense	680,330.98
Net Ordinary Income	195,855.07
et Income	195,855.07
	,

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# Northwest New Mexico Council of Governments Statement of Cash Flows

July through September 2021

	Jul - Sep 21
OPERATING ACTIVITIES	
Net Income	195,855.07
Adjustments to reconcile Net Income	
to net cash provided by operations:	
10300 · Accounts Receivable	-86,028.97
20100 · Accounts Payable	-51,645.61
20200 · Deferred Revenue	-17,701.04
203000 · Accrued Payroll Liabilities:203002 · EE Insurance Liability	0.01
203000 · Accrued Payroll Liabilities:203003 · NM Workers Compensation	14.00
Net cash provided by Operating Activities	40,493.46
Net cash increase for period	40,493.46
Cash at beginning of period	393,430.70
Cash at end of period	433,924.16

# NWNMCOG FY 2022 Final Budget Board Review: Draft Approved 4/21/21; Final Approved 6/21/21

	II	1	П		Fadaal	БОА	ilu Keview.	I DI ALL APPION		inal Approved	0/21/21	Π		T T						
Fund Class	:	General Fund			Federal Grants & Contrac	cts				tate Contracts		Private Co	ontracts			Local Grants	& Contracts			
Fund/Program	TOTAL ANNUAL	100	501	513	514	515	516	601	602	629	630	718	719	821 843-1	843-2	843-3	852	855	856	857
	BUDGET	General &	USDOC/					New Mexico	New Mexico		LGD: Capital			McKinley: McK: ZMTP	CC: ZMTP	McK: ZMTP		Cibola Comp		McKinley
		Member Svcs	EDA-PPG	EDA: ACC	EDA: CARES	EDA: ACC #2 ED	DA-CARES RLF	LGD-SGIA	DOT- RTPO	NMDOT: PMTMP	Outlay #3	Tri-State	TOTA	ESPC McGaffey QA/QC	Quartz Hill QA/QC	McKenzie (QA/QC)	McK/Milan: ACC	Plan	Aztec OutRec	Tourism
Budget Line Item:			<u> </u>	<u> </u>					VENUES					QA QC	QA QC	l				
	П		П .	T •	•	П .				1.		<u> </u>		T. T.	1.	Τ.	T . T	. 1		
100 GENERAL FUND  MEMBERSHIP DUES	\$ <b>224,500</b> \$ 224,500			<u> \$                                    </u>		\$	<u>-</u>	\$ 99,000	\$ 21,250	\$ -	\$ -			\$ - \$	<u>-   \$ -</u>	<u> \$                                    </u>	\$ -	\$ -	\$ -	\$ -
110 Cibola County	\$ 20,000	\$ 20,000				<del>                                     </del>														
120 McKinley County	\$ 65,000	\$ 65,000																		
130 San Juan County	\$ 5,000	\$ 5,000																		
210 Aztec	\$ 3,000	\$ 3,000																		
220 Bloomfield	\$ 3,000 \$ 5,000	\$ 3,000 \$ 5,000				<del> </del>														
230 Farmington 240 Gallup	\$ 65,000	\$ 65,000																		
250 Grants	\$ 37,500	\$ 37,500																		
260 Milan	\$ 13,500	\$ 13,500																		
310 NWNM RSW Authority	\$ 7,500	\$ 7,500																		
MATCHING FUND TRANSFERS	\$ -	\$ (137,750)	\$ 17,500	4 000 500	1 1 201 201			\$ 99,000		\$ -	\$ -				1	1		•		•
500 FEDERAL GRANTS & CONTRACTS	\$ 1,876,104		\$ 48,000	\$ 326,500	\$ 201,604	\$ 310,000 \$	990,000		\$ -	\$ -	\$ -			* *			\$ -	*	*	\$ -
600 STATE GRANTS & CONTRACTS	\$ 454,000	•	· <u> </u>					\$ 99,000	•	\$ 120,000	\$ 150,000		<b>A</b>	<u> </u>			\$ -			\$ - \$ -
700 PRIVATE GRANTS & CONTRACTS  800 LOCAL GRANTS & CONTRACTS	\$ 36,000	•	•					<u> </u>	\$ -	\$ -	\$ -	\$ 35,000	\$ 1,000				\$ -	7	<u> </u>	Ψ -
800 LOCAL GRANTS & CONTRACTS  Local Grants & Contracts	\$ 831,975	3 -								<del> </del>				ψ 00,02.	+:		\$ 111,750		<b>\$ 500,000</b> \$ 500,000	•
INTERFUND TRANSFERS	\$ 725,225 \$ (5.000)									<del> </del>				\$ 5,000 \$ 53,825 \$ (5,000) \$	\$ 25,000	\$ 16,400		\$ 45,000 \$ -	\$ -	\$ 75,000 \$ -
900 OTHER REVENUES/Asset Mgt	\$ 42,000	\$ -	\$ -	\$ -	<b>S</b> -	\$ - \$	} -	\$ -	\$ -		\$ -			\$ - \$	- \$ -	Ψ	\$ -	- Ψ	\$ -	\$ -
Rent Revenue	\$ 27,000	Ī	T .	Ì		· · · · · · · · · · · · · · · · · · ·		Ī		i				<u> </u>	Ť	Ī				
Fleet Mileage Revenue	\$ 15,000																			
TOTAL NET REVENUES	\$ 3,428,579	\$ 86,750	\$ 65,500	\$ 326,500	\$ 201,604	\$ 310,000 \$	990,000	\$ 198,000	\$ 106,250	\$ 120,000	\$ 150,000	\$ 35,000	\$ 1,000	\$ - \$ 53,825	5 \$ 25,000	\$ 16,400	\$ 111,750	\$ 45,000	\$ 500,000	\$ 75,000
Percentage of Total Revenues	100.00%	2.53%	1.91%	9.52%	5.88%	473.28%	28.87%	5.77%	3.10%	3.50%	4.37%	#DIV/0!	0.03%	0.00% 1.57%	0.73%	0.48%	3.26%	1.31%	#DIV/0!	2.19%
								EX	PENSES											
FUND CLASS:		GENERAL FUND		G	FEDERAL BRANTS & CONTRA	CTS				TATE CONTRACTS						LOCAL GRANTS	& CONTRACTS			
FUND/PROGRAM:	TOTAL ANNUAL	100	501	513	514	515	516	601	602	629	630	718	719	821 843-1	843-2	843-3	852	855	856	857
	BUDGET													McK 7MTP:	CC: ZMTP					
BUDGET LINE ITEM		General Admin	EDA PPG	EDA: ACC	EDA: CARES	EDA: ACC #2 ED	DA-CARES RLF	NM LGD-SGIA	NM DOT-RTPO	NMDOT: PMTMP	LGD: Capital Outlay	Tri-State	TOTA	McK: McGaffey	Quartz Hill	McK: ZMTP McKenzie (QA/QC)	McK/Milan: ACC	Cibola Comp Plan	Aztec OutRec	McKinley Tourism
														QA/QC	QA/QC					
a. PERSONNEL (Wages/Salaries) 50001		\$ 41,209	\$ 21,766	\$ 3,000			-	\$ 95,273	\$ 54,389	\$ -	\$ -	\$ 4,000	\$ -	\$ - \$ 11,65	4 \$ 12,000	\$ 8,000		\$ 11,000		\$ 25,000
Executive Director  X Deputy Director	\$ 68,819 \$ 63,038	\$ -	\$ -	\$ -	\$ 27,500	\$ 2,000 \$	-	\$ 4,500 \$ -	\$ -	\$ -	\$ -		\$ -	\$ - \$ -	\$ -	\$ -	\$ 28,819	\$ -	\$ 6,000 \$	\$ 25,000
Planner	\$ 57,564	\$ 28,884	\$ -	\$ -		\$ - \$	÷	\$ 19,430	\$ 1,250	\$ -	\$ -		\$ -	\$ - \$ -	\$ -	\$ -	\$ - :	\$ 8,000		
Regoinal Econ. Development Manager	\$ 46,125	\$ -	\$ 12,000	\$ 3,000	\$ -	\$ 1,125 \$	-	\$ -		\$ -							\$ 8,000		\$ 22,000 \$	\$ -
Assoc Planner-II/RTPO Pgm Mgr	\$ 47,279	\$ 2,000		\$ -		\$ - \$	=	\$ 2,125	\$ 39,154	\$ -	\$ -	\$ 4,000	\$ -	\$ - \$ -	\$ -	\$ -	\$ -		_	
Assoc Planner-II/Planner Assoc Planner-II/Technician	\$ 47,279 \$ 47,279	\$ 7,625 \$ 2,700		\$ -		\$ - \$	-	\$ 36,654 \$ 9,925	\$ 2,000	\$ -	\$ -		\$ - \$ -	\$ - \$ - \$ - \$ 11.654	\$ 12,000	\$ 8,000	\$ - 3	\$ 3,000	\$ - \$	\$ - \$
Admin Assistant-II/Ofc Mgr	\$ 44,390	\$ -	\$ 9,766	\$ -	\$ -	\$ - \$	-	\$ 22,639		\$ -	\$ -	\$ -	\$ -	\$ - \$ -	\$ 12,000	\$ -	\$ - 3	\$ -	\$ 7,000 \$	\$ -
X Admin Assistant I	\$ 33,620	\$ -																		
b. FRINGE BENEFITS	\$ 113,112							\$ 23,532		\$ -	\$ -	\$ 988		\$ - \$ 2,879						\$ 12,350
Employee Fringe Benefits (9.67%) 50002 Payroll Taxes (8.62%) 50004		\$ 4,038 \$ 3,585			, ,,,,,	\$ 196 \$ \$ 174 \$	-	\$ 9,337 \$ 8,289	\$ 5,330 \$ 4,732	\$ - \$ -	s -	\$ 392 \$ 348		\$ - \$ 1,142 \$ - \$ 1,014	4 .,		\$ 3,608 S \$ 3,203	\$ 2,156 \$ 1,914	\$ 5,684 S \$ 5,046 S	\$ 4,900 \$ 4,350
Insurance (5.4%) 50100	\$ 28,234	\$ 2,555	\$ 1,349			\$ 124 \$	-	\$ 5,907	\$ 3,372	\$ -	\$ -	\$ 248		\$ - \$ 723				\$ 1,364		\$ 3,100
Life and Disability Insurance 50101 Worker's Compensation 50102	1 \$ 600	\$ 600 \$ 30		\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	7	\$ - \$	- \$ -	\$ -	\$ - 5	- \$	\$ - S	- 4
c. TRAVEL	\$ 66,727		-	\$ -	\$ 5,500	\$ 300 \$	2,500	\$ 3,916	\$ 5,000	\$ -	\$ -	-	\$ -	\$ - \$ 12,00	0 \$ 9,720	\$ 250	\$ 12,000	\$ 1,000	\$ 2,500	\$ 3,500
Registration (Training) 60108			5 \$ 1,273		\$ 1,000			\$ 1,916			\$ -		<u> </u>		0 \$ 3,000		\$ 5,000		\$ -	\$ 1,000
Travel & Per Diem 60200		\$ 1,900	0 \$ 1,750	\$ -	\$ 1,500		1,000	\$ 1,000			\$ -		\$ -	\$ - \$ 5,00	0 \$ 3,000	\$ 100	\$ 5,000	\$ 250		\$ 1,000
Mileage Costs 60201	1	\$ 1,603		1	\$ 3,000			\$ 1,000			\$ -			\$ 5,000		*			, ,,,,,	\$ 1,500
d. EQUIPMENT  Equipment Purchase 69000	\$ -	\$ -	- <b>\$</b> -		1 7	\$ - \$					\$ -		\$ -	\$ - \$ 25,00 \$ - \$ 25.00		<u> </u>	\$ -		\$ -	φ - g
e. SUPPLIES	\$ 136,894	\$ 2,000	\$ 4,374	T	\$ 104,244	- T		\$ 5,967	T	Ť	\$ -		\$ -	\$ - \$ 25,00	-		\$ 6,250	*	T	\$ 300
Office Supplies 60100		\$	- \$ 2,574		\$ 3,000		-	\$ 5,967			\$ -			l l		<u> </u>	\$ -	\$ 300	-	\$ 300
Office Furniture & Equipment Lease 60109		\$	- \$ 800 0 \$ 1,000		- \$ 6,000 - \$ 95,244		-	\$ -	\$ -	- \$ -	\$ -		·				\$ - \$ 6.250	\$ -	\$ - \$ -	\$ -
Computer Software & Equipment 60500  f. CONTRACTUAL	\$ 114,494 \$ 1,460,908		\$ 1,000 \$ 12,122	_	Ψ 00,E11	<u> </u>	10,000	Ψ	9		Ψ	\$ 30,000	\$ 1000	s - I s	-   \$ -	1	0,200	\$ -1 \$ 25,000	<u> </u>	\$ 30,600
Professional Services/Restricted 60405		\$	- \$ -	\$ 322,100			67,500	ψ <u>20,102</u> \$	¥ 14,018	\$ 120,000		\$ 30,000	y 1,000				\$ - <u> </u> :	\$ 25,000		
Professional Services/General 60406	\$ 50,000	\$	- \$ 8,800	\$ -		\$ - \$	9,000	\$ 20,400		\$ -	\$ -	- 50,000	\$ 1,000	<b>*</b>	-	Ť	\$ -	\$ -	\$ -	\$ -
Audit(s) 60504  g. CONSTRUCTION		\$	- \$ 3,322		\$ 3,400		-	\$ 7,702	•		\$ - \$ 150,000		•				Ψ	Ψ	\$ -	\$ -
g. CONSTRUCTION Property Improvements 69001	\$ 161,000 1 \$ 161,000		Ť			\$ - <b>\$</b>		· ·	<u> </u>		\$ 150,000 \$ 150.000		\$ -	\$ - \$	- \$ -	4	\$ -	*		\$ - \$ -
h. OTHER	\$ 120,534	<u> </u>		_	\$ 11,050				<del> </del>		\$ -		\$ -	\$ - \$	- \$ -	t e	t	\$ 2,200	•	Ψ.
Duplicating/Copying 60101		\$	- \$ 1,650		\$ 2,500			\$ 3,825			\$ -			<u> </u>	<u> </u>	<u> </u>		\$ 1,000		\$ 1,000
Postage & Delivery 60102		\$	- \$ 330		\$ 1,000	\$ - \$	-	\$ 765	\$ 405	\$ -	\$ -							\$ -	\$ -	\$ -
Telephone & Telecom 60103 Subscriptions & Dues 60104		\$	- \$ 2,299 - \$ 2,200		\$ 3,550 \$ 4,000		<u> </u>	\$ 5,330 \$ 5,100			\$ -	-		<del> </del>	1	1	+	\$ - \$ -	\$ -	\$ - \$
Meeting Costs 60105	\$ 4,000	\$ 3,500	0 \$ -	\$ -	- \$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -							\$ 500	\$ 500	\$ 500
Printing 60106 Advertising 60107		\$	- \$ 539 - \$ 462	Ψ	- \$ - \$	\$ - \$	1,000	\$ 1,250 \$ 1,071			\$	ļ				_	<del>                                     </del>	\$ 500 \$ 200	\$ 1,500 \$ 200	\$ 1,500 \$ 200
Special Events 60111	1 \$ 1,000	\$ 1,000		\$	ψ - \$ -	\$ - \$	, - B -	\$ -	\$ -	\$ -	\$ -					<u></u>		\$ -	\$ -	\$ -
Service Charges 60112		\$	- \$ 110		- \$ -	\$ - \$	-	\$ 255			\$ -							\$ -	\$ -	\$ -
Other Insurance (WMC & Director's) 60603 Miscellaneous Expense 60801	1 \$ 498	\$	- \$ 919 - \$ 110		- \$ -	\$ - \$	-	\$ 2,130 \$ 254		) \$ -   S -	\$ -							» -  s	\$ - \$	ъ - \$ -
LOAN FUNDS FACILITY EXPENSES	\$ 900,000	\$ -	- <b>\$</b> -	\$ -	\$ -	\$ - 3	900.000	\$ -	\$ -		\$ -		\$ -	<u>\$</u> - <u>\$</u>	- \$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rent 60404	\$ 900,000 \$ 47,609 4 \$ 27,000 1 \$ 4,609	\$	\$ <b>4.500</b> \$ 4.500	\$ -	\$ -	\$ - \$	-	\$ 18,000 \$ 18,000	\$ 4,500 \$ 4,500	\$ -	\$ -		<b>ъ</b> -	<i>3</i> - <i>3</i>	- u a -	<b>3</b> -	<b>3</b> -	<b>.</b>	<b>J</b>	Ψ -
Insurance 60601 Maintenance 60700	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ - \$ \$ - \$	<u> </u>	\$ -	\$ -	\$ -	\$ -									
Utilities 60701 VEHICLE EXPENSES	\$ 10,000 \$ <b>15,000</b>		\$ -	\$ -	\$ -	\$ - \$	<u> </u>	\$ -	\$ -	\$ -	\$ - \$ -		\$ -	\$	- s -	\$ -	\$ -	\$ -	\$ -	\$
Insurance 60602 Maintenance 60703	2 \$ 2,864 3 \$ 6,000	\$	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -				<u> </u>	ļ -				
Fuels Expense 60704	\$ 6,000 1 \$ 6,000	\$	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -				1					
Vehicle Acquisition 60705  TOTAL EXPENSES	\$ 3,324,653	\$ 62,536	\$ 61,280	\$ 325,841	\$ 198,487	\$ 310,000 <b>\$</b>	990,000	\$ 194,770	\$ 105,937	\$ 120,000	\$ 150,000	\$ 34.988	\$ 1,000	\$ - \$ 51,53	3 \$ 24,684	\$ 10,226	\$ 64,163	\$ 44,934	\$ 499.326	\$ 74,950
NET, REVENUES less EXPENSES	\$ 103,926	\$ 24,214	-11			<b>-</b>		\$ 3,230			\$ -	\$ 12	\$ -	\$ - \$ 2,29	+	+		\$ 66		\$ 50
		= \( \tau \)			Ψ 0,110	-	-	_ + J,23U	. JIJ	· ·	~ -	+ 1∠	÷ -	- Ψ 2,23	_ w 010	Ψ 0,174	+ -1,001	- 00	- 014	- 50

Line-Items		imum alue	Previous Budget	Current Budget	Q1	Q2	Q3	Q4	Total		Balance	Annual % Variance	Quarter Variance
PERSONNEL	\$	-	\$ 320,000	\$ 335,000	\$ 57,628	\$ 86,262	\$ 77,081	\$ 90,055	\$ 311,0	26	\$ 23,97	7%	108%
FRINGE BENEFITS	\$	-	\$ 80,000	\$ 83,750	\$ 14,430	\$ 20,796	\$ 19,647	\$ 22,039	\$ 76,9	13	\$ 6,83	7 8%	105%
Registration (Training)	\$	-	\$ 3,000	\$ 9,001	\$ 75	\$ 2,885	\$ 2,994	\$ -	\$ 5,9	54	\$ 3,04	7 34%	0%
Travel & Per Diem	\$	-	\$ 6,000	\$ 16,584	\$ 2,311	\$ 2,435	\$ 7,696	\$ -	\$ 12,4	42	\$ 4,14	2 25%	0%
Mileage Costs	\$	-	\$ 8,500	\$ 15,000	\$ 1,051	\$ 598	\$ 654	\$ -	\$ 2,3	03	\$ 12,69	7 85%	0%
Equipment Purchase	\$	-	\$ 1	\$ 1	\$ -	\$ -	\$ 5,182	\$ -	\$ 5,1	82	\$ (5,18)	1) -518126%	0%
Office Supplies	\$	-	\$ 9,000	\$ 15,000	\$ 1,407	\$ 2,060	\$ 1,251	\$ 2,217	\$ 6,9	35	\$ 8,06	5 54%	59%
Office Furniture & Equipment Lease	\$	-	\$ -	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 1,80	0 100%	0%
Computer Software & Equipment	\$	-	\$ -	\$ 400	\$ 2,643	\$ 88	\$ 2,651	\$ -	\$ 5,3	81	\$ (4,98)	-1245%	0%
Professional Services/Restricted	\$	-	\$ 95,000	\$ 865,700	\$ -	\$ 63,770	\$ 239,978	\$ 324,916	\$ 628,6	65	\$ 237,03	5 27%	150%
Professional Services/General	\$	-	\$ 25,000	\$ 35,000	\$ 5,394	\$ 16,431	\$ 10,248	\$ 12,629	\$ 44,7	01	\$ (9,70)	-28%	144%
Audit	\$	-	\$ 15,800	\$ 18,540	\$ -	\$ 10,248	\$ 4,854	\$ -	\$ 15,1	03	\$ 3,43	7 19%	0%
Property Improvements	\$	-	\$ 1	\$ 78,391	\$ -	\$ -	\$ 42,402	\$ 53,829	\$ 96,2	31	\$ (17,84	-23%	275%
Duplicating/Copying	\$	-	\$ 6,000	\$ 8,500	\$ 1,844	\$ 1,539	\$ 1,936	\$ 835	\$ 6,1	54	\$ 2,34	6 28%	39%
Postage & Delivery	\$	-	\$ 1,250	\$ 1,500	\$ 432	\$ 468	\$ 702	\$ 1,738	\$ 3,3	40	\$ (1,84)	-123%	464%
Telephone & Telecom	\$	-	\$ 6,000	\$ 8,500	\$ 1,373	\$ 1,828	\$ 5,288	\$ 393	\$ 8,8	81	\$ (382	-4%	18%
Subscriptions & Dues	\$	-	\$ 8,500	\$ 10,000	\$ 2,553	\$ 1,917	\$ 2,498	\$ 646	\$ 7,6	14	\$ 2,38	6 24%	26%
Meeting Costs	\$	-	\$ 3,000	\$ 2,500	\$ 1,828	\$ 1,447	\$ 691	\$ 84	\$ 4,0	50	\$ (1,550	-62%	13%
Printing	\$	-	\$ 1	\$ 3,950	\$ -	\$ 597	\$ -	\$ -	\$ 5	97	\$ 3,35	3 85%	0%
Advertising	\$	-	\$ 2,200	\$ 1,700	\$ 79	\$ 79	\$ 79	\$ 653	\$ 8	89	\$ 81	1 48%	154%
Special Events	\$	-	\$ 1	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -		\$	1 0%	0%
Service Charges	\$	-	\$ 20,000	\$ 500	\$ -	\$ 614	\$ 114	\$ -	\$ 7	28	\$ (228	-46%	0%
Other Insurance	\$	-	\$ 2,000	\$ 4,177	\$ 549	\$ 3,384	\$ 1,354	\$ 2,373	\$ 7,6	60	\$ (3,48)	-83%	227%
Miscellaneous Expense/Hospitality	\$	-	\$ 100	\$ 477	\$ 172	\$ 121	\$ 398	\$ 153	\$ 8	44	\$ (367	-77%	129%
Rent	##	####	\$ 15,000	\$ 24,000	\$ 3,600	\$ 3,600	\$ 3,800	\$ 3,800	\$ 14,8	00	\$ 9,20	0 38%	63%
Facility Insurance	##	####	\$ 4,609	\$ 4,609	\$ -	\$ -	\$ -	\$ 708	\$ 7	08	\$ 3,90	1 85%	61%
Facility Maintenance	##	####	\$ 5,500	\$ 6,000	\$ 1,496	\$ 2,723	\$ 1,241	\$ 916	\$ 6,3	77	\$ (377	-6%	61%
Utilities	##	####	\$ 7,000	\$ 10,000	\$ 1,577	\$ 1,227	\$ 1,643	\$ 1,071	\$ 5,5	19	\$ 4,48	1 45%	43%
Vehicle Insurance	##	####	\$ 2,864	\$ 2,864	\$ 622	\$ 1,042	\$ 930	\$ 624	\$ 3,2	18	\$ (354	-12%	87%
Vehicle Maintenance	##	####	\$ 300	\$ 6,000	\$ 68	\$ 71	\$ 82	\$ -	\$ 2	21	\$ 5,77	9 96%	0%
Fuels Expense	##	####	\$ 2,500	\$ 6,000	\$ 1,075	\$ 962	\$ 953	\$ 211	\$ 3,2	02	\$ 2,79	8 47%	14%
Vehicle Acquisition	##	####	\$ 1	\$ 136	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 13	5 100%	0%

\$ 649,128 \$ 1,575,581 \$ 102,206 \$ 227,194 \$ 436,348 \$ 519,890 \$ 1,285,639 \$ 289,942 18%



#### Northwest New Mexico Council of Governments

### Board Meeting Calendar | Fiscal Year 2022-23

#### **QUARTERLY BOARD MEETINGS**

DATE	TIME	LOCATION
July 21, 2021	Board Meeting: 10AM – 12PM	Cibola Area – Grants (Coyote Del Malpais
	Luncheon: 12 – 2PM	Golf Course)
October 20, 2021	10AM – 1PM	McKinley Area – McKinley County
		Downtown Training Center
January 19, 2022	10AM – 1PM	San Juan Area – Farmington Convention
(Second Day of Session)		Center
April 20, 2022	10AM – 1PM	Cibola Area (TBD)
July 20, 2022	Board Meeting: 10AM – 12PM	McKinley Area – McKinley County
	Luncheon: 12 – 2PM	Downtown Training Center

#### NOTES:

- (1) The Board of Directors of the Northwest New Mexico Council of Governments generally meets on the third Wednesday one month after the quarter ends (July, October, January, and April) at 10AM.
- (2) Executive Committee meets an hour prior to the Board Meeting.
- (3) Meeting Business is typically scheduled for two hours with lunch after.
- (4) COG will continue to offer a hybrid meeting with the ability to participate inperson or virtual.

ANNUAL LUNCHEONS:

2021 (49<sup>th</sup>): Cibola Area; 2022 (50<sup>th</sup>): McKinley Area 2023 (51<sup>st</sup>): San Juan Area

### OTHER ANNUAL EVENTS, TRAININGS, & CONFERENCES



DATE	EVENT	LOCATION
September 1 -3, 2021	Southwest Region Economic Development Association (SWREDA) Conference	Rogers, AK
October 16-19, 2021	Annual NADO Training Conference	Portland, OR

### NOTES:

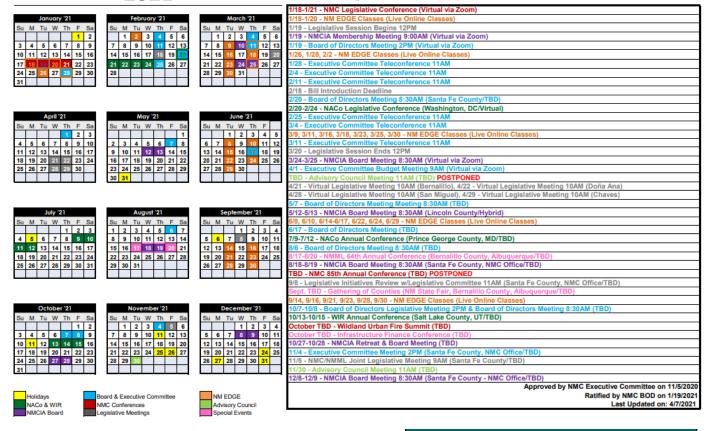
- (1) The COG does encourage and welcome Board members to travel and participate to these conferences to understand what regional development organizations (RDO's) are doing throughout the country.
- (2) Typically, travel is worked out through and reimbursed via your local governments and COG handles registration.

NM Legislative Session 2022: January 18 - February 17

Updated: 10/14/2021

# 2021

#### **NMC Meetings & Conferences**



# New Mexico Municipal League: Calendar of Events 2021

April 7, 8, 14, 15, 21 & 22	CFOA Spring Meeting – 2 per week, over 3 weeks
April 16	NMML Districts Meeting - All Districts (8)
April 20	NMML District Elections – Odd Numbered Districts
April 21	Municipal Airport Managers Association Meeting
April 23-26	IMLA Mid-Year Seminar – Washington, DC
May 5-7	Municipal Judges Association Conference
May 5-7	NLC-RISC Trustees Conference
May 5, 6, 12, 13, 19 & 20	NMLZO Semi-Annual Meeting/Workshop – 2 per week, over 3 weeks
May 7	Municipal Police Chief's Association Meeting
May 9-13	IIMC Annual Conference - Grand Rapids, MI
May 14	NMML Budget Committee Meeting
May 19	Environmental Quality Association Meeting
May 26	Written notice mailed to member municipalities soliciting nominations for NMML Board
May 27-29	MOLI Advanced Program
May 27-29	MOLI Education Program
June TBA	State Aviation Conference
June 4 or 5	NMML Board of Directors Meeting
June 7-10	New & Future Police Chief Training – Rio Rancho P.D.
June 7-11	NM All Court Staff Educational Program
June 12-23	National GFOA Virtual Conference
June 22-24	Policy Committee Meetings
June 27-30	National GFOA Annual Conference - Chicago, IL
June 28	Letter declaring candidacy for NMML Board must be received at the NMML Office
June 30	Report of Declared NMML Board Candidates sent to all members
June 30	In absence of any NMML Nomination/Declaration of candidacy, the League President appoints a Nominating Committee

July 7-9	NLC State League Staff Workshop - New Orleans, LA
July 16	If necessary, Nominating Committee meets to recommend Candidate(s) for any NMML Board
	undeclared office or at-large directorship
July 20	If necessary, Nominating Committee Report mailed to
	member municipalities
July 20-22	NM City Management Association Conference
July 22-23	NLC Mutual Board Meeting
July 23 or 24	Resolutions Committee Meeting
Assessed O. C.	NII C State League Fraguetica Directors Workshop
August 3-6	NLC State League Executive Directors Workshop – Santa Fe, NM (?)
August 6	Airport Managers Association Meeting
Aug 31 -Sept 2	NMML Annual Conference
September 1	Election of officers & at-large directors at Annual Conference. Nominations may be taken from the floor
Sept 11-14	IACP Annual Conference – New Orleans, LA
Sept 15-17	NMLZO Annual Meeting/Workshop
Sept 15-17 Sept 15-17	
	MOLI Governance Program Fire Service Conference
Sept 23-26	Municipal Officer Election School
Sept 29-Oct 1	
Sept 29-Oct 3	IMLA Annual Conference – Minneapolis, MN
October TBD	NLC-RISC Board Meeting
October 1 or 2	NMML Board of Directors Meeting
October 3-6	ICMA Annual Conference – Portland, OR
October 17-22	Clerks Certification Institute
October 20-22	Master Municipal Clerks Academy
October 20-22	NM Library Association Conference - Marriott Pyrami
	- Albuquerque
October 24-27	NLC-RISC Staff Conference
October 27-29	NM Infrastructure Finance Conference
November F	NIMM ABAC laint Evention Committee Martins
November 5 Nov 10-12	NMML/NMAC Joint Executive Committee Meeting
Nov 10-12 Nov 15-19	MOLI Leadership Program
Nov 15-19 Nov 17-20	DFA/Local Government Division Budget Workshop NLC City Summit – Salt Lake City, UT
NOV 17-20	NLC City Summit – Salt Lake City, UT
December 1-3	NM City Management Association Conference
December 1-3	NMGFOA Winter Conference
December 1-3	Municipal Attorneys Association Conference
	Municipal Attorneys Association Contelence
Dec 8-10	NM Law Enforcement Conference